



2025 ANNUAL BUDGET



Presented by Damon Hodges,
City Administrator



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Raytown
Missouri**

For the Fiscal Year Beginning

November 01, 2023

Christopher P. Morill

Executive Director

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A RESOLUTION AUTHORIZING AND APPROVING THE BUDGET OF THE CITY OF RAYTOWN FOR FISCAL YEAR 2024-2025

WHEREAS, the Board of Aldermen has appointed the City Administrator as the Budget Officer; and

WHEREAS, the Board of Aldermen has adopted a fiscal year that begins on November 1 of each year and ends on October 31 of the following year; and

WHEREAS, the Budget Officer has prepared a proposed budget for Fiscal Year 2024-2025 and submitted it to the Board of Aldermen, in accordance with Chapter 67 of the Missouri Revised Statutes; and

WHEREAS, the Board of Aldermen has studied, examined and discussed the proposed budget in numerous public meetings and amended the recommended budget with such revisions, alterations, increases or decreases as the Board deemed advisable; and

WHEREAS, the total expenditures from the various funds in the recommended budget, as amended by the Board of Aldermen, do not exceed the estimated revenues to be received plus any unencumbered balances, as required by Chapter 67 of the Missouri Revised Statutes; and

WHEREAS, the Board of Aldermen find it is in the best interest of the citizens of the City to adopt the Fiscal Year 2024-2025 Budget attached hereto and made a part hereof by reference;

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF ALDERMEN OF THE CITY OF RAYTOWN, MISSOURI, AS FOLLOWS:

THAT the following amounts are appropriated for the fiscal year beginning November 1, 2024 and ending October 31, 2025 from the funds designated below for the spending departments and programs receiving funds therefrom:

2024-2025 Budget


General Fund	\$18,182,586
Park Fund	\$4,533,871
Transportation Sales Tax Fund	\$2,157,150
Capital Sales Tax Fund	\$1,829,415
Public Safety Sales Tax Fund	\$1,960,462
Risk Management	\$121,100
TIF Fund	\$3,117,737
Stormwater Sales Tax Fund	\$6,705,760
Capital Improvement Fund	\$18,950
Sanitary Sewer Fund	\$8,745,449
Total Expenditures	\$47,372,479

FURTHER THAT said Funds are appropriated to each program and department in accordance with the 2024-2025 Estimated Revenues, Adopted Appropriations and Fund Balances, as set out in the City Administrator's 2024-2025 Recommended Budget for Raytown, in the detail and for the purposes contained and set forth therein, which is hereby approved by the Board of Aldermen and incorporated herein by reference;

FURTHER THAT said budget is hereby approved and adopted, including the following information:

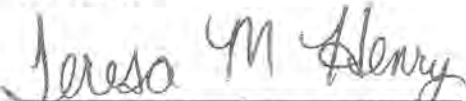
- a. A budget message, describing the important features of the budget and major changes from the preceding year;
- b. Estimated revenues to be received from all sources for the budget year, with a comparative statement of actual or estimated revenues for the two years next preceding, itemized by year, fund and source;
- d. Proposed expenditures for each department, office, commission, and other classification for the budget year, together with a comparative statement of actual or estimated expenditures for the two years next preceding, itemized by year, fund, activity and object;
- e. The amount required for the payment of interest, amortization and redemption charges on the debt of the political subdivision; and
- f. A general budget summary.

PASSED AND ADOPTED by the Board of Aldermen and **APPROVED** by the Mayor of the City of Raytown, Missouri, the 1st day of October 2024.



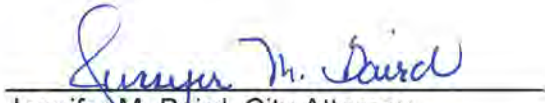
Michael McDonough, Mayor

ATTEST:



Teresa M. Henry, City Clerk

Approved as to form:



Jennifer M. Baird, City Attorney

BUDGET IN BRIEF



BUDGET IN BRIEF



2025 OVERVIEW

The 2025 budget approved by the Board of Aldermen (BOA) was effective November 1st, 2024, through October 31st, 2025. This is a condensed version of what was presented to the BOA for consideration and adoption. This version gives the residents of Raytown an overview and understanding of where their tax dollars go and how to become involved in the process. All meetings discussing the budget are held publicly at City Hall during BOA meetings and feedback helps in shaping the future of Raytown. Budgets and Financial Audits are posted on the City's website - www.raytown.mo.us/ or a physical copy may be obtained at City Hall during normal business hours.

BUDGET IN BRIEF

CITY ADMINISTRATOR
Damon Hodges



**ASSISTANT CITY
ADMINISTRATOR & ECONOMIC DEVELOPMENT**
Missy Wilson



CITY LEADERSHIP

The Mayor and Board of Aldermen appoint a City Administrator to handle the day-to-day administrative duties. The City Administrator is responsible for policy implementation, budget development and implementation, and other duties as assigned by the Mayor and the Board. The City Administrator also makes recommendations on the appointment of other key staff members and is responsible for managing them.



BUDGET IN BRIEF



CITY ADMINISTRATOR'S OFFICE

10000 EAST 59TH STREET
RAYTOWN, MISSOURI 64133-3993
PHONE: 816-737-6003

October 1, 2024

Mayor Michael McDonough and Board of Aldermen
City of Raytown
10000 E-59th Street
Raytown, MO 64133

Honorable Mayor and Board of Aldermen:

I am pleased to submit the Fiscal Year 2024-2025 (FY24-25) operating budget for your consideration and approval. The budget reflects:

- o our collective priorities through a fiscally conservative approach.
- o the direction for our programs and services for the coming year.
- o a commitment to provide a high level of service to our community; and,
- o the preservation of our organization's long-term financial viability.

My recommendations are based upon the direction provided during the June 2024 Board of Aldermen strategic goal setting session and a review of our current financial status.

During the past few years, the City made significant capital investment into the community of an estimated \$5 million dollars which included transportation projects, sanitary and storm sewer projects, facility projects, and vehicle/fleet purchases, all to enhance services and maintain infrastructure. The City has experienced steady growth in several areas throughout the 2024 fiscal year including City finances, work force recruitment and retention, and the availability of resources and services for the citizens.

Overall growth is expected to continue into FY24-25. Investments in our City by developers and new businesses remain on an upward trend. The City's priorities and initiatives are to achieve superior services to our community and employees while maintaining fiscal responsibility. This includes investments in the City's workforce by:

- o providing competitive pay and benefits to our employees.
- o maintenance of City facilities.
- o upgrading equipment and software to enhance our services and increase accessibility to citizens; and,
- o preparing to welcome visitors and fans to Raytown during the 2026 World Cup.

This year's budget includes changes to the overall format as a part of our staff's desire to provide transparency to the citizens of Raytown. The initial sheets for each department and account include a mission statement, key services, department structure, goals and achievements, and the departments' performance measures.

The FY24-25 budget also includes revenues and expenditures for the General Fund and other basic funds: Capital Project Fund, Capital Sales Tax Fund, Parks, Public Safety Sales Tax



BUDGET IN BRIEF

Fund, Risk Management Fund, Sewer Fund, Storm Water Tax Fund, TIF Fund, and Transportation Sales Tax Fund.

The overall budget, which supports government services, totals \$47,372,479. I want to highlight the \$791,083 gap between revenue and expenses. We project revenue to be \$46,581,396 and expenditures to be \$47,372,479. Maintaining a strong fund balance reserve allows the City to weather emergencies without sacrificing basic services to residents.

General Fund

Total budgeted Revenue and Transfers grew **\$1,965,725** or 12.01%.

- Grant revenue is higher due to the expected increase of ARPA funds by \$1,005,851 or 53.9%.
- Revenues in the General Fund total are also higher due to an increase related to the Use Tax, an increase of \$700,000 or 14.5%.
- Property taxes are projected to increase by \$17,465 or 1.2% based on higher property assessments.
- Franchise tax revenue is projected to decrease due to the lower usage in the cable, fiber and telecom industry.

Total budgeted Expenditures and Transfers out increased **\$847,413** or 4.9%.

- Additional personnel expenses of \$832,193 due to one additional workday in FY24-25, a cost-of-living adjustment of 2% for employees, and an increase in workers' compensation insurance. A major personnel expense that remained flat when comparing budgets was health insurance with no increase in premiums. All other expense categories saw an increase except for capital expenditures that decreased by \$175,569.

Park Fund

Total budgeted revenue is projected to increase approximately **\$1,457,158** or 51.5%.

- Proposed property tax is expected to decrease slightly by \$6,774.
- Grant awards are expected to grow to \$1,478,500 with the largest increase associated with the 53rd Street Redevelopment Project (formerly Super Splash).
- Budgeted expenditures are proposed to increase approximately **\$1,226,615** or 37.1%. The change is primarily due to increases in capital expenditure at \$1,174,000 or 57.5%.

Transportation Sales Tax

- Sales taxes are projected to increase by 9.4%. While overall revenue increased by \$141,839 or 8.0%.
- Budgeted expenses are estimated to increase by \$340,491 or 18.7% additional funding for Capital Projects.

Capital Sales Tax Fund

- Capital Sales taxes are projected to increase by \$90,000 or 6.7%. Total revenue increased by \$116,906.
- Total Capital outlay for citywide expenditures is projected to decrease by \$192,201 or 9.5%.



BUDGET IN BRIEF

Public Safety Sales Tax Fund

- Total revenue increased \$116,906 or 6.4%. This is due to higher sales tax revenue.
- Total Police related expenditures and transfers are proposed to decrease **\$94,457**. This is due to a \$90,644 decrease in Supplies, Services, and Charges.

Risk Management Fund

- The budget is consistent with previous years.

TIF Fund

- The budgeted revenues should increase approximately **\$104,734**.
- Total expenditure increased by \$48,737 or 1.6%. Scheduled debt service increased by \$37,937.
- Scheduled debt service for the Series 2007 bonds - \$2,961,737.

Storm Water Sales Tax Fund

- The revenue in this fund increased by **\$278,397**. Due to the grant funded projects and ARPA funds used as a matching grant to perform capital projects. The estimated amount projected to be transferred in for capital projects would be **\$6.5** million due to MDNR grant funded projects and ARPA funds used for a matching grant to perform capital projects.
- The expense in this fund fell by approximately **\$481,684** due to decreased capital projects which include storm water improvement projects.

Capital Improvements Fund

- No significant changes.

Sewer Fund

- Total budgeted revenues are proposed to decrease approximately **\$215,618**.
 - o The budget does not include an increase in sewer rates.
 - o Investment income and investment earnings did increase by **\$89,476**.
- Total budgeted expenditures are estimated to decrease approximately **\$1,662,113 or 16%**.
 - o Capital Expenditures decreased by approximately \$1,904,087.

The Government Finance Officers Association (GFOA) of the United States and Canada awarded the Distinguished Budget Presentation Award to the City of Raytown for our 2024 operating budget for the fiscal year ending on October 31, 2024. This is the eighth time since 2008, and the most recent in the past three consecutive years since 2022, that the City of Raytown has received this distinguished award. The FY24-25 budget will be submitted this year in anticipation of gaining another prestigious Distinguished Budget Presentation Award.

I have submitted the proposed FY24-25 budget after substantial review and discussion. I am proud to report that the City is in a stable financial position. I am also proud the proposed budget balances the long-term needs of the City with the current economic reality and financial trends. I firmly believe this budget contains appropriations to maintain staffing, service delivery,



BUDGET IN BRIEF

addresses community issues (updating the comprehensive plan, infrastructure improvements, and more) and the Aldermen's goals, which underscores our commitment to be fiscally responsible. I am most proud of the efforts taken on by staff to make service delivery a priority while expanding our economic base through redevelopment, economic development and aggressive pursuit of Federal, State and local grants.

I also want to thank the Governing Body for their guidance and support throughout the development of this proposed budget. I also extend appreciation to the Finance Department staff, the City's departmental directors, Assistant City Administrator, Administration staff and all City employees who have each contributed creatively and have sacrificed to make the FY24-25 budget a reality.

Respectfully submitted,

A handwritten signature in blue ink that reads "Damon L. Hodges". The signature is written in a cursive style and is followed by a horizontal line.

Damon L. Hodges
City Administrator

City of Raytown
10000 E. 59th Street
Raytown, MO 64133
816-737-6003 (office)



BUDGET IN BRIEF

CITY ATTORNEY

Lauber Municipal Law, L.L.C.

CITY PROSECUTOR

Ross Nigro

MUNICIPAL JUDGE

Traci Fann

CITY CLERK

Teresa Henry

DIRECTOR OF COMMUNITY DEVELOPMENT

Diane Egger

DIRECTOR OF FINANCE

Michael Graham

DIRECTOR OF PARKS

Dave Turner

CHIEF OF POLICE

Robert Kuehl

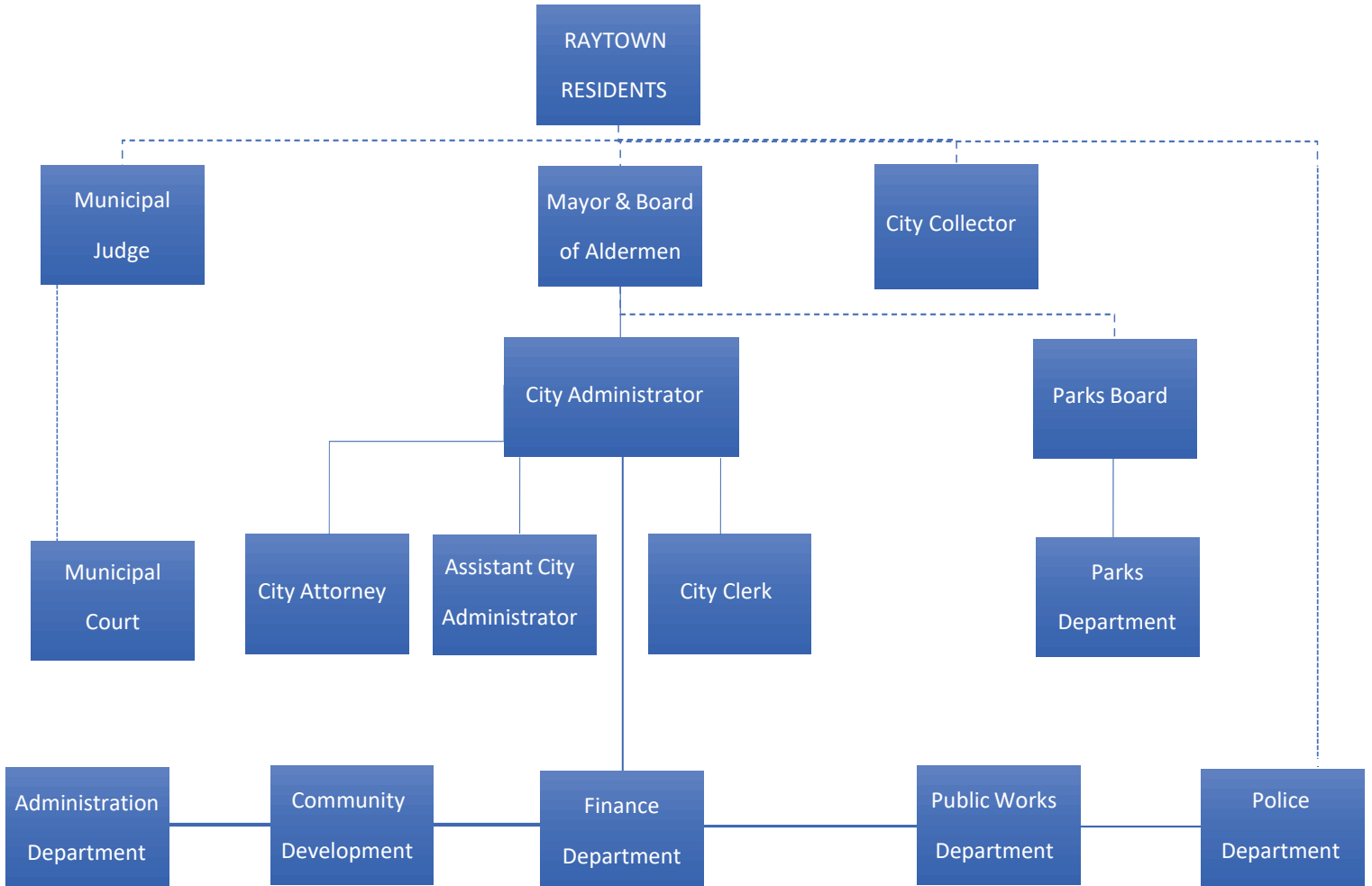
DIRECTOR OF PUBLIC WORKS

Robinson Camp



BUDGET IN BRIEF

Organizational Chart



BUDGET IN BRIEF

Meet Our Aldermen

For bios and contact information, go to www.raytown.mo.us/electedofficials



Janet Emerson

Ward 3



Ryan Myers



Greg Walters

Ward 1

Ian Scott



Loretha Hayden

Ward 2

Jim Aziere



Bill Van Buskirk

Ward 4

Theresa Garza



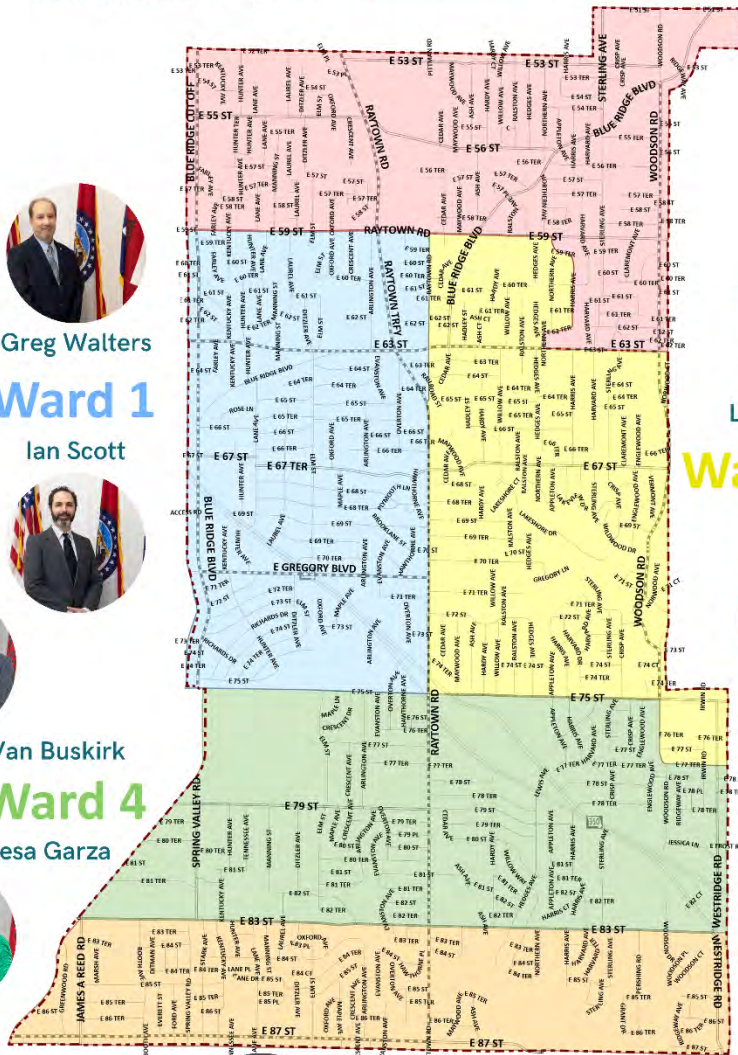
Bonnaye Mims



Ward 5



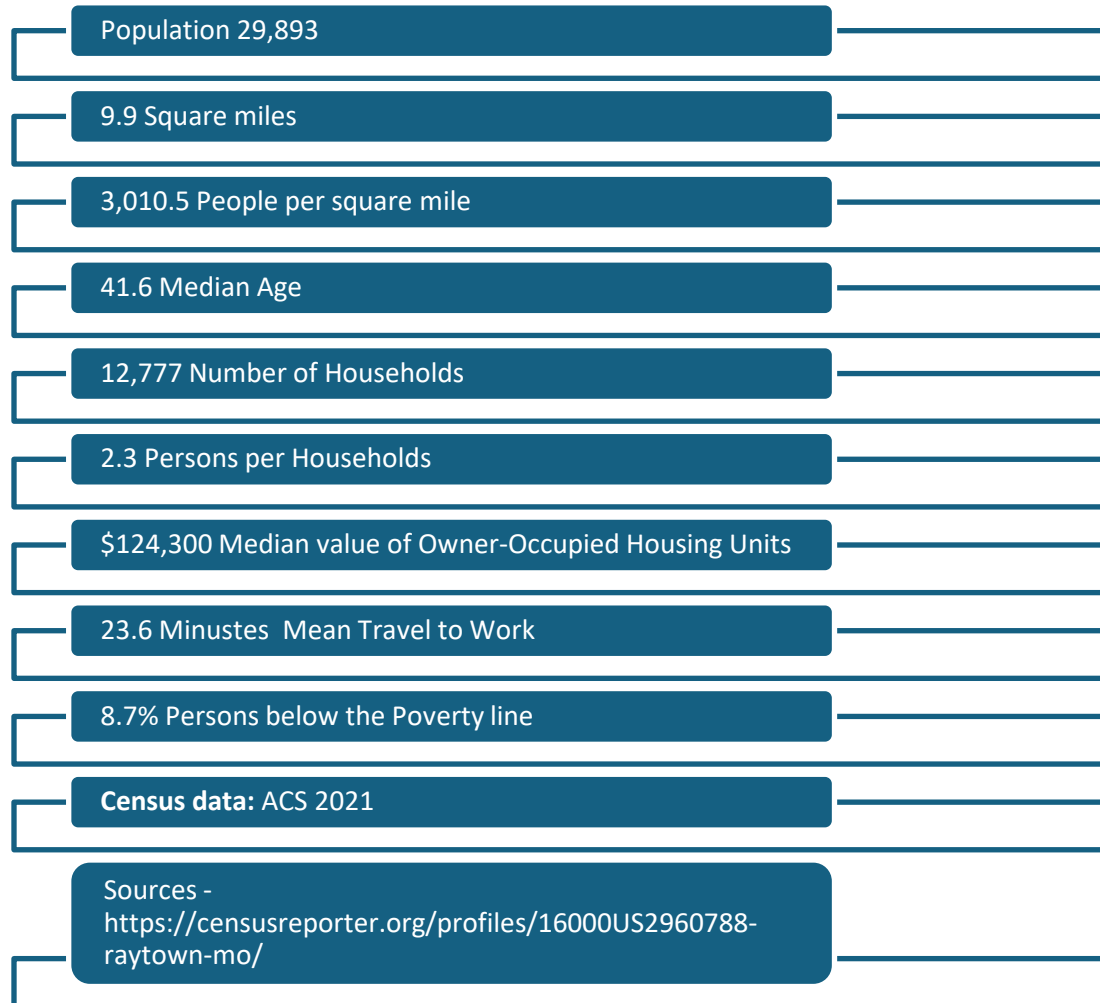
Diane Krizek





BUDGET IN BRIEF

Demographics for the City of Raytown, MO



BUDGET IN BRIEF

A Brief History of Raytown, Missouri *A fourth-class city*



The state of Missouri was admitted to the Union in 1821. At this time, Jackson County was not part of the state, but the treaty of 1826 added this land at a cost of \$800.00. Townships were surveyed in 1826, and in 1827 the county was formed and named for its seventh president, Andrew Jackson. The land in Township 49 was accidentally not put up for sale and was therefore referred to as "The Lost Township." Families who lived there, were known as "squatters" since they did not own the land. After a survey in 1843, the land was sold, and the "squatters" became landowners. The opening of the

Santa Fe Trail increased the number of people coming into the township, as this area was the final "jumping off" point for settlers and adventurers heading west. Cattle, oxen, fruits and vegetables were purchased from the farmers already in the area. Soon blacksmiths, wagon makers and iron workers were coming from the east to add their much-needed skills to the growing number of wagon trains.

William Ray, born in Butler County, Ohio, in 1808 was a blacksmith who moved to Jackson County around 1848 and established his shop right on the Santa Fe Trail. His wife, Nancy, and their seven children accompanied him. Nancy died in 1849. William then married a widowed mother of seven children, Ailcy Dealy Prine Hocker. William and Ailcy added five children of their own to the family. By 1860, William Ray's blacksmith shop was well established on what is now the intersection of 63rd & Raytown Road. He purchased the seven acres of land for \$72.16. At this time, the citizens of the area began clamoring for more and better roads to Kansas City and Independence where the major markets for their goods existed. The following appears in the Jackson County Court minutes, Book B, page 98, February 1860, Order 929.66.S. Davenport Petition: "The Undersigned your petitioners would respectfully represent that they, as well as many citizens of the county are much grieved and bothered for the want of a county road leading from their neighborhood in the direction of Independence.

The commissioners were appointed and consequently laid out and approved what is now Raytown Road. William Ray's shop, became a geographic landmark and is mentioned 27 times in the next fourteen months of county court proceedings.

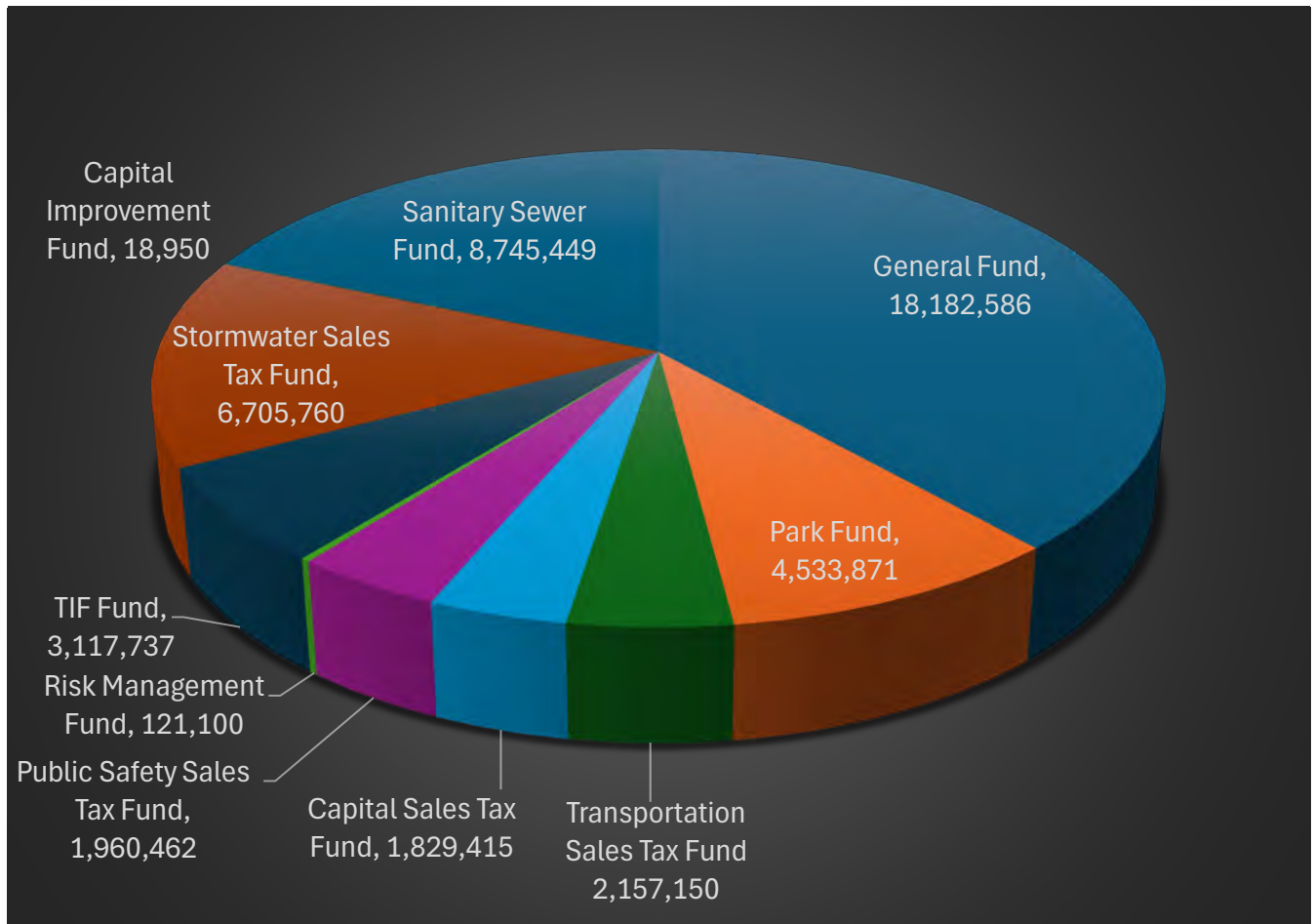
William Ray himself appears to have been something of a landmark also, for by 1858, his neighbors were referring to the town as "Ray's Town," and eventually, "Raytown." Henry Ray describes his grandfather as a "quiet person with dark hair and blue eyes, stocky build, and a little over medium height." He died on August 18, 1874. A marker today stands on the site of his blacksmith shop in his memory.



BUDGET IN BRIEF

	General Fund	Park Fund	Trans. Sales	Capital Sales	Public Safety	Risk	TIF	StormWater	Cap. Improv.	Sewer Fund	
Revenues	101	201	204	205	207	209	210	401	402	501	Total
Property Tax	1,475,779	739,528	1,750,000	1,440,000	-	-	100,000	120,000	-	-	5,625,307
General Sales Tax	5,905,000	362,000	-	-	1,900,000	-	-	-	-	-	8,167,000
Other Tax	58,000	-	-	-	-	-	8,500	-	-	-	66,500
Franchise Tax	3,460,000	-	37,000	-	-	-	-	-	-	-	3,497,000
Permits & Licenses	516,600	-	-	-	-	-	-	-	-	-	516,600
InterGovernmental	1,482,500	-	-	-	-	-	-	-	-	-	1,482,500
Service Charges	87,850	51,200	-	-	-	-	-	-	-	8,328,150	8,467,200
Municipal Court Receipts	168,750	-	-	-	-	-	-	-	-	-	168,750
Reimbursements, Interest, and Misc	644,250	69,400	-	95,000	44,500	53,200	1,369,300	-	125,000	309,112	2,709,762
Grants	2,872,377	3,066,000	-	22,800	-	-	-	32,500	-	-	5,993,677
Transfer IN	1,500,000	-	-	-	-	80,000	1,713,000	6,594,100	-	-	9,887,100
Total Revenues	18,171,106	4,288,128	1,787,000	1,557,800	1,944,500	133,200	3,190,800	6,746,600	125,000	8,637,262	46,581,396
Expenditures											
Personnel Services	11,355,098	774,983	-	-	-	-	-	-	-	1,262,644	13,392,725
Supplies, Services, and Charges	2,652,166	316,788	357,150	2,800	406,174	121,100	156,000	86,100	18,950	5,330,606	9,447,834
Repairs & Maintenance	460,766	119,800	440,000	-	-	-	-	133,000	-	212,800	1,366,366
Contractual Services	905	15,000	-	-	-	-	-	-	-	-	15,905
Capital Expenditures	30,000	3,215,000	1,000,000	1,556,615	-	-	-	6,464,660	-	675,000	12,941,275
Utilities	654,210	57,300	-	-	31,516	-	-	-	-	20,372	763,398
Transfer OUT	3,029,440	35,000	360,000	270,000	1,522,772	-	-	22,000	-	-	5,239,212
Debt Service	-	-	-	-	-	-	2,961,737	-	-	1,244,026	-
Total Expenditures	18,182,586	4,533,871	2,157,150	1,829,415	1,960,462	121,100	3,117,737	6,705,760	18,950	8,745,449	47,372,479
Net Change in Fund Balance	(11,480)	(245,743)	(370,150)	(271,615)	(15,962)	12,100	73,063	40,840	106,050	(108,187)	(779,604)
Fund Balance - Beginning	14,088,110	527,678	543,178	2,064,523	1,051,312	83,064	3,902,811	461,657	1,303,826	18,347,429	43,424,899
Fund Balance - Ending	14,076,630	281,935	173,028	1,792,908	1,035,349	95,164	3,975,874	502,497	1,409,876	18,239,242	42,645,295

BUDGET IN BRIEF

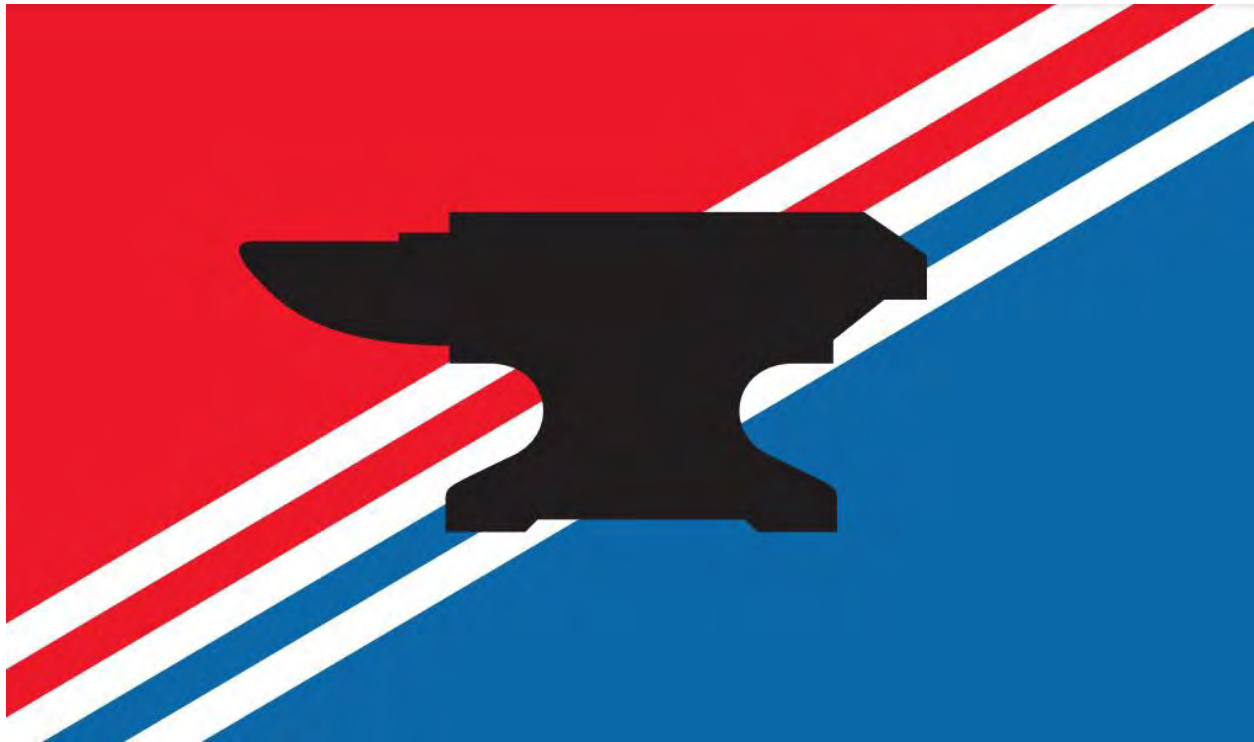


The FY24-25 budget includes revenues and expenditures for the General and other basic funds: Capital Project Fund, Capital Sales Tax Fund, Parks, Public Safety Sales Tax Fund, Risk Management Fund, Sewer Fund, Storm Water Tax Fund, TIF Fund, and Transportation Sales Tax Fund. The proposed General Fund budget represents an increase of 12%.

A returning line item in the budget is the City’s participation in Mid-America Regional Council’s Household Hazardous Waste program that would allow Raytown residents convenient access to proper hazardous waste disposal.

A new line item added will help the City prepare to welcome international visitors and fans to Raytown during the 2026 World Cup.

BUDGET IN BRIEF



Personnel Summary - Full time Equivalents (FTE)						
Fund	FY 21 Budget	FY 22 Budget	FY 23 Budget	FY 24 Request	FY 25 Request	Difference -
General Fund	111.88	116.13	117.28	118.18	120.04	1.86
Parks and Recreation	10.48	9.96	9.48	9.48	9.48	-
Sewer	13.90	16.65	15.10	15.10	14.70	(0.40)
Total	136.26	142.74	141.86	142.76	144.22	1.46
Police Reserve	11	6	6	6	4	(2.00)

BUDGET STRUCTURE AND POLICIES



City of Raytown, MO

Basis of Accounting and Budgeting

FUND TYPE	ACCOUNTING BASIS	BUDGETING BASIS
General Fund	Modified Accrual	Modified Accrual
Special Revenue Funds	Modified Accrual	Modified Accrual
Capital Project Funds	Modified Accrual	Modified Accrual
Enterprise Funds	Full Accrual	Full Accrual

BUDGET INTRODUCTION AND OVERVIEW

Departments												
Fund	Classification	Budget Allocation	General	Governing Body	Administration	Police Department	Finance	Legal	Court	Public Works	Community Development	Parks
Governmental Funds												
General Fund	Major	Annual	X	X	X	X	X	X	X	X	X	X
TIF Fund	Major	Annual					X					
Transit Sales Tax Fund	Major	Annual								X		
Special Revenue Funds												
Parks Fund	Non-Major	Annual										X
Capital Fund	Non-Major	Annual	X	X	X	X				X		
Public Safety Fund	Non-Major	Annual				X						
Risk Fund	Non-Major	Annual			X							
Storm Water Fund	Non-Major	Annual								X		
Capital Improvement Fund	Non-Major	Annual			X							
Enterprise Fund												
Sanitary Sewer Fund	Major	Annual	X				X			X		

FUND STRUCTURE

The City budget is divided into 10 different funds which fall into two broad categories:

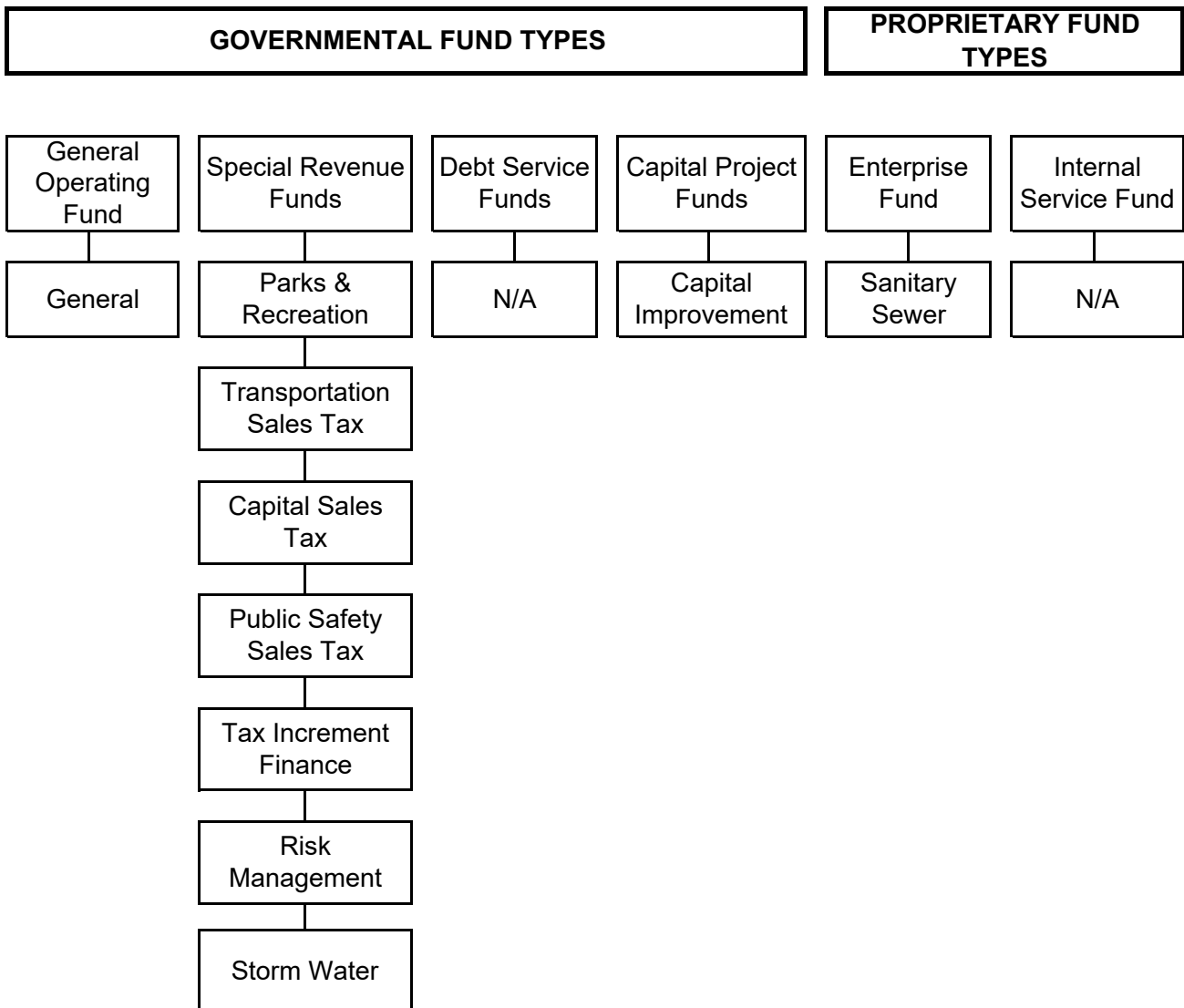
For information on the City's non-budgeted funds, go to the Budget Policies section of this document.

Governmental Fund Types

Governmental Funds are those which rely on taxes or for support and include the General Fund, the Special Revenue Funds, the Debt Service Funds, and the Capital Project Funds.

Proprietary Fund Types

Proprietary Funds rely on user charges for support and include the Enterprise Fund, and the Internal Services Funds. The Enterprise Fund provides services to and collect fees from the general public. The Internal Services Fund provide services to and collect fees from City departments that are directly benefitted.



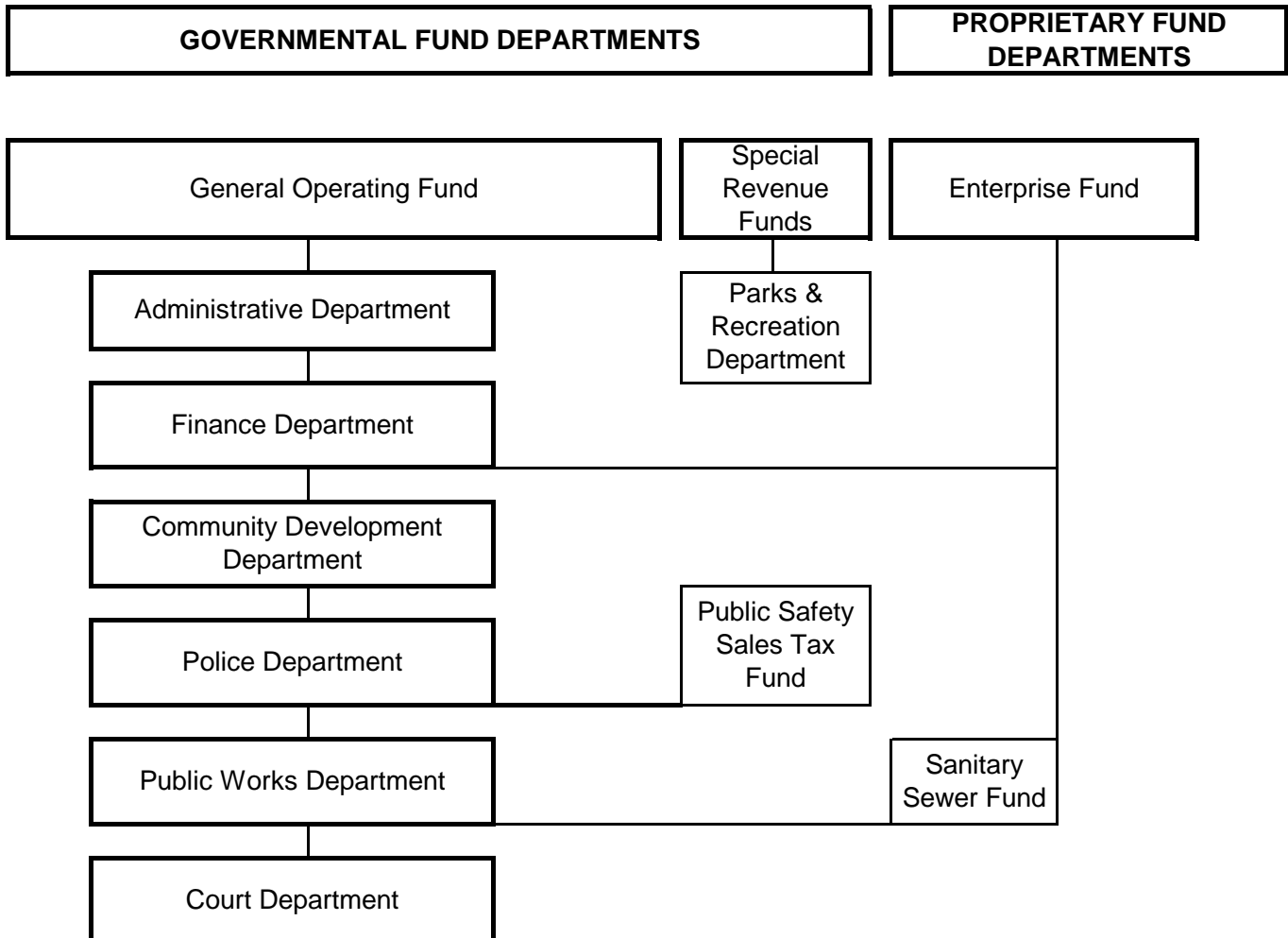
PERSONNEL BREAKDOWN BY DEPARTMENT

Governmental Fund Departments

Three Governmental Funds are supported by departments (General Fund, Public Safety, and Parks). General Operating Fund is supported by all departments. Public Safety Sales Tax Fund is supported by Police and Parks Fund is supported by the Park's and Recreation department.

Proprietary Fund Departments

Proprietary Funds Department is the Sanitary Sewer Fund. This Fund is supported by two departments Finance (Billing and Collections) and Public Works (Maintenance)



Listing of Budgeted Funds and their purpose

General Fund

Used to account for all financial resources applicable to the general operations of City government, which are not accounted for in other funds. All general operation revenues, which are not restricted or designated as to use by outside sources, are recorded in the General Fund

Special Revenue Funds

Park- Used to account for all activities in the Parks Department.

Transportation Sales Tax- Used to account for the voter-approved sales tax for the maintenance and construction of City streets, and the design and coordination of citywide public projects.

Capital Sales Tax- Used to account for the voter-approved sales tax for the maintenance and construction of capital projects.

Public Safety Sales Tax- Used to account for the voter-approved sales tax for the public safety.

Tax Increment Finance- Used to account for all TIF projects.

Risk Management- Used to account for all insurance related expenses not directly attributable to any one department or fund.

Storm Water- Used to account for voter-approved sales tax for maintenance and improvements for City storm water.

Capital Project Funds

Capital Improvement Projects- Used to account for the revenues and expenditures paid for maintaining and improving the City's streets and storm sewer system.

Enterprise Funds

Sanitary Sewer- Used to account for the revenues and expenses resulting from operation of the sanitary sewer system.

Non-Budgeted Funds

Only appropriated funds will be deliberated in this document. The City maintains several other funds that are not required to be appropriated annually. These funds are disclosed here. More information about these funds can be found in the City's Annual Financial Statements.

Trust & Agency Funds

Civilian Pension- Used to account for the revenues and expenditures of the Civilian Pension Fund.

Police Pension- Used to account for the revenues and expenditures of the Police Pension Fund.

350 Highway TDD- Used to administer and track revenue and expenses for 350 Hwy TDD.

Fiscal Policies

Purpose: Raytown has an important responsibility to its citizens to carefully account for public funds, to manage municipal finances wisely and to plan the adequate funding of services and facilities desired and needed by the public.

Our purpose in establishing a formal set of fiscal policies is to ensure that the public's trust is upheld. By adopting a set of fiscal policies, the City will be establishing the framework under which it will conduct its fiscal affairs, ensuring that it is and will continue to be capable of funding and providing outstanding local government services.

Our fiscal policy has specific objectives designed to ensure our continued fiscal well-being. These objectives are:

1. To protect the governing body's policy-making ability by ensuring that important policy decisions are not controlled by financial problems or emergencies.
2. To enhance the City's policy making ability by providing accurate information on program and operating costs.
3. To assist in sound management of the City government by providing accurate and timely information on current and anticipated financial conditions.
4. To provide sound principles to guide the important decisions of the City, which have significant fiscal impact.
5. To set forth operational principles, which minimize the cost and financial risk of the City consistent with the services, desired by the public.
6. To employ revenue policies, which prevent undue or unbalanced reliance on any one source which distribute the cost of services fairly, and which provide adequate funds to operate desired programs.
7. To provide and maintain essential public facilities, utilities, infrastructure and capital (physical) plant.
8. To protect and enhance the City's credit rating.
9. To insure the legal use of all City funds through efficient systems of financial security and internal controls.

I. Revenue Policy

1. A diversified and stable revenue system will be maintained to shelter the City from short run fluctuations in any one revenue source.
2. Each existing and potential revenue source will be re-examined annually to ensure that they are kept current.
3. One-time revenues will be used only for one-time expenditures. The City will avoid using temporary revenues to fund mainstream operational services.
4. All revenue forecast shall be conservative.

5. All City funds shall be (a) safely invested, (b) with a sufficient level of liquidity to meet cash flow needs, and (c) invested at the maximum yield possible consistent with our debt policy. One hundred percent (100%) of all idle cash will be continuously invested.
6. The General Fund will develop and maintain a seventeen percent (17%) cash flow reserve where practicable. The Public Safety Sales Tax Fund will maintain fifteen percent (15%) operating expense cash reserve as identified in the election process. All other tax funds and the sewer fund will maintain a five percent (5%) cash flow reserve where practicable.

II. Operating Budget Policy

1. The City shall maintain a balanced budget. This means that all operating expenses shall not exceed operating revenues and appropriated fund balance in the recommended budget. Any one-time revenue source, such as under spending or fund balance, shall only be used for one-time expenses that do not add to the fixed operating cost.
2. Regular reports comparing actual to budgeted expenditures are available to each department from the Financial Management System to keep them abreast of the City's expenditures.
3. Before the City undertakes any agreements that create fixed cost, the cost implications, both operating and capital, of such agreements will be fully determined for the current and future years.
4. Estimates of all non-salary benefits, such as social security, pension, and insurance, and their impact on future budgets shall be annually assessed.
5. Cost analysis of salary increases will include the effect of such increases on the City share of related fringe benefits.
6. All salaries will be annualized, and all salary increases will be annualized for budget purposes regardless of when the increase is given.

III. Capital Improvements

1. The City will determine and use the most effective and efficient method for financing all new capital projects.
2. The City will develop and maintain a five (5) year Capital Improvements Plan (CIP).

IV. Accounting Policy

1. The City will maintain high standards of accounting by following Generally Accepted Accounting Principles, (GAAP) in accordance with the standards developed by the Government Accounting Standards Board (GASB) and endorsed by the Government Finance Officers Association (GFOA).
2. An independent annual audit will be performed by a public accounting firm who will issue an official opinion on the annual financial statements and a management letter detailing areas that need improvement.
3. Full disclosure will be provided in the financial statements and bond representations.

4. Financial systems will be maintained to monitor expenditures and revenues on a monthly basis, with a thorough analysis and adjustment.
5. The accounting system will provide monthly information about cash positions and investment performances.
6. The City will annually submit documentation to obtain the Certificate of Achievement for Excellence in Financial Reporting from the GFOA.

V. Debt Policy

1. Capital projects, financed through bond proceeds, shall be financed for a period not to exceed the useful life of the project.
2. Long-term borrowing will be confined to capital improvements too large for current operating and one-time revenues.

Summary of Significant Accounting Principals

The general-purpose financial statements of the City are prepared in conformity with Generally Accepted Accounting Principles (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The following is a summary of the City's significant accounting policies.

Reporting Entity

As required by GAAP, the City's general-purpose financial statements include the transactions of all funds of the City and its component units.

Basis of Presentation

The accounts of the City are organized on the fund basis, each fund is considered to be a separate accounting entity.

The operations of each fund are accounted for by providing a separate set of self-balancing accounts, which comprise its assets, deferred outflows, liabilities, deferred inflows, equities, revenues and expenditures or expenses. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds are grouped by type in the general-purpose financial statements.

The following fund types and account groups are used by the City:

Governmental Fund Types

Governmental Funds are those funds through which most governmental functions of the City are financed. The acquisition, use and balances of the City's expendable financial resources and the related liabilities (other than those in proprietary funds) are accounted for through governmental funds. The measurement focus is upon determination of changes in financial position.

The following are the City's governmental fund types:

The General Fund is the principal fund of the City and accounts for all financial transactions not accounted for in other funds. The general operating expenditures, fixed charges and capital improvement costs that are not paid through other funds are financed through revenues received by the General Fund.

Special Revenue Funds are operating funds used to account for certain property taxes, grant funds and other special revenues legally restricted for specific purpose.

Debt Service Funds are used to account for the accumulation of resources for, and the payment of, principal, interest and other related costs of the City's general long-term debt.

Capital Project Funds are used to account for financial resources designated to construct general fixed assets that, by their nature, may require more than one budgetary cycle for completion.

Proprietary Fund Types

Proprietary Funds are those in which the measurement focus is upon determination of net income. The City's proprietary funds include an Enterprise Fund and Internal Service Funds.

Enterprise Fund is used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the cost (expenses, including depreciation) of providing the goods or services to the general public on a continuing basis be financed or recovered through user charges, or where the periodic determination of net income is deemed appropriate.

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, on a cost-reimbursement basis.

Fiduciary Fund Types

Fiduciary Funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations or other governmental units and/or other funds.

Expendable Trust and Agency Funds - Expendable Trust Funds are accounted for in essentially the same manner as Governmental Funds. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

Nonexpendable and Pension Trust Funds are accounted for in essentially the same manner as Proprietary Funds.

Basis of Accounting

Basis of accounting refers to when revenues, expenses, transfers and the related assets and liabilities are recognized in the accounts and reported in the general-purpose financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

All Governmental, Expendable Trust and Agency Funds utilize the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (e.g., when they become both measurable and available). Measurable means the amount of the transaction that can be determined and available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Application of the "susceptibility to accrual" criteria requires judgement, consideration of the materiality of the item in question, and due regard for the practicality of accrual, as well as consistency in application.

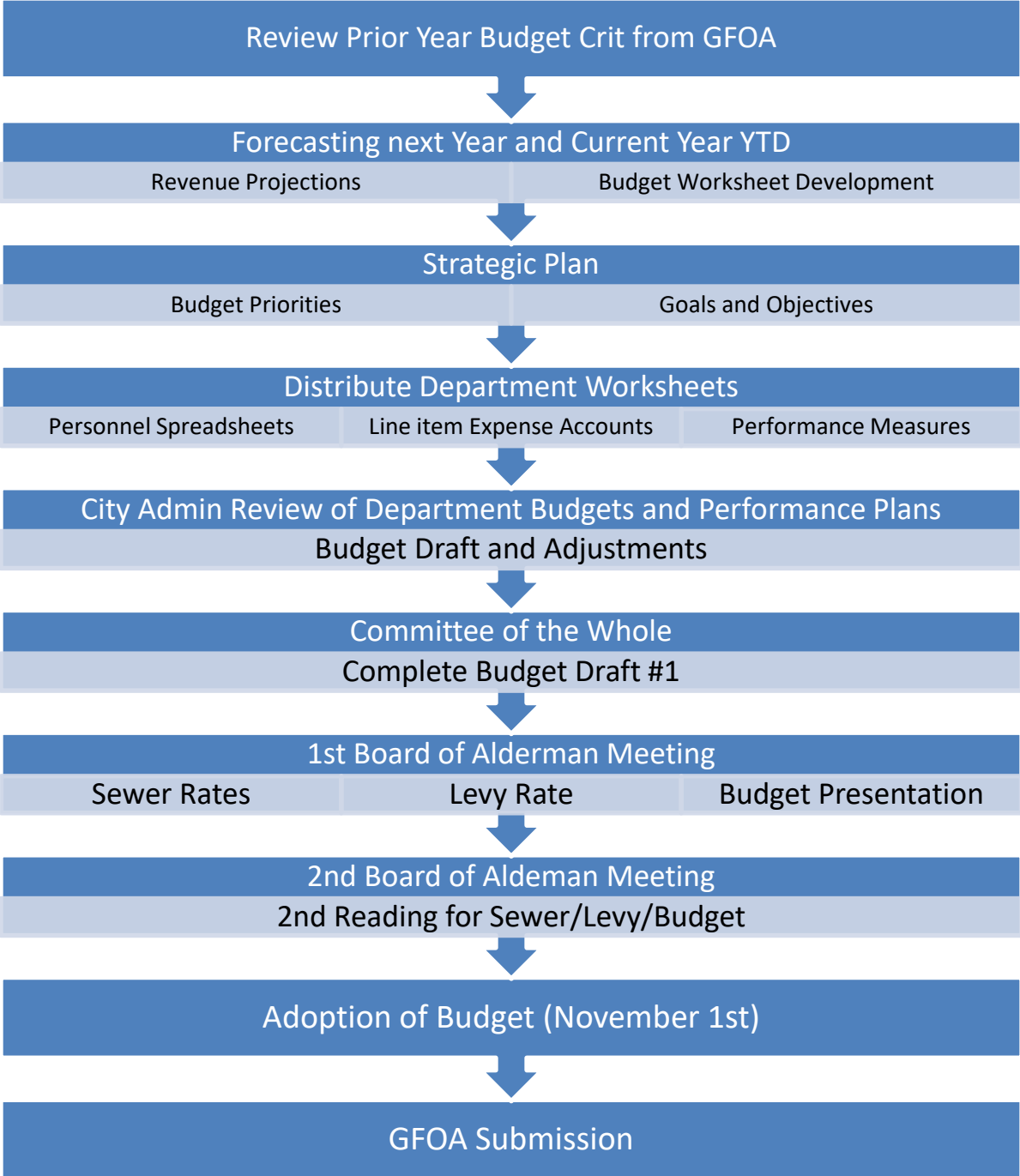
Significant revenues, which are considered susceptible to accrual, include property, sales and other related taxes, interest and certain State and Federal grants and entitlements. Certain revenues, which are measurable and susceptible to accrual, but not yet available, are reported as deferred revenue and recognized as revenue when collected. Licenses and permits, fines and forfeitures, and miscellaneous revenues are recorded as revenues when received in cash because they are not measurable until actually received.

Under the modified accrual basis of accounting, expenditures are recognized in the accounting period in which the related fund liability is incurred except for interest on long-term debt, which is recognized when due, and prepaid expenses, which are not recorded. Encumbrances are not recognized as expenditures; however, open encumbrances are reported as reservations of fund balance since the commitments will be honored in subsequent years.

The accrual basis of accounting is utilized by the Enterprise Fund, the Internal Service Funds, the Nonexpendable Trust Fund and the Pension Trust Fund. Under this basis of accounting, revenues are recognized when earned and expenses are recorded when liabilities are incurred.

Unencumbered appropriations lapse at the end of the fiscal year. Appropriations in the Governmental Fund Types are charged as encumbrances when commitments are made. Fund balances are reserved for outstanding encumbrances, which serve as authorization for expenditures in the subsequent year.

Under state law, control of budget appropriations is exercised at the fund level.



The Budget Cycle

An annual budget prepared under the modified accrual basis of accounting (except that the encumbrances are treated as expenditures for budget purposes) is adopted in October prior to the beginning of each fiscal year for all budgeted Governmental Fund Types.

Pursuant to State Law, the City Administrator must submit a balanced recommended budget to the Board of Alderman no later than October 1st every year. The budget must include a complete financial plan for all City funds and activities subject to appropriation, including proposed tax rates, an estimate of all income and revenue and all proposed expenditures for current operations, debt service, and capital expenses.

The City Administrator submits the recommended budget to the Board of Alderman in accordance with City policies and ordinances and State law. The budget document must include: a budget message outlining the fiscal policy of the government; detailed budgets estimate of revenues and expenditures by fund; and Appropriation and Tax Levy Ordinances.

The City performs the following procedures for establishing the budget:

May, June, July, and August

Budget Package Preparation

Each year, the budget staff gathers all the necessary information for the Departments to begin their budget request. This information includes an analysis of the previous year's spending, a detail of each budgeted employee and their associated costs, the formatted budget sheets for each line item, a Departmental Overview with current goals, objectives, performance measures, and all necessary fiscal information.

Department Budget Request

Once the budget packages are assembled and delivered, the Departments then begin the task of quantifying their budget needs for the upcoming fiscal year. Departments should start by reviewing their goals and objectives and updating them where needed. The Departments then begin to assemble the information necessary to make their budget requests.

Department Budget Request Review

Once the budget requests are submitted, the budget staff begins to review the request and compile a preliminary budget based on request.

Administrative Budget Review

Once the budget staff has made recommendations to the City Administrator, the departments are given one more opportunity to discuss their request and the budget staff's recommendation. Once these hearings have occurred, the budget staff will complete the recommended budget per the revisions of the City Administrator.

Recommended Budget Submitted

The City Administrator will present the recommended budget to the Audit and Finance Committee on or before August 15.

September

The Audit and Finance Committee and Board of Aldermen Review and Administrative Adjustments

Once the Administrator has made recommendations and initial adjustments, the Documents will be distributed to the Audit and Finance Committee for review and comment. The Audit and Finance Committee will hold Budget Hearings, and request Department Heads to review their specific budget in detail at their discretion. Once this review has occurred, the Board of Alderman will make any last revisions they deem necessary before the documents are submitted for final adoption.

October

Alderman Review, Public Comment, and Adoption

The Board must approve the budget no later than October 31.

**BUDGET TIMELINE
FISCAL YEAR ENDING 2025**

June 5 -6, 2024	Pre-Budget training for Directors on completing budget sheets
June 6, 2024	Distribute all budget packet materials to Departments except capital packet
June 14, 2024	Distribute capital worksheets (Goals June 10, 2025 Aldermen meeting is incorporated in document)
June 27, 2024	Personnel Control worksheets due back to Finance
July 5, 2024	All FY25 Budget Revenue projections, Line-item Expense worksheets and FY25 Projections due back to Finance
July 11-12, 2024	Directors meet with Finance and City Administrator to discuss proposed budgets
July 19, 2024	Review of the first draft #1 - Departments
August 12, 2024	Budget 101 Forum
August 13, 2024	Review of the 1 st Budget Draft – Department TBD
August 13, 2024	Committee of the Whole <ul style="list-style-type: none"> • Sewer Rates given to the Committee for review ahead of Board Meeting in September
August 20, 2024	Review of the 1 st Budget Draft – Departments TBD
September 3, 2024	Board of Aldermen Meeting <ul style="list-style-type: none"> • First Reading of Sanitary Sewer Rates • First Reading of Levy Rate
September 17, 2024	Board of Aldermen Meeting <ul style="list-style-type: none"> • Second Reading Levy Rate Second Reading Sanitary Sewer Rate
September 20, 2024	City Administrator updates Budget Letter and returns to Finance Department
September 24, 2024	Board of Aldermen Special Meeting – If Needed <ul style="list-style-type: none"> • Presentation of FY2024-2025 Budget for approval (if changes are made to sewer rates in prior meeting)
October 1, 2024	Board of Aldermen Meeting – <ul style="list-style-type: none"> • 2024-25 Budget Amendments
December 3, 2024	Budget Submission to GFOA for Certificate – due within 90 days of legal adoption of the budget

Budget Management Policies

Purpose:

Our purpose in establishing a formal set of budget policies is to ensure that the public's trust is upheld. These policies will serve as a blueprint to achieve fiscal stability required to accomplish the City's policy goals and objectives.

Relationship to Overall City Goals and Objectives:

The City will develop a mission statement, strategic plan, and conforming goals for the successful development and maintenance of our fiscal management policy. The finances of the City should be the vehicle by which the goals and objectives are obtained, not driven. This philosophy will help ensure that the City remains financially viable well into the future.

In addition, the City as an institution has multiple partners including citizens, taxpayers, businesses, employees, and other governments. As a major institutional, economic and service force in the region, it is important that the City strengthen its relationships with its partners by adopting clear and comprehensive financial policies.

Objectives:

- To guide in policy decisions which have a significant fiscal impact.
- To set forth operating principles which minimize the cost of government and reduces financial risk.
- To employ balanced and fair revenue policies that provide adequate funding for desired programs.
- To maintain appropriate financial capacity for present and future needs.
- To promote sound financial management by providing accurate and timely information on financial conditions.
- To protect and enhance the City's credit rating and prevent any default on any debt.
- To ensure the legal use of financial resources through an effective system of internal controls.
- To promote cooperation with other governments and the private sector in the financing and delivery of services.

Budget Policy:

This policy complies with the Local Budget Law of Missouri as outlined in Chapter 50 RSMo, and for the preparation, recommendation, consideration, adoption, execution, and audit of Raytown's annual budget.

Scope- This policy applies to all departments, Agencies or Divisions within Raytown.

Guideline- Annually, the Board of Alderman has the authority and the responsibility to adopt the City Administrator's recommended budget approving the use of public funds for the operation of all City activities. Raytown's fiscal year runs from November first through October thirty-first.

Preparation- The City Administrator shall present a recommended budget for the Board of Alderman's consideration no later than October 1st each year.

Balanced Budget- The City Administrator shall present a balanced budget. This means that all operating expenses shall not exceed operating revenues and appropriated fund balance in the recommended budget. Any one-time revenue source, such as under spending or fund balance, shall only be used for one-time expenses that do not add to the fixed operating cost.

Budget Transfers and Amendments- The Department Head is authorized to transfer up to \$1,500 from any one-line item under their control to any other line item under their control within any fiscal year. The Finance Director is authorized to transfer an additional \$1,000 from any one-line item to any other line item that a Department Head has already exceeded if the Finance Director deems it appropriate. The City Administrator is authorized to transfer an additional \$1,500 from any one-line item to any other line item that the Finance Director has already exceeded if the City Administrator deems it appropriate. The Board of Alderman must approve any transfer from any one-line item to another line item for more than \$4,000. For purposes of this policy, a line item is a Fund, a Department, and an Object Code.

Fund Balance- The recommended budget was developed with the idea of creating a cash flow reserve as a designation within fund balance to begin to rebuild necessary cash flows for operations within all major funds.

Capital Improvement Budget and Five-Year Plan- The City Administrator will work with the Board of Alderman to create an initial five-year Capital Improvement Plan (CIP) to determine what the true capital needs of the City are today and into the future. The CIP shall be adequate to maintain capital assets at a level sufficient to protect infrastructure and minimize future maintenance and replacement costs. The CIP, once adopted, will be reviewed and updated annually prior to the adoption of the annual budget. The CIP plan will identify ongoing operating requirements associated with each capital project. If a capital request is approved during the budget process, the operating budget will reside in the appropriate department assigned to oversee the project (e.g. Public Works Facilities for building improvements, etc.). Capital project budgets will include all expenses associated with the completion of the project.

Position Control- The recommended budget shall include a total number of recommended permanent full-time equivalent (FTE) positions by classification.

CAPITAL IMPROVEMENT PROJECTS



CITY OF RAYTOWN CAPITAL IMPROVEMENT PROJECT FUNDING

FY2024-2025 Budget

Capital Improvement Categories

- Raytown Streets and Main Throughfares
- Sanitary Sewer
- Storm Water
- Traffic Signal Intersections

The Objective

Continuation of improving, replacing, and installing new infrastructure for the residents of Raytown

- Improve and replace 1.5 linear lane miles of street improvements per year.
- Improve and/or replace 90,000 linear feet of sanitary sewer lines to increase the longevity of the infrastructure, prevent sewer backups, and decrease inflow and infiltration.
- Improve and/or replace 210 linear feet of storm water systems to reduce flooding.

Project Funding

Projects	Funding
Raytown Streets and Neighborhood Street Reconstruction Capital Improvement Plan	Transportation / Capital Sales Tax funding when available
Raytown Sanitary Sewer Capital Improvement Plan	Capital Sales Tax / Sewer Fund when available
Raytown Storm Water Capital Improvement Plan	Stormwater Fund / Capital Sales Tax / APRA Grant / GO Bonds

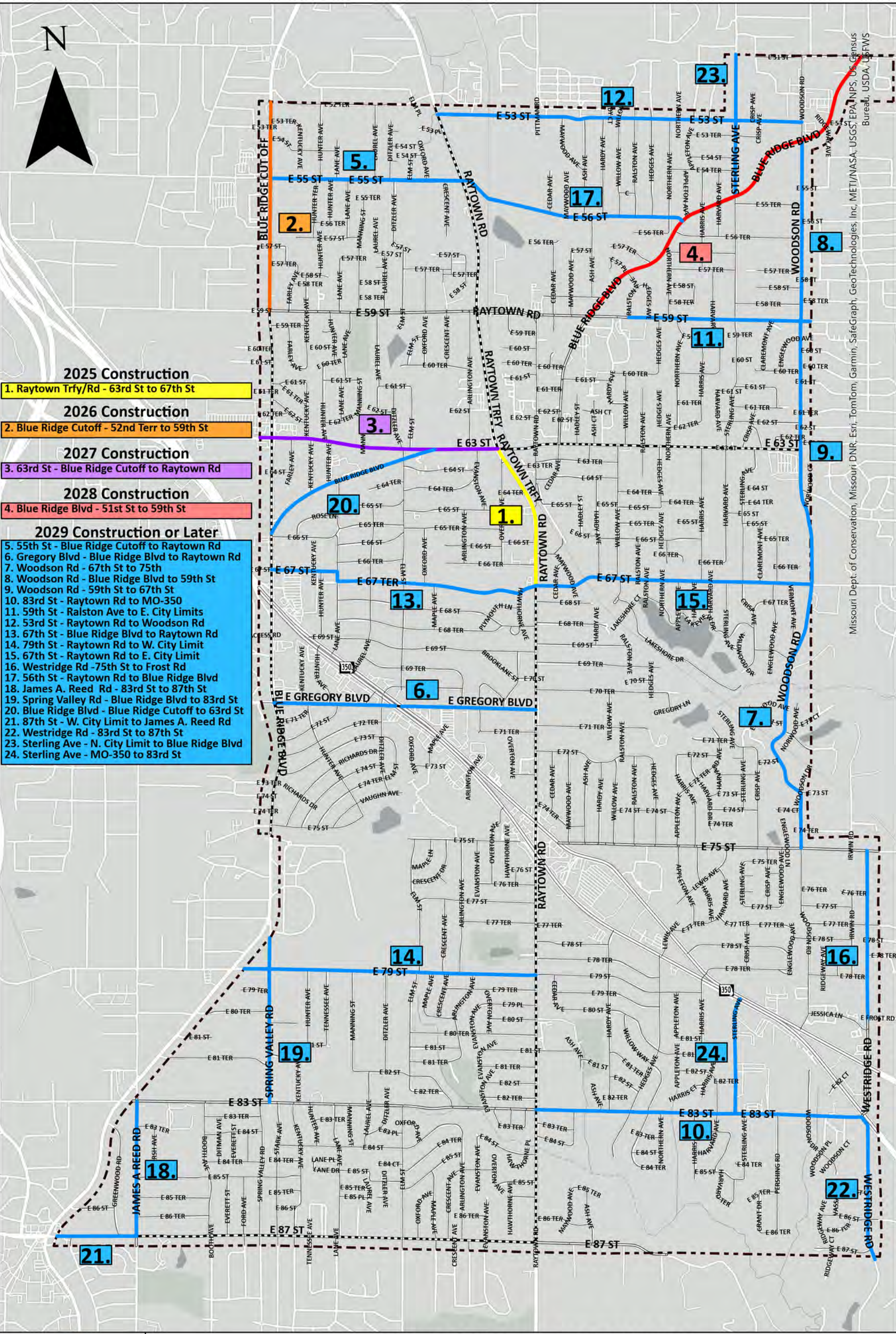
Grants

- The city has and will continue to search and apply for grants that are available to assist with improving infrastructure and service to our residents for capital improvement projects. Our goal is to apply for at least two (2) grants per year to help increase the goals set for infrastructure improvement. These grants matching expenses will be provided by sales tax and fund balance.

RAYTOWN STREETS & MAIN THROUGHFARES

CAPITAL EXPENDITURES FORECASTING BY FISCAL YEAR

Project Title	Prior Years	Budget 2025	2026	2027	2028	2029	Total
Raytown Road, 67th St - Hwy 350	\$ 1,435,829.62						\$ 1,435,829.62
Raytown Road, 63th St - 67th St		\$ 1,000,000.00					\$ 1,000,000.00
Blue Ridge Cutoff, 52nd Ter - 59th St			\$ 950,000.00				\$ 950,000.00
63rd Street, Blue Ridge Blvd - Raytown Rd				\$ 1,000,000.00			\$ 1,000,000.00
Blue Ridge Blvd, 51st St - 59th St					\$ 1,400,000.00		\$ 1,400,000.00
56th Street, Blue Ridge Blvd - Raytown Rd						\$ 5,500,000.00	\$ 5,500,000.00
Gregory Blvd, Blue Ridge Blvd - Raytown Rd							\$ 4,500,000.00
Woodson Rd, 67th St - 75th St							\$ 11,500,000.00
Woodson Rd, Blue Ridge Blvd - 59th St							\$ 5,781,545.00
Woodson Rd, 59th St - 67th St							\$ 8,016,608.00
83rd Street, Raytown Rd. - 350 Hwy							\$ 7,400,010.00
59th Street, Ralston - East City Limits							\$ 4,218,055.00
53rd Street, Raytown Rd. - Woodson							\$ 9,698,358.00
67th Street, Blue Ridge Blvd. - Raytown Rd.							\$ 7,338,088.00
79th Street, Raytown Rd. - West City Limits							\$ 6,617,358.00
67th Street, Raytown Rd. - East City Limits							\$ 5,681,683.00
Westridge Rd., 75th St - Frost Road							\$ 3,505,000.00
56th Street, Raytown Rd. - Blue Ridge Blvd.							\$ 5,323,955.00
James A. Reed Rd., 83rd St - 87th St							\$ 3,147,913.00
Spring Valley Rd., Blue Ridge Blvd. - 83rd St							\$ 4,589,770.00
Blue Ridge Blvd., Blue Ridge Cutoff - 63rd St							\$ 4,097,480.00
87th Street, West City Limits - James A. Reed Rd.							\$ 2,500,000.00
Westridge Rd., 83rd Street - 87th Street							\$ 3,000,000.00
Sterling Ave., North City Limits - Blue Ridge Blvd.							\$ 3,000,000.00
Sterling Ave., 350 Hwy - 83rd St							\$ 2,000,000.00
Subtotal	\$ 1,435,829.62	\$ 1,000,000.00	\$ 950,000.00	\$ 1,000,000.00	\$ 1,400,000.00	\$ 5,500,000.00	\$ 113,201,652.62



- 2025 Construction**
- 1. Raytown Trfy/Rd - 63rd St to 67th St
- 2026 Construction**
- 2. Blue Ridge Cutoff - 52nd Terr to 59th St
- 2027 Construction**
- 3. 63rd St - Blue Ridge Cutoff to Raytown Rd
- 2028 Construction**
- 4. Blue Ridge Blvd - 51st St to 59th St
- 2029 Construction or Later**
- 5. 55th St - Blue Ridge Cutoff to Raytown Rd
 - 6. Gregory Blvd - Blue Ridge Blvd to Raytown Rd
 - 7. Woodson Rd - 67th St to 75th
 - 8. Woodson Rd - Blue Ridge Blvd to 59th St
 - 9. Woodson Rd - 59th St to 67th St
 - 10. 83rd St - Raytown Rd to MO-350
 - 11. 59th St - Ralston Ave to E. City Limits
 - 12. 53rd St - Raytown Rd to Woodson Rd
 - 13. 67th St - Blue Ridge Blvd to Raytown Rd
 - 14. 79th St - Raytown Rd to W. City Limit
 - 15. 67th St - Raytown Rd to E. City Limit
 - 16. Westridge Rd - 75th St to Frost Rd
 - 17. 56th St - Raytown Rd to Blue Ridge Blvd
 - 18. James A. Reed Rd - 83rd St to 87th St
 - 19. Spring Valley Rd - Blue Ridge Blvd to 83rd St
 - 20. Blue Ridge Blvd - Blue Ridge Cutoff to 63rd St
 - 21. 87th St - W. City Limit to James A. Reed Rd
 - 22. Westridge Rd - 83rd St to 87th St
 - 23. Sterling Ave - N. City Limit to Blue Ridge Blvd
 - 24. Sterling Ave - MO-350 to 83rd St

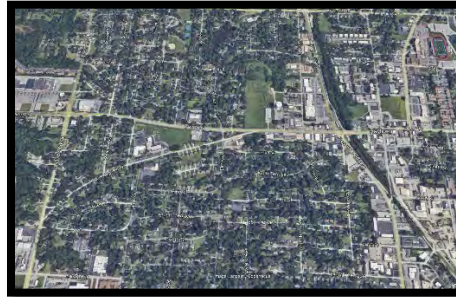
RAYTOWN ROADWAY CAPITAL IMPROVEMENT PLAN



Missouri Dept. of Conservation, Missouri DNR, Esri, TomTom, Garmin, SafeGraph, GeoTechnologies, Inc, METI/NASA, USGS, EPA, NPS, US Census Bureau, USDA, USFWS

63rd Street

Blue Ridge Blvd to Raytown Rd



Project Purpose

The purpose of the project is to follow the Road Maintenance Program which improves various streets according to the Condition Pavement Index (CPI) rating.

Project Description

Project improvements include pavement resurfacing, repairs of curb & gutter, sidewalk, American Disability Act (ADA) ramps, with some possible storm sewer improvements.

Cost

\$1,000,000.00

Construction Timeline

2026 - 2027

Guiding Principles Supported

63rd Street is an arterial street that was one of four (4) streets that were selected for the Capital Improvement Program due to its CPI rating of 68.0

Funding Sources							
	Prior Years	2025	2026	2027	2028	2029	Total
Transportation Sales Tax Fund				\$1,000,000			\$1,000,000
Total	0	0	0	\$1,000,000	0	0	\$1,000,000

Blue Ridge Cutt-Off

52nd Terrace to 59th Street



Project Purpose

The purpose of the project is to follow the Road Maintenance Program which improves various streets according to the Condition Pavement Index (CPI) rating.

Project Description

Project improvements include pavement resurfacing, repairs of curb & gutter, sidewalk, American Disability Act (ADA) ramps, with some possible storm sewer improvements.

Cost

\$950,000.00

Construction Timeline

2025 - 2026

Guiding Principles Supported

Blue Ridge Cutt off is an arterial street that was one of four (4) streets that were selected for the Capital Improvement Program due to its CPI rating of 58.5

Funding Sources							
	Prior Years	2025	2026	2027	2028	2029	Total
Transportation Sales Tax Fund			\$950,000				\$950,000
Total	0	0	\$950,000	0	0	0	\$950,000

Blue Ridge Blvd

51st Street to 59th Street



Project Purpose

The purpose of the project is to follow the Road Maintenance Program which improves various streets according to the Condition Pavement Index (CPI) rating.

Project Description

Project improvements include pavement resurfacing, repairs of curb & gutter, sidewalk, American Disability Act (ADA) ramps, with some possible storm sewer improvements.

Cost

\$1,400,000.00

Construction Timeline

2027 - 2028

Guiding Principles Supported

56th Street is an arterial street that was one of four (4) streets that were selected for the Capital Improvement Program due to its CPI rating of 38.6

Funding Sources							
	Prior Years	2025	2026	2027	2028	2029	Total
Transportation Sales Tax Fund					\$1,400,000		\$1,400,000
Total	0	0	0	0	\$1,400,000		\$1,400,000

Raytown Road

63th Street to 67th Street



Project Purpose

The purpose of the project is to follow the Road Maintenance Program which improves various streets according to the Condition Pavement Index (CPI) rating.

Project Description

Project improvements include pavement resurfacing, repairs of curb & gutter, sidewalk, American Disability Act (ADA) ramps, with some possible storm sewer improvements.

Cost

\$1,000,000.00

Construction Timeline

2024 - 2025

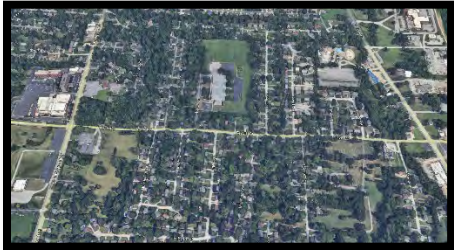
Guiding Principles Supported

Raytown Road is an arterial street that was selected for the Capital Improvement Program due to its CPI rating of 47.8

Funding Sources		2025	2026	2027	2028	2029	Total
	Prior Years						
Transportation Sales Tax Fund		\$1,000,000					\$1,000,000
Total	0	\$1,000,000	0	0	0	0	\$1,000,000

56th Street

Blue Ridge Blvd to Raytown Road



Project Purpose

The purpose of the project is to follow the Road Maintenance Program which improves various streets according to the Condition Pavement Index (CPI) rating.

Project Description

Project improvements include pavement resurfacing, repairs of curb & gutter, sidewalk, American Disability Act (ADA) ramps, with some possible storm sewer improvements.

Cost

\$5,500,000.00

Construction Timeline

2028 - 2029

Guiding Principles Supported

56th Street is an arterial street that was one of four (4) streets that were selected for the Capital Improvement Program due to its CPI rating of 31.1

Funding Sources							
	Prior Years	2025	2026	2027	2028	2029	Total
Transportation Sales Tax Fund						\$5,500,000	\$5,500,000
Total	0	0	0	0	0	\$5,500,000	\$5,500,000

N



2026 Construction

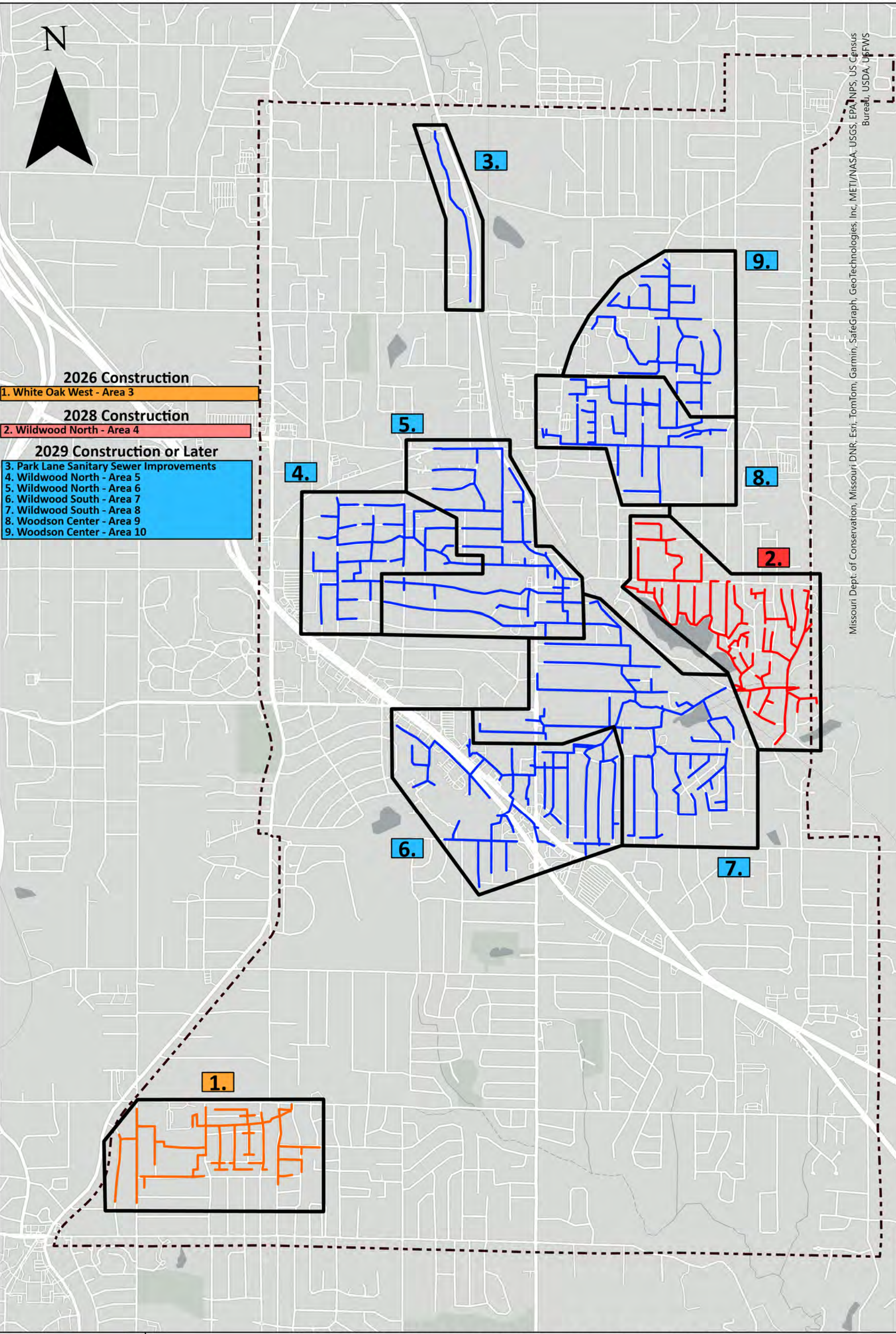
1. White Oak West - Area 3

2028 Construction

2. Wildwood North - Area 4

2029 Construction or Later

- 3. Park Lane Sanitary Sewer Improvements
- 4. Wildwood North - Area 5
- 5. Wildwood North - Area 6
- 6. Wildwood South - Area 7
- 7. Wildwood South - Area 8
- 8. Woodson Center - Area 9
- 9. Woodson Center - Area 10



Missouri Dept. of Conservation, Missouri DNR, Esri, TomTom, Garmin, SafeGraph, GeoTechnologies, Inc, METI/NASA, USGS, EPA, NPS, US Census Bureau, USDA, USFWS



RAYTOWN SANITARY SEWER CAPITAL IMPROVEMENT PLAN

Sanitary Sewer Monitoring



Project Purpose

The purpose of the project is to measure the flows within certain sections of sanitary sewer pipe to calculate the amount of inflow & infiltration.

Project Description

The purpose of the project is to install and maintain flow monitors in specific sections of sanitary sewer main pipe that are prone to having high flows due to rainwater and groundwater inflow and infiltration.

Cost

\$75,000.00

Construction Timeline

2025

Guiding Principles Supported

The majority of the City sanitary sewer system was constructed in the 1960's.

Funding Sources							
	Prior Years	2025	2026	2027	2028	2029	Total
Sanitary sewer fund	0	75,000	0	0	0	0	75,000
Total	0	75,000	0	0	0	0	75,000

Sanitary Sewer Point Repairs – City Wide

Project Purpose

The purpose of the project is to remove & replace deteriorated sections of sanitary sewer pipe that are failing and causing sinkholes to form.

Project Description

The purpose of the project is to remove & replace deteriorated sections of sanitary sewer pipe that are failing and causing sinkholes to form. This will be on an as needed basis. As the City crew routinely cleans and televises the sanitary sewer pipes – they will find spots that are failing and need immediate repair. Other point repair areas are found by the sinkhole that forms above the pipe in yards and streets.

Cost

\$300,000.00

Construction Timeline

2025

Guiding Principles Supported

The majority of the City sanitary sewer system was constructed in the 1960's.

Funding Sources							
	Prior Years	2025	2026	2027	2028	2029	Total
Sanitary sewer fund		300,000					300,000
Total	0	300,000	0	0	0	0	300,000

Sanitary Sewer CIP – White Oak West Area 3

Area 3 – White Oak West



Project Purpose

The purpose of the project is to follow the Sanitary Sewer Capital Improvement Program which improves the sewer system in various neighborhoods according to age & performance of the system.

Project Description

FY 2024 was budgeted for survey. FY 2025 will be budgeted for preliminary & final design. FY 2026 will be budgeted for construction. This project will line, repair and/or replace sanitary sewer lines determined by inspection and/or maintenance history to be in poor or failing structural condition, resulting in increased operations and maintenance costs. These sanitary sewer lines have an increase potential of extraneous flows, backups, overflows, and potentially reduced system capacity.

Cost

FY25 = \$300,000.00 FY26 = \$1,791,051.00

Construction Timeline

2026

Guiding Principles Supported

The White Oak West Area 3 neighborhood sewer improvement project is our current top priority for the sanitary sewer system rehabilitation. This neighborhood is south of 83rd Street and between Blue Ridge Blvd. and Kentucky Ave.

Funding Sources							
	Prior Years	2025	2026	2027	2028	2029	Total
Sanitary sewer fund		300,000	1,791,051	0	0	0	2,091,051
Total	0	300,000	1,791,051	0	0	0	2,091,051

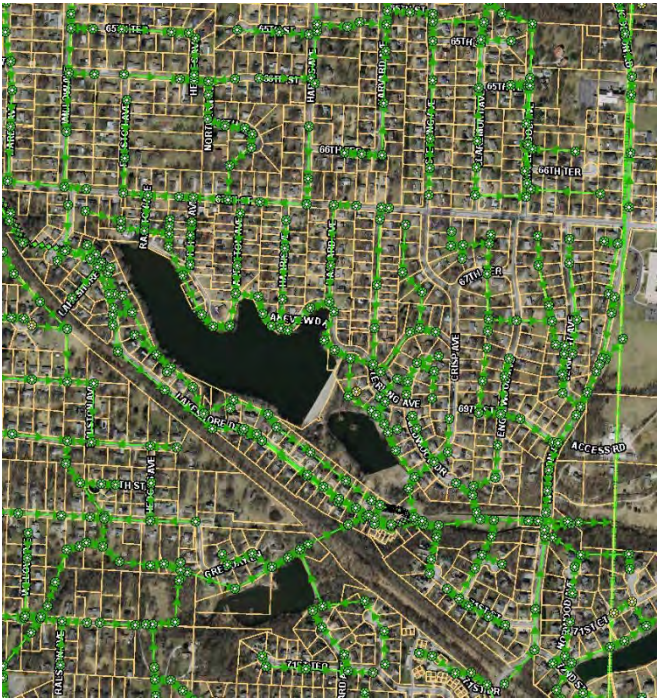
Sanitary Sewer CIP – Wildwood North Area 4

Project Purpose

The purpose of the project is to follow the Sanitary Sewer Capital Improvement Program which improves the sewer system in various neighborhoods according to age & performance of the system.

Project Description

FY 2026 will be budgeted for survey. FY 2027 will be budgeted for preliminary & final design. FY 2028 will be budgeted for construction. This project will line, repair and/or replace sanitary sewer lines determined by inspection and/or maintenance history to be in poor or failing structural condition, resulting in increased operations and maintenance costs. These sanitary sewer lines have an increase potential of extraneous flows, backups, overflows, and potentially reduced system capacity.



Cost

FY26 = \$200,000.00 FY27 = \$300,000.00 FY28 = \$2,408,545.00

Construction Timeline

2028

Guiding Principles Supported

The Wildwood North area 4 neighborhood sewer improvement project is our 2nd priority for the sanitary sewer system rehabilitation. This neighborhood area is bordered by 65th Terrace on the north, 71st Terrace to the south, Willow Ave. to the west, and Woodson Rd. to the east.

Funding Sources							
	Prior Years	2025	2026	2027	2028	2029	Total
Sanitary sewer fund	0	0	200,000	300,000	2,408,545	0	2,908,545
Total	0	0	200,000	300,000	2,408,545	0	2,908,545

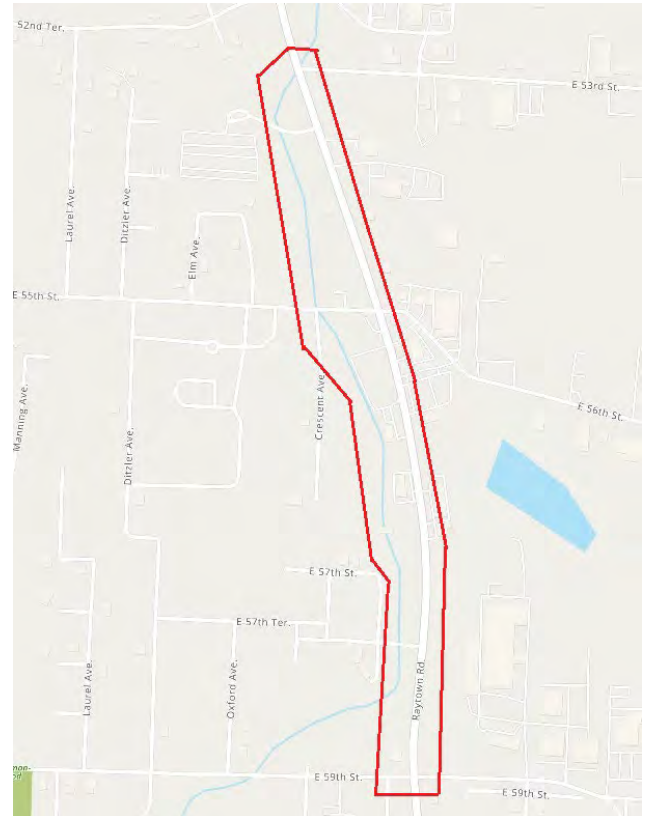
Sanitary Sewer CIP – Park Lane Sewer Imp.

Project Purpose

The purpose of the project is to follow the Sanitary Sewer Capital Improvement Program which improves the sewer system in various neighborhoods according to age & performance of the system.

Project Description

FY 2027 was budgeted for survey. FY 2028 will be budgeted for preliminary & final design. FY 2029 will be budgeted for construction. This project will line, repair and/or replace sanitary sewer lines determined by inspection and/or maintenance history to be in poor or failing structural condition, resulting in increased operations and maintenance costs. These sanitary sewer lines have an increase potential of extraneous flows, backups, overflows, and potentially reduced system capacity. This area also has over 3000 feet of existing sanitary sewer main pipe that doesn't have any manholes or any way to clean and maintain this line.



Cost

FY27 = \$200,000.00 FY28 = \$300,000.00 FY29 = \$2,750,000.00

Construction Timeline

2029

Guiding Principles Supported

The Park Lane sanitary sewer improvement project is our 3rd priority for the sanitary sewer system rehabilitation. This neighborhood is along Raytown Rd. between 53rd Street and 59th Street.

Funding Sources							
	Prior Years	2025	2026	2027	2028	2029	Total
Sanitary sewer fund	0	0	0	200,000	300,000	2,750,000	3,250,000
Total	0	0	0	200,000	300,000	2,750,000	3,250,000

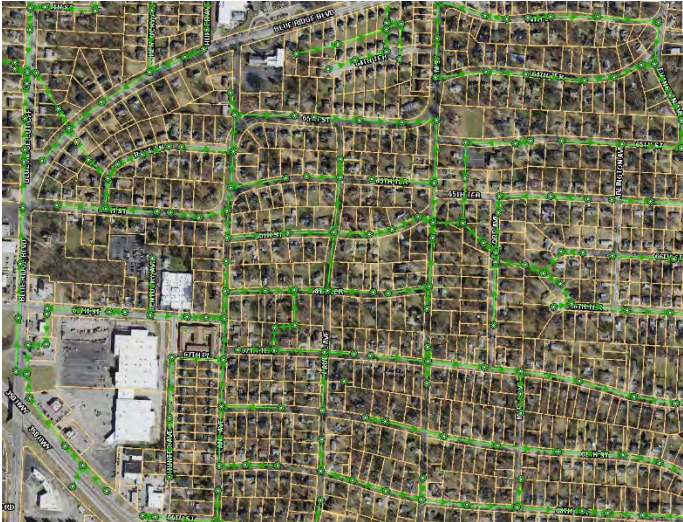
Sanitary Sewer CIP – Wildwood North Area 5

Project Purpose

The purpose of the project is to follow the Sanitary Sewer Capital Improvement Program which improves the sewer system in various neighborhoods according to age & performance of the system.

Project Description

FY 2028 will be budgeted for survey. FY 2029 will be budgeted for preliminary & final design. FY 2030 will be budgeted for construction. This project will line, repair and/or replace sanitary sewer lines determined by inspection and/or maintenance history to be in poor or failing structural condition, resulting in increased operations and maintenance costs. These sanitary sewer lines have an increase potential of extraneous flows, backups, overflows, and potentially reduced system capacity.



Cost

FY28 = \$200,000.00 FY29 = \$300,000.00 FY30 = \$1,402,085

Construction Timeline

2030

Guiding Principles Supported

The Wildwood North area 5 neighborhood sewer improvement project is our 4th priority for the sanitary sewer system rehabilitation. This neighborhood area is bordered by 63rd Street on the north, 68th Street to the south, Laurel Ave. to the west, and Maywood Ave. to the east.

Funding Sources							
	Prior Years	2025	2026	2027	2028	2029	Total
Sanitary sewer fund	0	0	0	0	200,000	300,000	500,000
Total	0	0	0	0	200,000	300,000	500,000

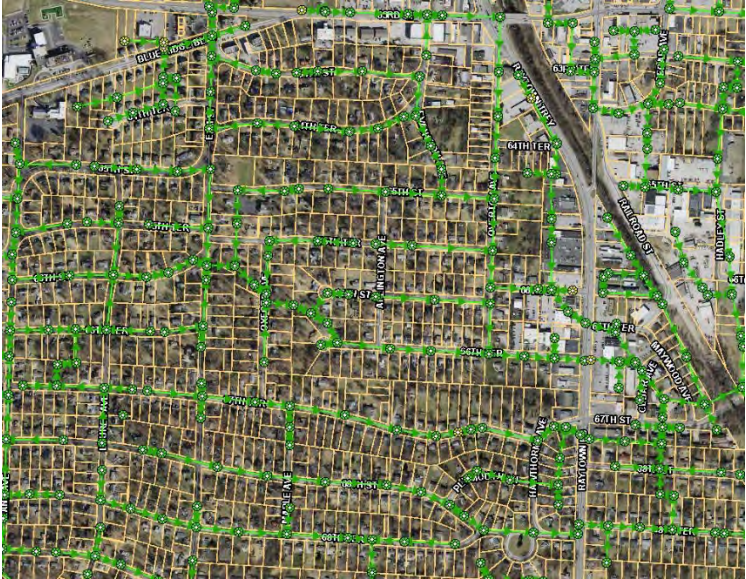
Sanitary Sewer CIP – Wildwood North Area 6

Project Purpose

The purpose of the project is to follow the Sanitary Sewer Capital Improvement Program which improves the sewer system in various neighborhoods according to age & performance of the system.

Project Description

FY 2029 will be budgeted for survey. FY 2030 will be budgeted for preliminary & final design. FY 2031 will be budgeted for construction. This project will line, repair and/or replace sanitary sewer lines determined by inspection and/or maintenance history to be in poor or failing structural condition, resulting in increased operations and maintenance costs. These sanitary sewer lines have an increase potential of extraneous flows, backups, overflows, and potentially reduced system capacity.



Cost

FY29 = \$200,000.00 FY30 = \$300,000.00 FY31 = \$1,817,075

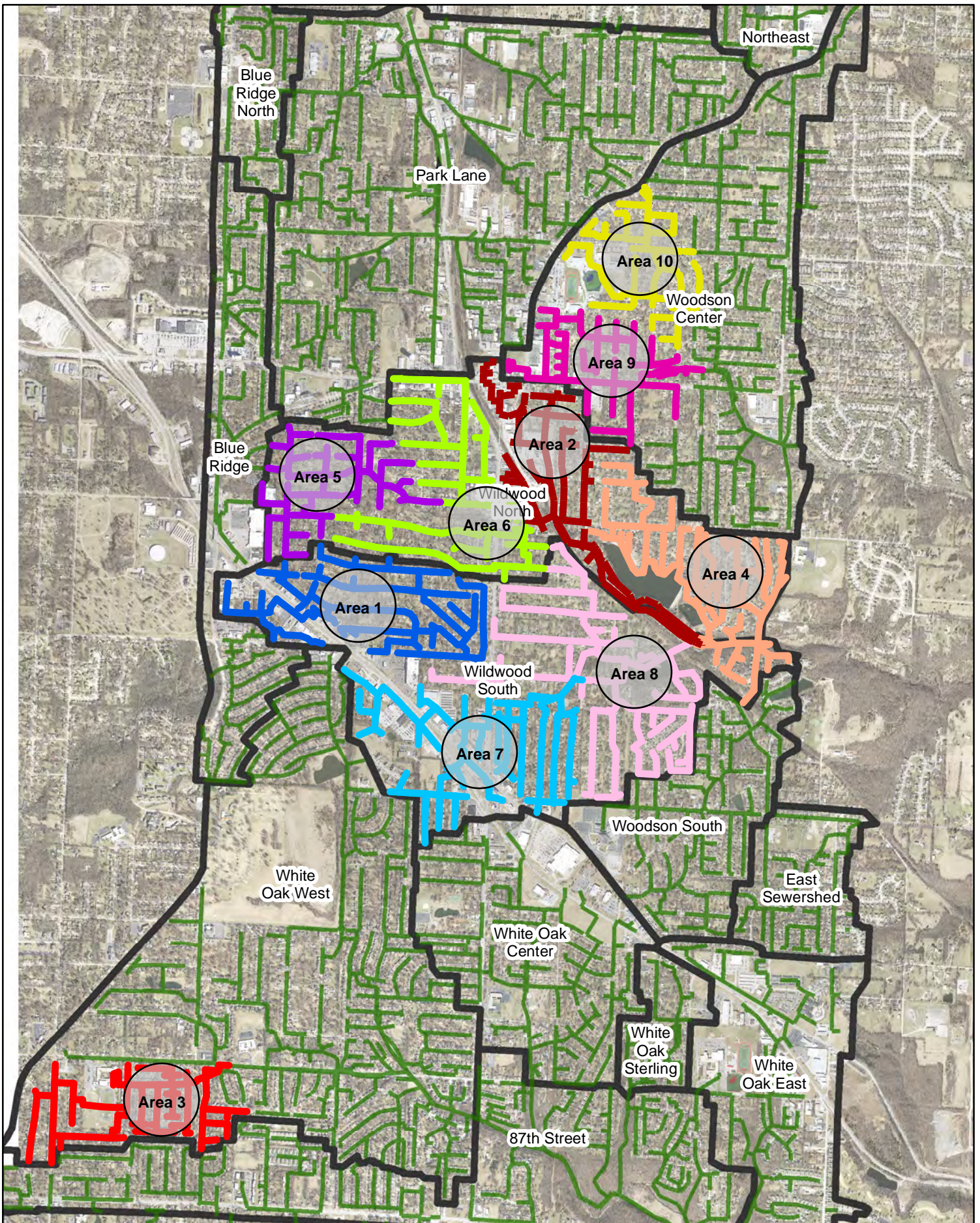
Construction Timeline

2031

Guiding Principles Supported

The Wildwood North area 6 neighborhood sewer improvement project is our 5th priority for the sanitary sewer system rehabilitation. This neighborhood area is bordered by 63rd Street on the north, 68th Street to the south, Laurel Ave. to the west, and Maywood Ave. to the east.

Funding Sources							
	Prior Years	2025	2026	2027	2028	2029	Total
Sanitary sewer fund	0	0	0	0	0	200,000	200,000
Total	0	0	0	0	0	200,000	200,000



Area 1 - Wildwood South I



Neighborhood Specs

- CCTV
 - o 29,000 LF of 8-12" VCP sewers (146 line segments)
 - o 21 lines were marked for "lining" after previous inspections - Did they get lined?
 - o BRE of 2.9-4.7
- Manhole Inspections
 - o 147 manholes selected
 - o BRE of 2.8-4.7
 - o Inspected last between 2002 and 2013
 - o Condition ratings from the BW report:
 - 53 are 0-50 aka the worst
 - 26 are 51-58 aka Poor
 - 34 are 59-64 aka Fair
 - 34 are 65-69 aka Excellent
- Smoke and Dyed Water Testing
 - o 29,000 LF of 8-12" VCP sewers
 - o Assume 20 dyed water tests
- Flow Monitoring – manhole WWS-140 (12" VCP in-pipe)

Cost to Investigate

- CCTV
 - o \$5.00/LF = \$145,000
 - o Includes CCTV by ACE and review/analysis by GBA
- Manhole Inspections
 - o \$80/MH = \$11,760
 - o Includes simple manhole inspections using Collector Application and analysis and reporting of the results.
- Smoke and Dyed Water Testing
 - o \$1.00/LF = \$29,000
 - o Includes field work, analysis, and reporting of results.
- Flow monitoring cost
 - o 90 days of flow monitoring equipment rental and servicing/analysis = \$15,000

Wildwood South Total Investigation Cost Estimate: \$238,000 (with 20% contingency cost)

Area 2 - Wildwood North I



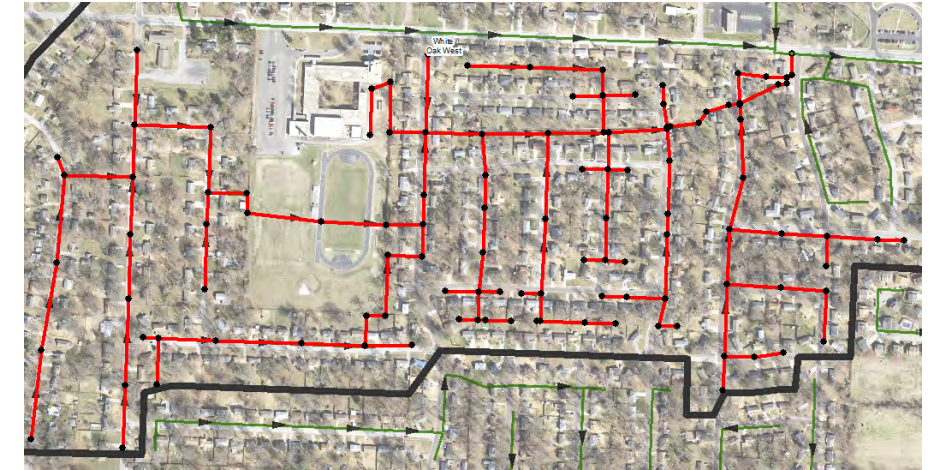
Neighborhood Specs

- CCTV
 - o 29,000 LF of 8-24" VCP and PVC sewers (148 line segments)
- Manhole Inspections
 - o 146 manholes selected
 - o BRE of 2.0-4.7
 - o Inspected last between 2002 and 2003
 - o 22 of these have been "rehabbed"
 - o Condition ratings from the BW report:
 - 66 are 0-50 aka the worst
 - 16 are 51-58 aka Poor
 - 22 are 59-64 aka Fair
 - 42 are 65-69 aka Excellent
- Smoke and Dyed Water Testing
 - o 29,000 LF of 8-24" VCP and PVC sewers
 - o Assume 20 dyed water tests
- Flow Monitoring – manhole WWN-121 (8" VCP in-pipe), manhole WWN-116 (15" VCP in-pipe), and manhole WWS-906 (15" PVC in-pipe).

Cost to Investigate

- CCTV
 - o \$5.00/LF = \$145,000
 - o Includes CCTV by ACE and review/analysis by GBA
- Manhole Inspections
 - o \$80/MH = \$11,680
 - o Includes simple manhole inspections using Collector Application and analysis and reporting of the results.
- Smoke and Dyed Water Testing
 - o \$1.00/LF = \$29,000
 - o Includes field work, analysis, and reporting of results.
- Flow monitoring cost
 - o 90 days of flow monitoring equipment rental and servicing/analysis = \$50,000

Area 3 – White Oak West



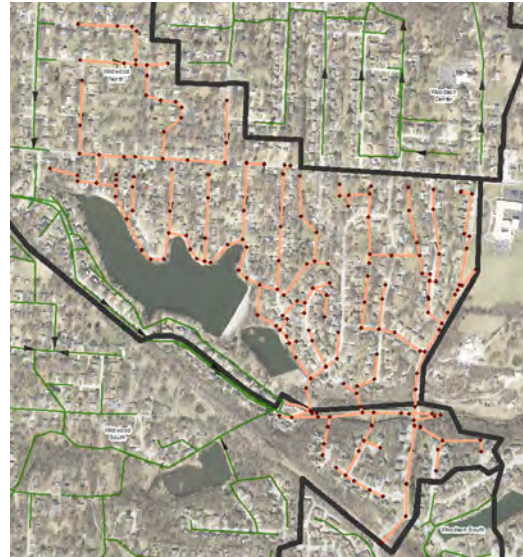
Neighborhood Specs

- CCTV
 - o 22,000 LF of 8-12" VCP sewers (115 line segments)
- Manhole Inspections
 - o 114 manholes selected
 - o BRE of 2.8-4.5
 - o Inspected last between 2003 and 2004
 - o Condition ratings from the BW report:
 - 57 are 0-50 aka the worst
 - 28 are 51-58 aka Poor
 - 18 are 59-64 aka Fair
 - 11 are 65-69 aka Excellent
- Smoke and Dyed Water Testing
 - o 22,000 LF of 8-12" VCP sewers
 - o Assume 20 dyed water tests
- Flow Monitoring – manhole WOW-917 (12" VCP in-pipe)

Cost to Investigate

- CCTV
 - o \$5.00/LF = \$110,000
 - o Includes CCTV by ACE and review/analysis by GBA
- Manhole Inspections
 - o \$80/MH = \$9,120
 - o Includes simple manhole inspections using Collector Application and analysis and reporting of the results.
- Smoke and Dyed Water Testing
 - o \$1.00/LF = \$22,000
- Flow monitoring cost
 - o 90 days of flow monitoring equipment rental and servicing/analysis = \$15,000

Area 4 - Wildwood North II



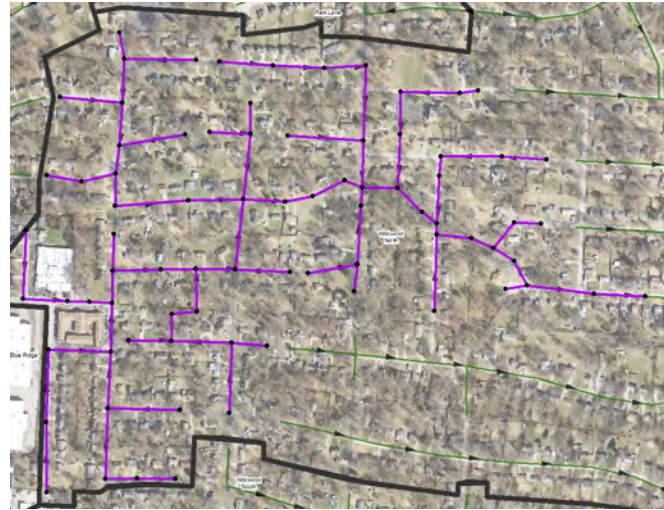
Neighborhood Specs

- CCTV
 - o 31,000 LF of 8-30" VCP and PVC sewers (195 line segments)
- Manhole Inspections
 - o 191 manholes selected
 - o BRE of 1.7-4.6
 - o Inspected last between 2002 and 2003
 - o 34 of these have been "rehabbed"
 - o Condition ratings from the BW report:
 - 47 are 0-50 aka the worst
 - 40 are 51-58 aka Poor
 - 32 are 59-64 aka Fair
 - 72 are 65-69 aka Excellent
- Smoke and Dyed Water Testing
 - o 31,000 LF of 8-30" VCP and PVC sewers
 - o Assume 20 dyed water tests
- Flow Monitoring – manhole WWS-101 (21" VCP in-pipe), and manhole WWN-116 (15" PVC in-pipe)

Cost to Investigate

- CCTV
 - o \$5.00/LF = \$155,000
 - o Includes CCTV by ACE and review/analysis by GBA
- Manhole Inspections
 - o \$80/MH = \$15,280
 - o Includes simple manhole inspections using Collector Application and analysis and reporting of the results.
- Smoke and Dyed Water Testing
 - o \$1.00/LF = \$31,000
 - o Includes field work, analysis, and reporting of results.
- Flow monitoring cost
 - o 90 days of flow monitoring equipment rental and servicing/analysis = \$30,000

Area 5 – Wildwood North III



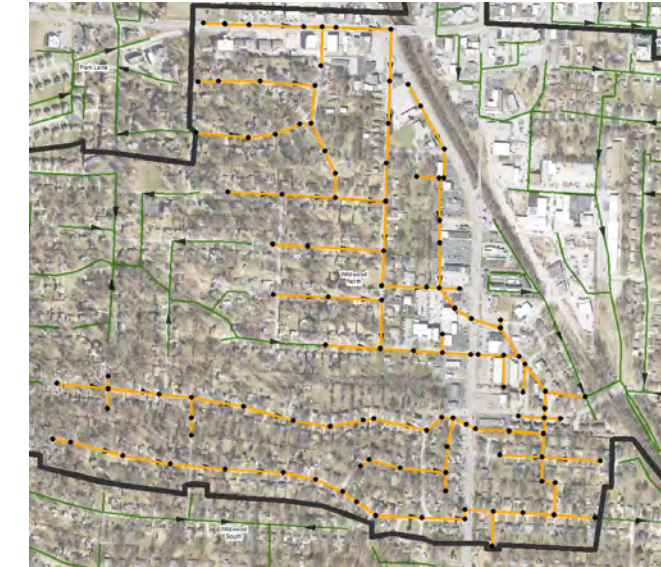
Neighborhood Specs

- CCTV
 - o 19,000 LF of 8-15" VCP sewers (78 line segments)
 - o 5 lines were marked for "lining" after previous inspections - Did they get lined?
 - o BRE of 1.9-4.5 (2 lines are 1.9 – is this accurate?)
- Manhole Inspections
 - o 79 manholes selected
 - o BRE of 2.0-4.6
 - o 15 of these have been "rehabbed"
 - o Condition ratings from the BW report:
 - 20 are 0-50 aka the worst
 - 10 are 51-58 aka Poor
 - 18 are 59-64 aka Fair
 - 31 are 65-69 aka Excellent
 - o Overall, these ratings are better than the Wildwood South ones
- Smoke and Dyed Water Testing
 - o 19,000 LF of 8-15" VCP sewers
 - o Assume 15 dyed water tests
- Flow Monitoring – manhole WWN-130 (15" VCP in-pipe)

Cost to Investigate

- CCTV
 - o \$5.00/LF = \$95,000
 - o Includes CCTV by ACE and review/analysis by GBA
- Manhole Inspections
 - o \$80/MH = \$6,320
 - o Includes simple manhole inspections using Collector Application and analysis and reporting of the results.
- Smoke and Dyed Water Testing
 - o \$1.00/LF = \$19,000
 - o Includes field work, analysis, and reporting of results.
- Flow monitoring cost
 - o 90 days of flow monitoring equipment rental and servicing/analysis = \$15,000

Area 6 – Wildwood North IV



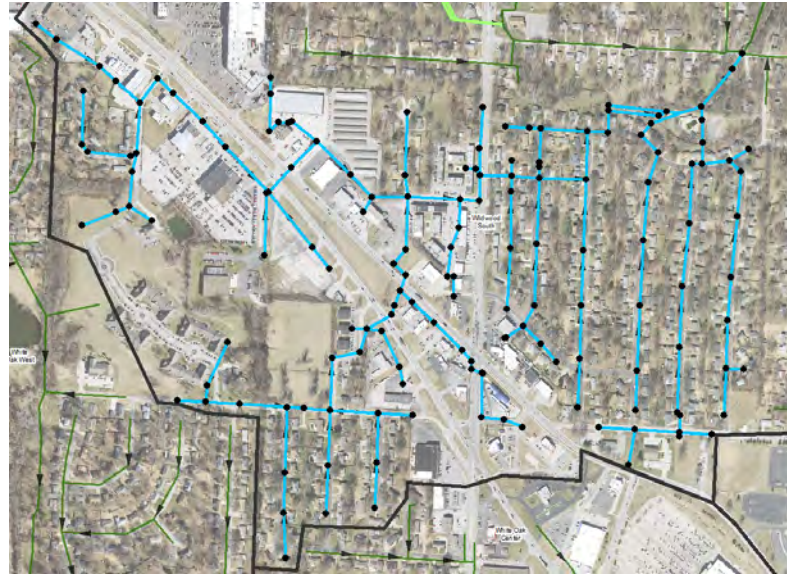
Neighborhood Specs

- CCTV
 - o 26,500 LF of 8-15" VCP sewers (115 line segments)
- Manhole Inspections
 - o 116 manholes selected
 - o BRE of 2.8-4.5
 - o 35 for these have been "rehabbed"
 - o Condition ratings from the BW report:
 - 25 are 0-50 aka the worst
 - 23 are 51-58 aka Poor
 - 21 are 59-64 aka Fair
 - 47 are 65-69 aka Excellent
- Smoke and Dyed Water Testing
 - o 26,500 LF of 8-15" VCP sewers
 - o Assume 30 dyed water tests
- Flow Monitoring – manhole WWN-121 (8" VCP in-pipe) and WWN-130 (15" VCP in-pipe)

Cost to Investigate

- CCTV
 - o \$5.00/LF = \$132,500
 - o Includes CCTV by ACE and review/analysis by GBA
- Manhole Inspections
 - o \$80/MH = \$9,280
 - o Includes simple manhole inspections using Collector Application and analysis and reporting of the results.
- Smoke and Dyed Water Testing
 - o \$1.00/LF = \$26,500
 - o Includes field work, analysis, and reporting of results.
- Flow monitoring cost
 - o 90 days of flow monitoring equipment rental and servicing/analysis = \$30,000

Area 7 – Wildwood South II



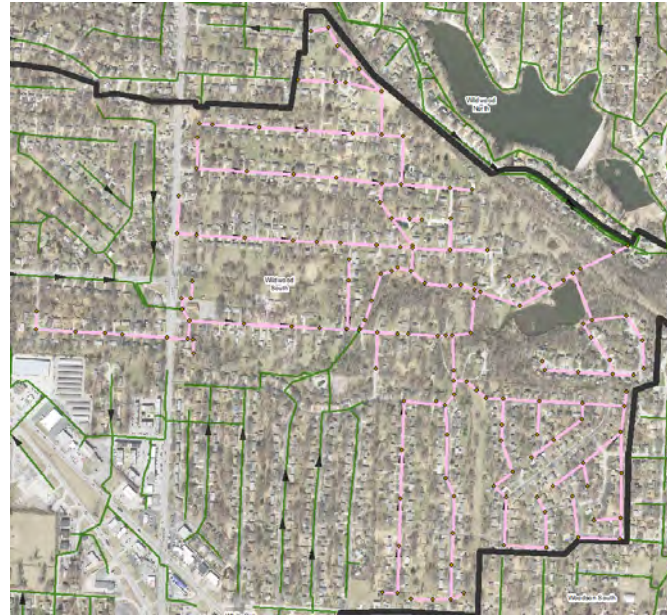
Neighborhood Specs

- CCTV
 - o 30,000 LF of 8-12" VCP sewers (155 line segments)
- Manhole Inspections
 - o 154 manholes selected
 - o BRE of 3.1-4.3
 - o Inspected last between 2002 and 2003
 - o Condition ratings from the BW report:
 - 45 are 0-50 aka the worst
 - 16 are 51-58 aka Poor
 - 23 are 59-64 aka Fair
 - 31 are 65-69 aka Excellent
- Smoke and Dyed Water Testing
 - o 22,000 LF of 8-12" VCP sewers
 - o Assume 20 dyed water tests
- Flow Monitoring – manhole WWS-313 (12" VCP in-pipe)

Cost to Investigate

- CCTV
 - o \$5.00/LF = \$150,000
 - o Includes CCTV by ACE and review/analysis by GBA
- Manhole Inspections
 - o \$80/MH = \$9,200
 - o Includes simple manhole inspections using Collector Application and analysis and reporting of the results.
- Smoke and Dyed Water Testing
 - o \$1.00/LF = \$30,000
 - o Includes field work, analysis, and reporting of results.
- Flow monitoring cost
 - o 90 days of flow monitoring equipment rental and servicing/analysis = \$ 15,000

Area 8 – Wildwood South III



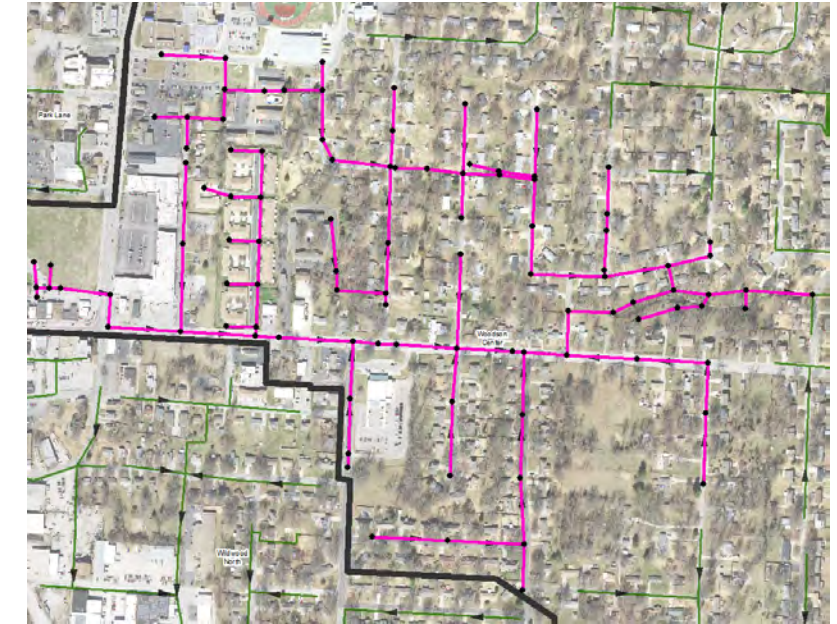
Neighborhood Specs

- CCTV
 - o 35,000 LF of 8-12" VCP sewers (158 line segments)
- Manhole Inspections
 - o 160 manholes selected
 - o BRE of 2.2-4.6
 - o Inspected last between 2002 and 2003
 - o Condition ratings from the BW report:
 - 39 are 0-50 aka the worst
 - 26 are 51-58 aka Poor
 - 43 are 59-64 aka Fair
 - 52 are 65-69 aka Excellent
- Smoke and Dyed Water Testing
 - o 35,000 LF of 8-15" VCP sewers
 - o Assume 20 dyed water tests
- Flow Monitoring – manhole WWS-313 (12" VCP in-pipe) and manhole WWS-116 (15" VCP in-pipe)

Cost to Investigate

- CCTV
 - o \$5.00/LF = \$175,000
 - o Includes CCTV by ACE and review/analysis by GBA
- Manhole Inspections
 - o \$80/MH = \$12,800
 - o Includes simple manhole inspections using Collector Application and analysis and reporting of the results.
- Smoke and Dyed Water Testing
 - o \$1.00/LF = \$35,000
- Flow monitoring cost
 - o 90 days of flow monitoring equipment rental and servicing/analysis = \$ 30,000

Area 9 – Woodson Center I



Neighborhood Specs

- CCTV
 - o 20,000 LF of 8-15" VCP sewers (100 line segments)
- Manhole Inspections
 - o 101 manholes selected
 - o BRE of 2.2-4.5
 - o Inspected last between 2002 and 2003
 - o 17 for these have been "rehabbed"
- Smoke and Dyed Water Testing
 - o 20,000 LF of 8-15" VCP sewers
 - o Assume 15 dyed water tests
- Flow Monitoring – manhole WDC-150 (15" VCP in-pipe)

Cost to Investigate

- CCTV
 - o \$5.00/LF = \$100,000
 - o Includes CCTV by ACE and review/analysis by GBA
- Manhole Inspections
 - o \$80/MH = \$8,080
 - o Includes simple manhole inspections using Collector Application and analysis and reporting of the results.
- Smoke and Dyed Water Testing
 - o \$1.00/LF = \$20,000
- Flow monitoring cost
 - o 90 days of flow monitoring equipment rental and servicing/analysis = \$ 15,000

Area 10 – Woodson Center II



Neighborhood Specs

- CCTV
 - o 16,500 LF of 8-18" VCP sewers (89 line segments)
 - o 10 lines were marked for "lining" after previous inspections - Did they get lined?
 - o BRE of 3.5-4.6
 - 1 line is 1.9 – interested in seeing if this is accurate
 - o Inspected last during 2005
- Manhole Inspections
 - o 88 manholes selected
 - o BRE of 2.8-4.5
 - 1 manhole is BRE of 1.5 – check to see if this is accurate
 - o 8 of these have been "rehabbed"
- Smoke and Dyed Water Testing
 - o 16,500 LF of 8-18" VCP sewers
 - o Assume 10 dyed water tests
- Flow Monitoring – manhole WDC-202 (21" VCP in-pipe)

Cost to Investigate

- CCTV
 - o \$5.00/LF = \$82,500
 - o Includes CCTV by ACE and review/analysis by GBA
- Manhole Inspections
 - o \$80/MH = \$7,040
 - o Includes simple manhole inspections using Collector Application and analysis and reporting of the results.
- Smoke and Dyed Water Testing
 - o \$1.00/LF = \$16,500
- Flow monitoring cost
 - o 90 days of flow monitoring equipment rental and servicing/analysis = \$ 15,000

REHABILITATION COST ANALYSIS:

Assumptions:

1. The City will want to CIPP line at least 70% of the line segments in these neighborhoods so that they do not have to come back a year or two later and do construction again.
2. Approximately 8% of line segments will need to have a point repair completed. Each point repair will span 10 LF in length.
3. The City will want to rehabilitate all manholes rated 0-58 which includes the Severe and Poor rated manholes.

Years 1-3

	Unit	Wildwood South I	Wildwood North I	White Oak West
CIPP				
CIPP Cost (per LF)		\$ 35	\$ 35	\$ 35
Total LF	LF	29,000	29,000	21,867
% of LF CIPP		70%	70%	70%
Total CIPP cost		\$ 710,500	\$ 964,250	\$ 727,078
Total Capital Cost of CIPP		\$ 710,500	\$ 964,250	\$ 727,078
Point Repairs				
Open Cut Point Repairs (EA)		\$ 11,000	\$ 11,000	\$ 11,000
Total Lines Inspected		146	148	115
% of Lines to PR (Estimate from existing OPC)		8%	5%	5%
Estimated Number of PR		12	7	6
Total PR Cost		\$ 128,480	\$ 81,400	\$ 63,250
Open Cut Lateral (Paved - Not Within Point Re	EA	12	5	5
Cost Per Open Cut Lateral (Paved)		\$ 5,500	\$ 5,500	\$ 5,500
Open Cut Lateral (Unpaved - Not Within Point	EA	4	4	3
Cost Per Open Cut Lateral (Unpaved)		\$ 4,500	\$ 4,500	\$ 4,500
Lateral Lining Connection Repair (LCR) (EA)	EA	90	10	10
Cost of LCR		\$ 3,000	\$ 3,000	\$ 3,000
Total Capital Cost of Point Repairs		\$ 482,480	\$ 158,880	\$ 136,275
Full Line Remove & Replace				
R&R Cost (Per Line)		\$ 75,000	\$ 40,000	\$ 40,000
Total Lines Inspected		146	148	115
% of Lines to be R&R'd		3%	2%	2%
Total R&R Lines		4	3	2
Total Capital Cost of Remove & Replace		\$ 300,000	\$ 120,000	\$ 80,000
Manhole Rehabilitation				
MH Rehab Cost (per MH)		\$ 3,500	\$ 4,000	\$ 3,500
Total MHs in Project		147	147	114
MHs to be Rehabed		30	60	60
Replace Lamphole with MH		\$ 13,000.00	12000	12000
Count of lampholes to be replaced		14	14	14
Cost of Rehab		\$ 287,000	\$ 408,000	\$ 378,000
Total Capital Cost of MH Rehab		\$ 287,000	\$ 408,000	\$ 378,000
Clean-Out Rehabilitation			\$ 35,000	\$ 35,000
Other Miscellaneous Rehab			\$ 50,000	\$ 50,000
Force Account		\$ 62,500	\$ 62,500	\$ 62,500
Total Rehabilitation Construction Cost		\$ 1,842,480	\$ 1,798,630	\$ 1,468,853

Years 4-7

	Unit	Wildwood North II	Wildwood North III	Wildwood North IV	Wildwood South II
CIPP					
CIPP Cost (per LF)		\$ 35	\$ 35	\$ 35	\$ 35
Total LF	LF	31,180	18,763	26,560	30,642
% of LF CIPP		70%	70%	70%	70%
Total CIPP cost		\$ 1,036,735	\$ 623,870	\$ 883,120	\$ 1,018,847
Total Capital Cost of CIPP		\$ 1,036,735	\$ 623,870	\$ 883,120	\$ 1,018,847
Point Repairs					
Open Cut Point Repairs (EA)		\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000
Total Lines Inspected		195	78	115	156
% of Lines to PR (Estimate from existing OPC)		5%	5%	5%	5%
Estimated Number of PR		10	4	6	8
Total PR Cost		\$ 107,250	\$ 42,900	\$ 63,250	\$ 85,800
Open Cut Lateral (Paved - Not Within Point Re	EA	5	5	5	5
Cost Per Open Cut Lateral (Paved)		\$ 5,500	\$ 5,500	\$ 5,500	\$ 5,500
Open Cut Lateral (Unpaved - Not Within Point	EA	6	2	3	5
Cost Per Open Cut Lateral (Unpaved)		\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500
Lateral Lining Connection Repair (LCR) (EA)	EA	10	10	10	10
Cost of LCR		\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
Total Capital Cost of Point Repairs		\$ 191,075	\$ 110,930	\$ 136,275	\$ 164,360
Full Line Remove & Replace					
R&R Cost (Per Line)		\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Total Lines Inspected		195	78	115	156
% of Lines to be R&R'd		2%	2%	2%	2%
Total R&R Lines		4	2	2	3
Total Capital Cost of Remove & Replace		\$ 160,000	\$ 80,000	\$ 80,000	\$ 120,000
Manhole Rehabilitation					
MH Rehab Cost (per MH)		\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500
Total MHs in Project		191	79	116	154
MHs to be Rehabed		60	60	60	60
Replace Lamphole with MH		12000	12000	12000	12000
Count of lampholes to be replaced		14	14	14	14
Cost of Rehab		\$ 378,000	\$ 378,000	\$ 378,000	\$ 378,000
Total Capital Cost of MH Rehab		\$ 378,000	\$ 378,000	\$ 378,000	\$ 378,000
Clean-Out Rehabilitation		\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
Other Miscellaneous Rehab		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Force Account		\$ 62,500	\$ 62,500	\$ 62,500	\$ 62,500
Total Rehabilitation Construction Cost		\$ 1,913,310	\$ 1,340,300	\$ 1,624,895	\$ 1,828,707

Years 8-10

	Unit	Wildwood South III	Woodson Center I	Woodson Center II
CIPP				
CIPP Cost (per LF)		\$ 35	\$ 35	\$ 35
Total LF	LF	34,729	19,666	16,696
% of LF CIPP		70%	70%	70%
Total CIPP cost		\$ 1,154,739	\$ 653,895	\$ 555,142
Total Capital Cost of CIPP		\$ 1,154,739	\$ 653,895	\$ 555,142
Point Repairs				
Open Cut Point Repairs (EA)		\$ 11,000	\$ 11,000	\$ 11,000
Total Lines Inspected		159	100	90
% of Lines to PR (Estimate from existing OPC)		5%	5%	5%
Estimated Number of PR		8	5	5
Total PR Cost		\$ 87,450	\$ 55,000	\$ 49,500
Open Cut Lateral (Paved - Not Within Point Re	EA	5	5	5
Cost Per Open Cut Lateral (Paved)		\$ 5,500	\$ 5,500	\$ 5,500
Open Cut Lateral (Unpaved - Not Within Point	EA	5	3	3
Cost Per Open Cut Lateral (Unpaved)		\$ 4,500	\$ 4,500	\$ 4,500
Lateral Lining Connection Repair (LCR) (EA)	EA	10	10	10
Cost of LCR		\$ 3,000	\$ 3,000	\$ 3,000
Total Capital Cost of Point Repairs		\$ 166,415	\$ 126,000	\$ 119,150
Full Line Remove & Replace				
R&R Cost (Per Line)		\$ 40,000	\$ 40,000	\$ 40,000
Total Lines Inspected		159	100	90
% of Lines to be R&R'd		2%	2%	2%
Total R&R Lines		3	2	2
Total Capital Cost of Remove & Replace		\$ 120,000	\$ 80,000	\$ 80,000
Manhole Rehabilitation				
MH Rehab Cost (per MH)		\$ 3,500	\$ 3,500	\$ 3,500
Total MHs in Project		160	101	88
MHs to be Rehabed		60	60	60
Replace Lamphole with MH		12000	12000	12000
Count of lampholes to be replaced		14	14	14
Cost of Rehab		\$ 378,000	\$ 378,000	\$ 378,000
Total Capital Cost of MH Rehab		\$ 378,000	\$ 378,000	\$ 378,000
Clean-Out Rehabilitation		\$ 35,000	\$ 35,000	\$ 35,000
Other Miscellaneous Rehab		\$ 50,000	\$ 50,000	\$ 50,000
Force Account		\$ 62,500	\$ 62,500	\$ 62,500
Total Rehabilitation Construction Cost		\$ 1,966,654	\$ 1,385,395	\$ 1,279,792

RAYTOWN STORMWATER

CAPITAL EXPENDITURES FORECASTING BY FISCAL YEAR

Project Title	Prior Years	Budget 2025	2026	2027	2028	2029	Total
59th Street & Raytown Road - Design	\$ 61,912.00						\$ 61,912.00
GO Bond - Concept Engineering	\$ 299,687.85						\$ 299,687.85
8803 E. 83rd Street	\$ 456,937.00						\$ 456,937.00
53rd Street Utility Relocation Project	\$ 549,811.20						\$ 549,811.20
MS4 Implementation	\$ 28,887.00						\$ 28,887.00
5417 Woodson	\$ 378,421.30						\$ 378,421.30
2024 Storm Water Point Repairs	\$ 249,147.00						\$ 249,147.00
2025 Storm Water Point Repairs		\$ 300,000.00					\$ 300,000.00
59th Street & Raytown Road		\$ 1,850,000.00					\$ 1,850,000.00
59 Street & Raytown Road Match Grant		\$ 4,314,660.00					\$ 4,314,660.00
65th Street & Railroad Street			\$ 1,500,000.00				\$ 1,500,000.00
80th Terrace & Blue Ridge Blvd	\$240,000			\$ 800,000.00			\$ 800,000.00
66th & Laurel to 68th Terr & Lane	\$1,365,806				\$ 900,000.00		\$ 900,000.00
Ditzler from Vaughn to 72nd Terrace	\$1,502,268					\$ 1,000,000.00	\$ 1,000,000.00
60th Terr & Harris to 58th Terr & Hedges	\$1,790,838						\$ 1,000,000.00
55th & Ash to 56th Terr & Northern							\$ 700,000.00
57th Terr & Elm to 58th & Lane							\$ 600,000.00
53rd & Hedges to 54th Terr & Sterling							\$ 800,000.00
							\$ -
<u>GBA GO Bond Top Ranked Projects:</u>	<u>GBA Estimated</u>						\$ -
GO Bond - 65th & Railroad Street	\$623,556						\$ 623,556.00
GO Bond - 67th & Northern	\$232,083						\$ 232,083.00
GO Bond - Cedar from 72nd to 350 Hwy	\$1,744,527						\$ 1,744,527.00
							\$ -
							\$ -
Subtotal	\$ 9,523,881.35	\$ 6,464,660.00	\$ 1,500,000.00	\$ 800,000.00	\$ 900,000.00	\$ 1,000,000.00	\$ 18,389,629.35

Current Final Results and Rankings

Area	Score	Properties Impacted	Cost	Value
Site 9 - Raytown Rd & E 72nd St	150	91	\$ 1,744,527	\$ 11,630
Site 19 - 74th & Ditzler	162	66	\$ 1,502,268	\$ 9,273
Site 20 - 80th & Blue Ridge Blvd (3 ponds)	60	10	\$ 240,000	\$ 4,000
Site 25 - 60th & Northern	152	50	\$ 1,790,838	\$ 11,782
Site 26 - 65th & Railroad St	106	40	\$ 623,556	\$ 5,883
Site 77 - 67th & Ralston	36	10	\$ 232,083	\$ 6,447
Site 4 - Elm and Blue Ridge Blvd	37	6	\$ 523,446	\$ 14,147
Site 11 - Minor Smith Park - 81st & Ash	70	2	\$ 900,000	\$ 12,857
Site 13 - E 59th St & Northern Ave	46	32	\$ 560,000	\$ 12,174
Site 15 - E 76th Ter & Irwin Rd	25	8	\$ 294,595	\$ 11,784
Site 18 - 83rd & Elm	90	10	\$ 891,180	\$ 9,902
Site 21 - 66th & Lane	66	15	\$ 1,365,806	\$ 20,694
Site 22 - 56th & Willow	57	28	\$ 750,000	\$ 13,158
Site 23 - 57th & Laurel	32	15	\$ 640,000	\$ 20,000
Site 24 - 54th & Appleton	35	30	\$ 240,637	\$ 6,875
Site 28 - Woodson Rd & 69th St	107	6	\$ 500,000	\$ 4,673
Site 85 - 74th St & Hedges Ave	33	4	\$ 200,000	\$ 6,061
			\$ 12,998,934	

GBA's recommendation is to do the six project areas highlighted in BLUE on the left

The total predicted construction cost of these projects is:

\$6,133,271

Additionally, these 6 projects will impact 267 properties.

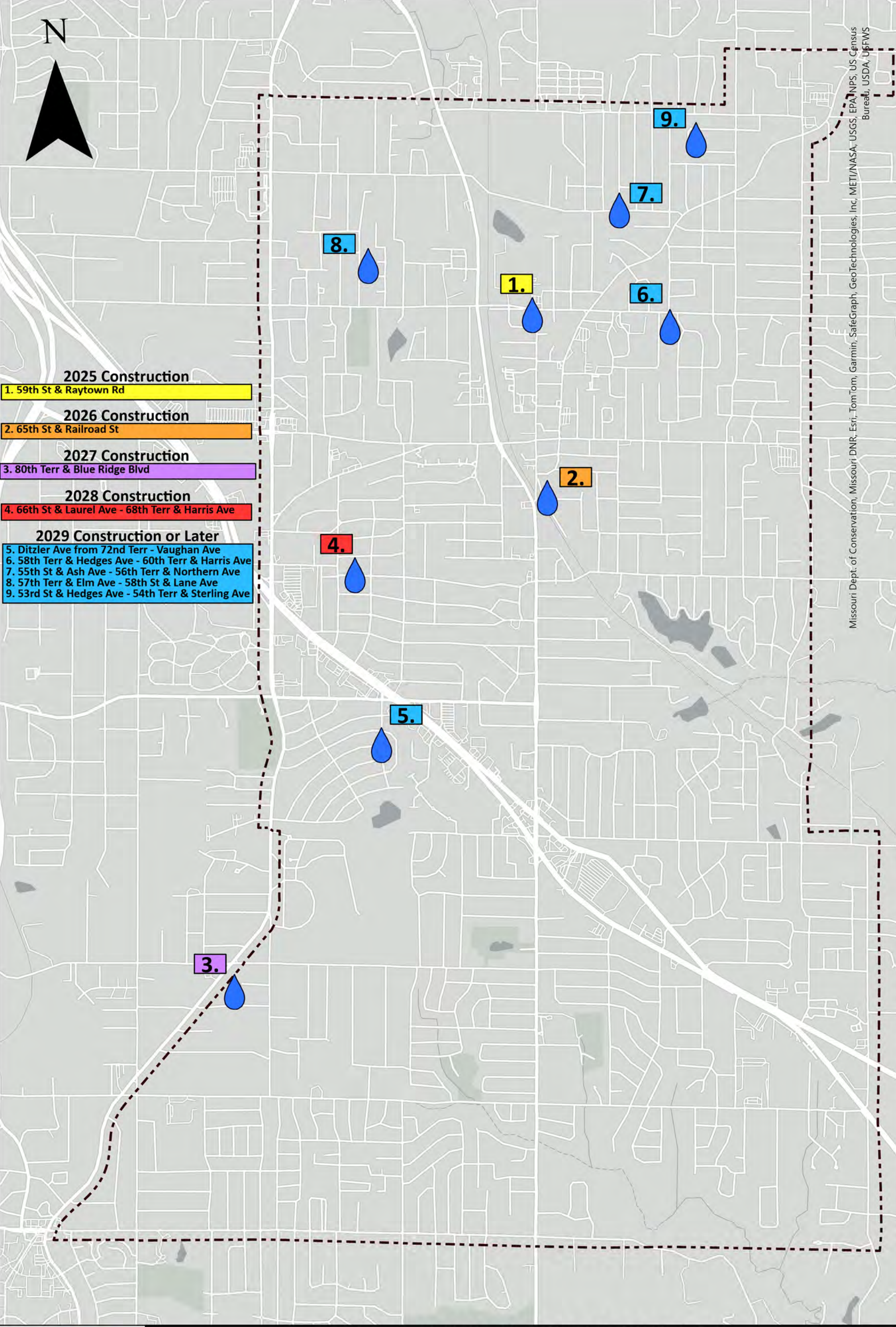
The remaining 11 projects will impact 158 properties.



N



- 2025 Construction**
1. 59th St & Raytown Rd
- 2026 Construction**
2. 65th St & Railroad St
- 2027 Construction**
3. 80th Terr & Blue Ridge Blvd
- 2028 Construction**
4. 66th St & Laurel Ave - 68th Terr & Harris Ave
- 2029 Construction or Later**
5. Ditzler Ave from 72nd Terr - Vaughan Ave
6. 58th Terr & Hedges Ave - 60th Terr & Harris Ave
7. 55th St & Ash Ave - 56th Terr & Northern Ave
8. 57th Terr & Elm Ave - 58th St & Lane Ave
9. 53rd St & Hedges Ave - 54th Terr & Sterling Ave



Missouri Dept. of Conservation, Missouri DNR, Esri, TomTom, Garmin, SafeGraph, GeoTechnologies, Inc, METI/NASA, USGS, EPA, NPS, US Census Bureau, USDA, USFWS



RAYTOWN STORMWATER CAPITAL IMPROVEMENT PLAN

Stormwater Point Repairs – City Wide

Project Purpose

The purpose of the project is to remove & replace deteriorated sections of stormwater pipe that are failing and causing sinkholes to form.

Project Description

The purpose of the project is to remove & replace deteriorated sections of stormwater pipe that are failing and causing sinkholes to form. This will be on an as needed basis. As the City crew routinely cleans and televises the stormwater pipes – they will find spots that are failing and need immediate repair. Other point repair areas are found by the sinkhole that forms above the pipe in yards and streets.

Cost

\$300,000.00

Construction Timeline

2025

Guiding Principles Supported

The large percentage of the City stormwater system was constructed metal pipe in the 1960’s through the 1990’s and over time rusts and begins to fail.

Funding Sources		2025	2026	2027	2028	2029	Total
	Prior Years						
Storm Water fund		300,000					300,000
Total	0	300,000	0	0	0	0	300,000

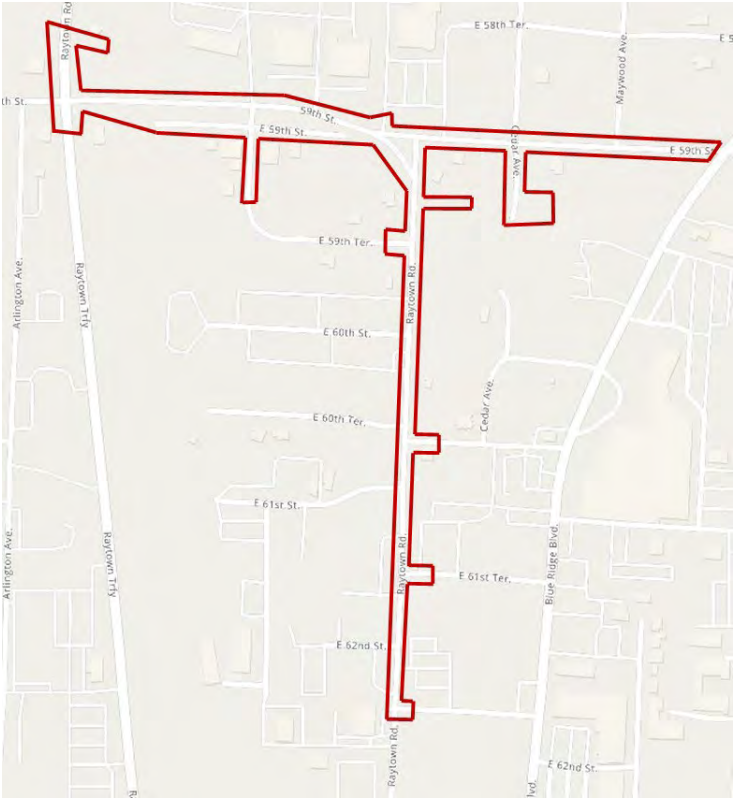
Stormwater CIP – 59th Street & Raytown Rd.

Project Purpose

The purpose of the project is to follow the Stormwater Capital Improvement Program which improves the stormwater system in various neighborhoods according to age & performance of the system.

Project Description

FY 2024 was budgeted for survey. FY 2025 will be budgeted for preliminary & final design. FY 2025 is budgeted for construction. This project replaces failed and corrugated metal pipe and storm drain inlets in the area 59th and Raytown Trafficway east down 59th Street and south to the intersection of 62nd and Raytown Road. This will convey stormwater more efficiently and improve roadway flooding conditions.



Cost

FY25 = \$6,034,497.69

Construction Timeline

2025

Guiding Principles Supported

The 59th Street & Raytown Road stormwater improvement project is our current top priority for the stormwater system rehabilitation. This project area begins at 59th Street & Raytown Trafficway and stretches to 59th Street & Blue Ridge Blvd., as well as to 62nd Street & Raytown Road.

Funding Sources							
	Prior Years	2025	2026	2027	2028	2029	Total
Storm Water fund		6,034,497.69	0	0	0	0	6,034,497.69
Total	0	6,034,497.69	0	0	0	0	6,034,497.69

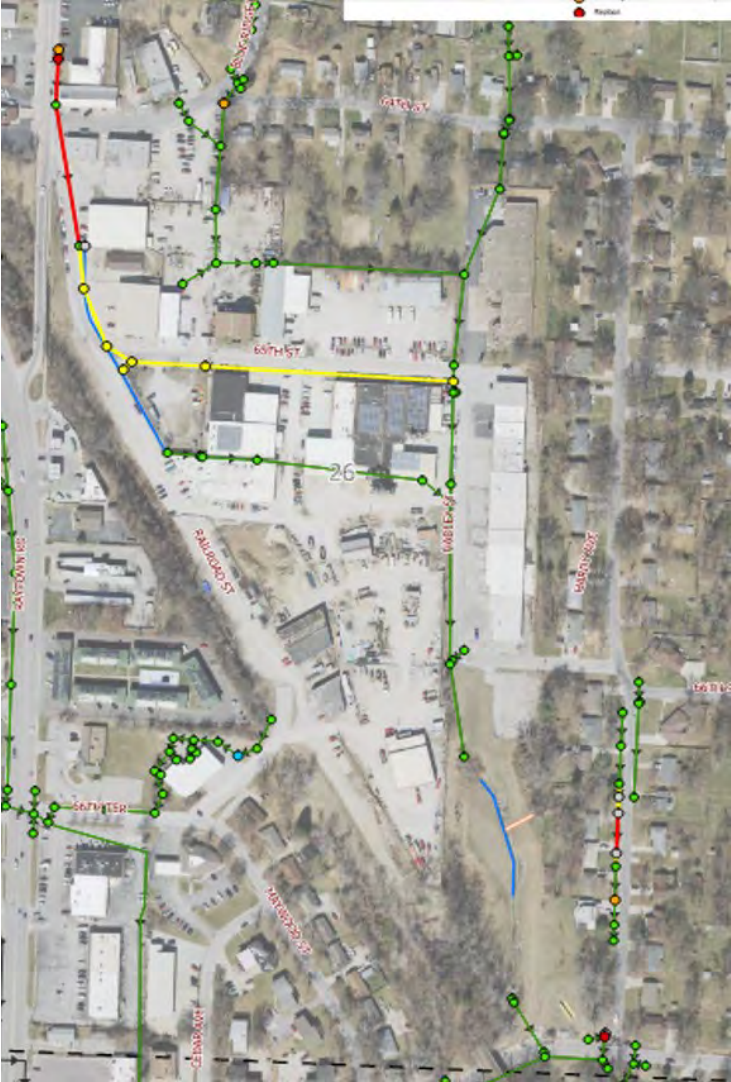
Stormwater CIP – 65th Street & Railroad St.

Project Purpose

The purpose of the project is to follow the Stormwater Capital Improvement Program which improves the stormwater system in various neighborhoods according to age & performance of the system.

Project Description

FY 2025 will be budgeted for survey through GO Bonds. FY 2025 will be budgeted for preliminary & final design through GO Bonds. FY 2026 will be budgeted for construction through GO Bonds. This project installs a new stormwater inlet and pipe system where either is currently very undersized or an existing system doesn't exist. This will remove the concrete stormwater open channel that crosses 65th Street at Railroad Street. This will convey stormwater much more efficiently and improve roadway & building flooding conditions.



Cost

FY26 = \$1,500,000.00

Construction Timeline

2026

Guiding Principles Supported

The 65th Street & Railroad Street stormwater improvement project is our current 2nd priority for the stormwater system rehabilitation. This project area begins at Raytown Rd. and 63rd Terrace & stretches to 65th Street & Hadley, as 67th Street and Hardy.

Funding Sources							
	Prior Years	2025	2026	2027	2028	2029	Total
Storm Water fund	0	0	1,500,000	0	0	0	1,500,000
Total	0	0	1,500,000	0	0	0	1,500,000

Stormwater CIP – 80th Terr. & Blue Ridge Blvd.

Project Purpose

The purpose of the project is to follow the Stormwater Capital Improvement Program which improves the stormwater system in various neighborhoods according to age & performance of the system.

Project Description

FY 2025 will be budgeted for survey through GO Bonds. FY 2025 will be budgeted for preliminary & final design through GO Bonds. FY 2027 will be budgeted for construction through GO Bonds. This project installs new stormwater inlet and pipe system where either an existing system is currently undersized or an existing system doesn't exist. This will remove the concrete stormwater open channel that runs between the homes north of 80th Terrace. This will convey stormwater much more efficiently and improve roadway & building flooding conditions.

Cost

FY27 = \$800,000.00

Construction Timeline

2027

Guiding Principles Supported

The 80th Terrace & Blue Ridge Blvd. stormwater improvement project is our current 3rd priority for the stormwater system rehabilitation. This project area is north and south sides of 80th Terrace, and about a couple of blocks east of Blue Ridge Blvd.



Funding Sources							
	Prior Years	2025	2026	2027	2028	2029	Total
Storm Water fund	0	0	0	800,000	0	0	800,000
Total	0	0	0	800,000	0	0	800,000

Stormwater CIP – 66th & Laurel to 68th Ter & Lane

Project Purpose

The purpose of the project is to follow the Stormwater Capital Improvement Program which improves the stormwater system in various neighborhoods according to age & performance of the system.

Project Description

FY 2025 will be budgeted for survey through GO Bonds. FY 2025 will be budgeted for preliminary & final design through GO Bonds. FY 2027 will be budgeted for construction through GO Bonds. This project installs new stormwater inlet and pipe system where either an existing system is currently undersized or an existing system doesn't exist. This will remove the concrete stormwater open channel that runs between the homes north of 80th Terrace. This will convey stormwater much more efficiently and improve roadway & building flooding conditions.

Cost

FY28 = \$900,000.00

Construction Timeline

2028

Guiding Principles Supported

The 66th & Laurel to 68th Terrace & Lane stormwater improvement project is our current 4th priority for the stormwater system rehabilitation. This project area is bordered by 65th Terrace on the north, 68th Terrace to the south, Lane on the west, & Elm on the east.



Funding Sources							
	Prior Years	2025	2026	2027	2028	2029	Total
Storm Water fund	0	0	0	0	900,000	0	900,000
Total	0	0	0	0	900,000	0	900,000

Stormwater CIP – Ditzler from 72nd Ter to Vaughn

Project Purpose

The purpose of the project is to follow the Stormwater Capital Improvement Program which improves the stormwater system in various neighborhoods according to age & performance of the system.

Project Description

FY 2025 will be budgeted for survey through GO Bonds. FY 2025 will be budgeted for preliminary & final design through GO Bonds. FY 2029 will be budgeted for construction through GO Bonds. This project installs a new stormwater inlet and pipe system where an existing system doesn't exist. This will collect and convey stormwater much more efficiently and improve roadway & residential property flooding conditions.

Cost

FY29 = \$1,000,000.00

Construction Timeline

2029

Guiding Principles Supported

The Ditzler Ave. from 72nd Terr. to Vaughn stormwater improvement project is our current 5th priority for the stormwater system rehabilitation. This project area is just north of Ditzler and 72nd Terrace to just south of Ditzler & Vaughn.

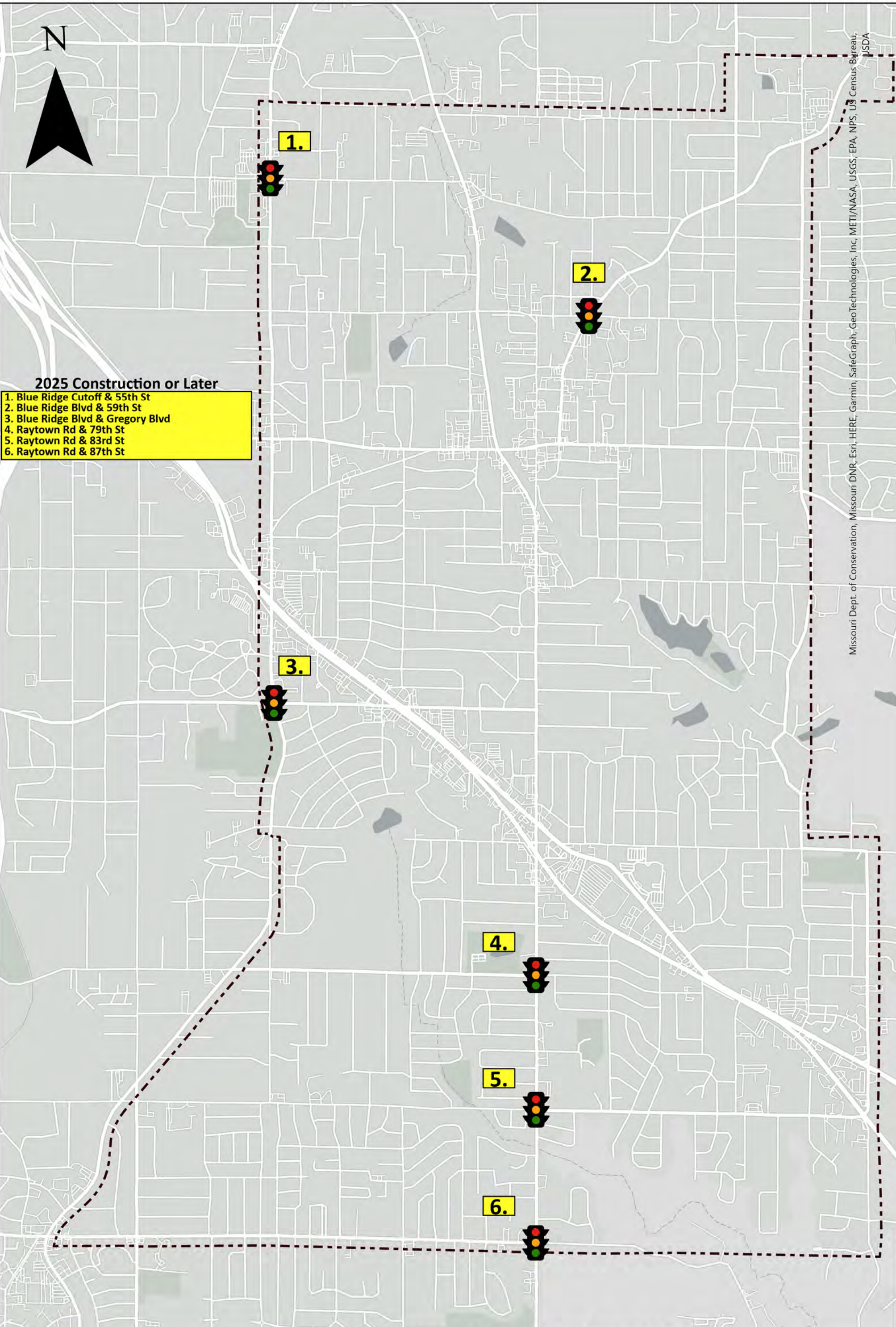


Funding Sources							
	Prior Years	2025	2026	2027	2028	2029	Total
Storm Water fund	0	0	0	0	0	1,000,000	1,000,000
Total	0	0	0	0	0	1,000,000	1,000,000

N



- 2025 Construction or Later**
- 1. Blue Ridge Cutoff & 55th St
 - 2. Blue Ridge Blvd & 59th St
 - 3. Blue Ridge Blvd & Gregory Blvd
 - 4. Raytown Rd & 79th St
 - 5. Raytown Rd & 83rd St
 - 6. Raytown Rd & 87th St



Missouri Dept. of Conservation, Missouri DNR, Esri, HERE, Garmin, SafeGraph, GeoTechnologies, Inc, METI/NASA, USGS, EPA, NPS, U.S. Census Bureau, USDA



RAYTOWN INTERSECTIONS CAPITAL IMPROVEMENT PLAN

Signal Replacement at Blue Ridge Cutoff & 55th Street

Project Purpose

The purpose of the project is to update the traffic signal lights, controller, vehicle and pedestrian detection, American Disabilities Act (ADA) Ramps, and pedestrian signal and buttons.



Project Description

This project will replace the current traffic poles, controller, traffic detection, traffic box, pedestrian signals, pedestrian buttons with new and improved equipment. The traffic system will eventually connect to each other for traffic coordination throughout the city and have connectivity with each other and Operation Green Light.

Cost

\$1,200,000.00

Construction Timeline

unfunded

Guiding Principles Supported

The Traffic Signal at Blue Ridge Cutoff & 55th Street is our top priority for traffic signal system removal & replacement. The upgrading of this traffic signal system will allow traffic coordination and implement new safety standards to the traffic signal system.

Funding Sources		2025	2026	2027	2028	2029	Total
Prior Years							
n/a							
Total	0	0	0	0	0	0	

Signal Replacement at Blue Ridge Blvd. & 59th Street

Project Purpose

The purpose of the project is to update the traffic signal lights, controller, vehicle and pedestrian detection, American Disabilities Act (ADA) Ramps, and pedestrian signal and buttons.



Project Description

This project will replace the current traffic poles, controller, traffic detection, traffic box, pedestrian signals, pedestrian buttons with new and improved equipment. The traffic system will eventually connect to each other for traffic coordination throughout the city and have connectivity with each other and Operation Green Light.

Cost

\$1,200,000.00

Construction Timeline

unfunded

Guiding Principles Supported

The Traffic Signal at Blue Ridge Blvd. & 59th Street is our top priority for traffic signal system removal & replacement. The upgrading of this traffic signal system will allow traffic coordination and implement new safety standards to the traffic signal system.

Funding Sources		2025	2026	2027	2028	2029	Total
Prior Years							
n/a							
Total	0	0	0	0	0	0	

Signal Replacement at Blue Ridge Blvd. & Gregory Blvd.

Project Purpose

The purpose of the project is to update the traffic signal lights, controller, vehicle and pedestrian detection, American Disabilities Act (ADA) Ramps, and pedestrian signal and buttons.



Project Description

This project will replace the current traffic poles, controller, traffic detection, traffic box, pedestrian signals, pedestrian buttons with new and improved equipment. The traffic system will eventually connect to each other for traffic coordination throughout the city and have connectivity with each other and Operation Green Light.

Cost

\$1,200,000.00

Construction Timeline

unfunded

Guiding Principles Supported

The Traffic Signal at Blue Ridge Blvd. & Gregory Blvd. is our top priority for traffic signal system removal & replacement. The upgrading of this traffic signal system will allow traffic coordination and implement new safety standards to the traffic signal system.

Funding Sources		2025	2026	2027	2028	2029	Total
Prior Years							
n/a							
Total	0	0	0	0	0	0	0

Signal Replacement at Raytown Rd. & 79th Street

Project Purpose

The purpose of the project is to update the traffic signal lights, controller, vehicle and pedestrian detection, American Disabilities Act (ADA) Ramps, and pedestrian signal and buttons.



Project Description

This project will replace the current traffic poles, controller, traffic detection, traffic box, pedestrian signals, pedestrian buttons with new and improved equipment. The traffic system will eventually connect to each other for traffic coordination throughout the city and have connectivity with each other and Operation Green Light.

Cost

\$1,200,000.00

Construction Timeline

unfunded

Guiding Principles Supported

The Traffic Signal at Raytown Rd. & 79th Street is our top priority for traffic signal system removal & replacement. The upgrading of this traffic signal system will allow traffic coordination and implement new safety standards to the traffic signal system.

Funding Sources		2025	2026	2027	2028	2029	Total
Prior Years							
n/a							
Total	0	0	0	0	0	0	

Signal Replacement at Raytown Rd. & 83rd Street

Project Purpose

The purpose of the project is to update the traffic signal lights, controller, vehicle and pedestrian detection, American Disabilities Act (ADA) Ramps, and pedestrian signal and buttons.



Project Description

This project will replace the current traffic poles, controller, traffic detection, traffic box, pedestrian signals, pedestrian buttons with new and improved equipment. The traffic system will eventually connect to each other for traffic coordination throughout the city and have connectivity with each other and Operation Green Light.

Cost

\$1,200,000.00

Construction Timeline

unfunded

Guiding Principles Supported

The Traffic Signal at Raytown Rd. & 83rd Street is our top priority for traffic signal system removal & replacement. The upgrading of this traffic signal system will allow traffic coordination and implement new safety standards to the traffic signal system.

Funding Sources		2025	2026	2027	2028	2029	Total
Prior Years							
n/a							
Total	0	0	0	0	0	0	

Signal Replacement at Raytown Rd. & 87th Street

Project Purpose

The purpose of the project is to update the traffic signal lights, controller, vehicle and pedestrian detection, American Disabilities Act (ADA) Ramps, and pedestrian signal and buttons.



Project Description

This project will replace the current traffic poles, controller, traffic detection, traffic box, pedestrian signals, pedestrian buttons with new and improved equipment. The traffic system will eventually connect to each other for traffic coordination throughout the city and have connectivity with each other and Operation Green Light.

Cost

\$1,200,000.00

Construction Timeline

unfunded

Guiding Principles Supported

The Traffic Signal at Raytown Rd. & 87th Street is our top priority for traffic signal system removal & replacement. The upgrading of this traffic signal system will allow traffic coordination and implement new safety standards to the traffic signal system.

Funding Sources		2025	2026	2027	2028	2029	Total
Prior Years							
n/a							
Total	0	0	0	0	0	0	

Long-Range Financial Planning



General Fund Forecast 5-Year

- FY2022-2023 Actual
- FY2023-2024 (Current Year) Projected
- FY2024-2025 Budget
- FY2025-2030 Forecast Projected

The following chart represents a five-year projection based on Consumer Price Index (CPI), Gross Domestic Product (GDP) and internal trends. This graph of revenues and expenditures provides the finance and administrative department the ability to forecast the rise of expenditures and evaluate the need for increased revenues. The rise in expenditures in recent years outpacing the growth of revenues represents a gap that needs to be resolved through analyzing and identifying issues within the budgeting process.

Rates and charges

Administration department will coordinate with directors during the annual budget process to review and analyze the City's Schedule of Fees and Charges. This will ensure that the costs the city incurs will not exceed the revenue brought in from providing the services.

Sources of Funds

Taxes represent the overall majority of the revenue for the city and the city has limited control over the flow of taxes, thus the city is looking into other areas that would be able to have direct or indirect control to increase revenue. These potential areas of revenue are would be?

Uses of Funds

General Fund Reserve Policy

Any Funds exceeding General Fund Reserve after completion of the annual audit will be utilized to complete high priority capital needs.

General Fund - Five Year Forecast

	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030
Revenues	Actual	Projected	FY25 Budget	Projected	Projected	Projected	Projected	Projected
Property Tax	1,333,398	1,351,675	1,475,779	1,549,568	1,627,046	1,708,399	1,708,399	1,793,819
General Sales Tax	5,547,707	5,973,040	5,905,000	6,023,100	6,143,562	6,266,433	6,391,762	6,519,597
Other Tax	58,488	53,593	58,000	58,000	58,000	58,000	58,000	58,000
Franchise Tax	3,822,646	3,772,423	3,460,000	3,460,000	3,460,000	3,460,000	3,460,000	3,460,000
Permits & Licenses	786,999	650,580	516,600	516,600	516,600	516,600	516,600	516,600
InterGovernmental	1,543,893	1,602,871	1,482,500	1,482,500	1,482,500	1,482,500	1,482,500	1,482,500
Service Charges	78,964	103,979	87,850	87,850	87,850	87,850	87,850	87,850
Municipal Court Receipts	234,028	173,864	168,750	168,750	168,750	168,750	168,750	168,750
Reimbursements, Interest, and Misc	1,171,683	815,788	644,250	644,250	644,250	644,250	644,250	644,250
Grants	303,668	9,950	2,872,377	350,000	350,000	350,000	350,000	350,000
Transfer IN	1,097,184	1,012,253	1,500,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
Total Revenues	15,978,659	15,520,017	18,171,106	15,540,618	15,738,558	15,942,782	16,068,111	16,281,366
Expenditures								
Personnel Services	8,900,066	10,092,070	11,355,098	11,582,200	11,813,844	12,050,121	12,291,124	12,536,946
Supplies, Services, and Charges	1,894,501	1,927,470	2,652,166	2,731,731	2,813,683	2,898,094	2,985,037	3,074,588
Repairs & Maintenance	392,108	378,463	460,766	474,589	488,827	503,491	518,596	534,154
Contractual Services	55,413	630	905	932	960	989	1,019	1,049
Capital Expenditures	351,961	24,283	30,000	30,900	31,827	32,782	33,765	34,778
Utilities	536,725	450,757	654,210	550,000	550,000	550,000	550,000	550,000
Transfer OUT	1,006,740	2,375,141	3,029,440	540,000	540,000	540,000	540,000	540,000
Grants	279,344	24,283	-	-	-	-	-	-
Total Expenditures	13,416,858	15,273,096	18,182,586	15,910,353	16,239,141	16,575,477	16,919,540	17,271,515
Net Change in Fund Balance	2,561,801	246,921	(11,480)	(369,735)	(500,583)	(632,695)	(851,430)	(990,149)
Fund Balance - Beginning	9,422,417	11,984,218	12,231,139	10,140,366	8,046,769	6,178,235	4,495,240	2,879,620
Reserve (17%)			2,079,294	1,723,862	1,367,951	1,050,300	764,191	489,535
Fund Balance - Ending	11,984,218	12,231,139	10,140,366	8,046,769	6,178,235	4,495,240	2,879,620	1,399,935

Assumptions:

Revenue

Property tax	5%/annually
Sales tax	2%/annually
Other tax	flat increase
Permits and Fees	flat increase
inter Govevermental	flat increase
Service Charge	flat increase
Municipal Court receipt	flat increase
Reimbursement, Interest, and Misc	flat increase
Transfer In	\$1.2 million/annually

Expense

Personal services	2%/annually
Supplies, Services, and Charges	3%/annually
Repair and Maintenance	3%/annually
Contractual Service	3%/annually
Capital expenditures	\$35,000/annually
Utilities	\$550,000/annually
Grants	0/annually
Transfer out	\$540K/annually

FY 2025 projected column equals FY2025 budget

Using 17% reserve balance

Sanitary Sewer Fund - Five Year Forecast

	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030
Revenues	Actual	Projected	FY25 Budget	Projected	Projected	Projected	Projected	Projected
Service Charges	7,736,250	8,183,979	8,910,150	9,222,005	9,544,775	9,878,843	9,878,843	9,878,843
Reimbursements, Interest, and Misc	392,138	320,838	309,112	309,112	309,112	309,112	309,112	309,112
Transfer IN	-	316,041	-					
Total Revenues	8,128,388	8,820,859	9,219,262	9,531,117	9,853,887	10,187,954	10,187,954	10,187,954
Expenditures								
Personnel Services	889,916	1,050,605	1,262,644	1,287,897	1,313,655	1,339,928	1,366,727	1,394,062
Supplies, Services, and Charges	4,814,231	5,218,102	5,330,606	5,597,136	5,876,993	6,170,842	6,479,385	6,803,354
Repairs & Maintenance	164,891	102,858	212,800	219,184	225,760	232,532	239,508	246,694
Capital Expenditures	1,823,406	885,407	675,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
Debt Service	146,941	1,257,039	1,244,026	1,244,026	1,244,026	1,244,026	-	-
Utilities	12,093	10,774	20,372	20,372	20,372	20,372	20,372	20,372
Other	(1,194,332)	-	-					
Total Expenditures	6,657,146	8,524,786	8,745,449	9,568,616	9,880,806	8,867,773	9,305,992	9,664,481
Net Change in Fund Balance	1,471,242	296,072	473,813	(37,499)	(26,919)	1,320,181	881,962	523,473
Fund Balance - Beginning	15,773,349	17,244,591	17,540,663	18,014,476	18,051,975	18,025,056	19,345,237	20,227,199
Fund Balance - Ending	17,244,591	17,540,663	18,014,476	18,051,975	18,025,056	19,345,237	20,227,199	20,750,673
Net Investment in Capital Assets	11,586,064	12,471,471	13,146,471	14,346,471	15,546,471	16,746,471	17,946,471	19,146,471
Restricted for Debt Service	479,740						0	0
17% reserve				822,985	714,459	449,835	454,309	310,491
Unrestricted Fund Balance	5,178,787	5,069,192	4,868,005	2,882,519	1,764,126	2,148,931	1,826,420	1,293,710

Assumptions

Revenue

Service Charges 3.5% annually FY26 through FY28 and 0 for FY29 and FY30
 Reimbursements, interest, & Misc Flat all future periods

Expenses:

Personnel 2.0% annually
 Supplies, service, & charges 5% annually
 Repair and Maintenance 3.5% annually
 Capital Expenditures Zero future periods
 Debt Service All debt is complete by 2028
 Utilities Flat all future periods

Reserve Balance

17% future years

Sanitary Sewer Fund Long-Range Financial Planning

- 501 is set up for a 'cash-needs' approach. This approach identifies revenue requirements is primarily used by municipalities that own water and wastewater systems and is structured to recover the specific cash requirements for O&M and capital. In other words, the forecasted cash budget requirements are used as the basis for revenue requirements in establishing user charges. Under the cash-needs approach, several capital requirements are typically included: Debt service, capital outlay, contributions to reserve funds, major capital outlay (funded by either new bonds or reserve funds)
- The City of Raytown 501-Sewer Fund is a Proprietary Account and generates its own revenues and is not supplemented with taxes. It is fully funded by the Utility Service provided to the residents.
- The City's goal for the Sewer Fund is to generate enough revenue to cover total expenses and provide 1 – 1.5% capital improvements/infrastructure replacement each year approx. \$2 – \$2.5 million.
- Carry a Fund Balance Reserve of at least 6 months Cash (Unrestricted Funds) approx. \$3 million

Sanitary Sewer Rate Adjustments

Fiscal Year	Year	Base Rate	Variable Rate	%
			<i>per 1,000 gallons</i>	
FY15	2014/2015	\$ 12.28	\$ 6.92	
FY16	2015/2016	\$ 12.78	\$ 7.20	5%
FY17	2016/2017	\$ 14.70	\$ 8.28	15%
FY18	2017/2018	\$ 15.44	\$ 8.69	5%
FY19	2018/2019	\$ 16.00	\$ 9.84	10%
FY20	2019/2020	\$ 17.12	\$ 10.53	7%
FY23	2022/2023	\$ 18.32	\$ 11.27	7%
FY24	2023/2024	\$ 19.28	\$ 11.86	5.25%
FY25	2024/2025	\$ 20.69	\$ 12.69	7%

Sanitary Sewer Rate Breakdown of Debt Service

- SRF 2006A \$1.1 Million remaining payoff July 2026
- SRF 2007A \$1.5 Million remaining payoff June 2028
- 2021A Refunding \$620K remaining payoff 2027
- Total Proprietary Fund Debt Remaining = \$3.2 Million
- FY25 Expenditures for Debt = \$1.2 million

Starting in FY2026 through FY2028 the City will be completing payments of debt issued for capital expenditures. Going forward those funds restricted for principal and interest will be allocated to investment into the infrastructure and replacement.

Debt Service Requirements to Maturity
(Principal Only)

	SEWER Sewerage System Revenue 2006A	SEWER Sewerage System Revenue 2007A	SEWER Sewer System Refunding 2021	TIF Tax Increment & Sales Tax Refunding Revenue 2019	TOTAL
2025	555,000	350,000	202,716	2,370,000	3,477,716
2026	580,000	370,000	208,590	2,450,000	3,608,590
2027		385,000	208,769	2,530,000	3,123,769
2028		405,000		2,610,000	3,015,000
2029				2,700,000	2,700,000
2030				2,785,000	2,785,000
2031				2,875,000	2,875,000
TOTAL	\$1,135,000	\$1,510,000	\$620,075	\$18,320,000	\$21,585,075
Interest Rates	4.0%-5.25%	4.0%-4.375%	1.62%	3.23%	

Payments for all Governmental and Proprietary Bonds

DURING FY	PRINCIPAL	INTEREST	TOTAL	BALANCE at Oct 31
2025	3,477,716	676,418	4,154,134	19,815,632
2026	3,608,590	551,829	4,160,419	15,655,213
2027	3,123,769	424,714	3,548,483	12,106,730
2028	3,015,000	321,039	3,336,039	8,770,691
2029	2,700,000	226,423	2,926,423	5,844,268
2030	2,785,000	137,840	2,922,840	2,921,428
2031	2,875,000	46,428	2,921,428	0
	\$21,585,075	\$2,384,691	\$28,131,867	

GENERAL FUND





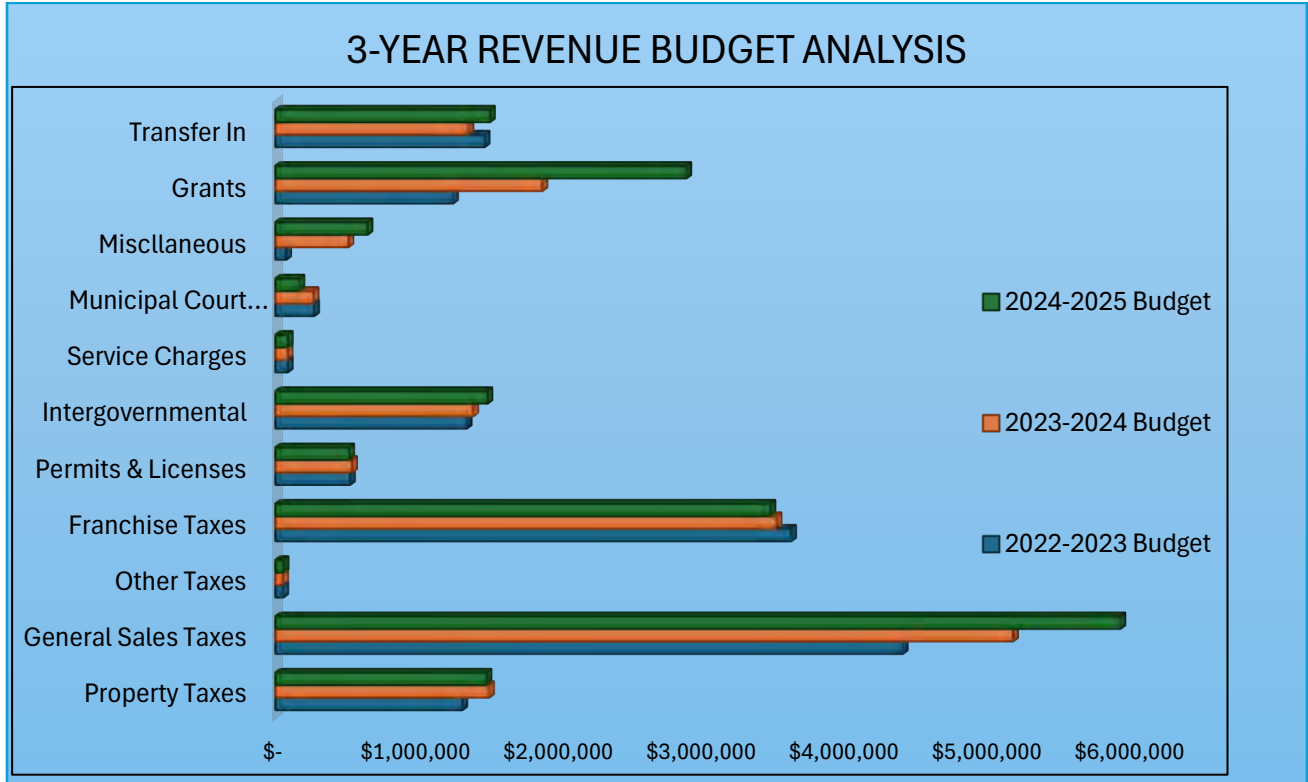
Budget Worksheet Condensed Group Summary

For Fiscal: 2024-2025 Period Ending: 10/31/2025

101 - GENERAL FUND	2022-2023	2023-2024	2024-2025
	Budget	Budget	Budget
Revenue			
411 - Property Taxes	1,306,970	1,493,244	1,475,779
412 - General Sales Taxes	4,384,400	5,155,000	5,905,000
413 - Other Taxes	55,700	55,000	58,000
414 - Franchise Taxes	3,604,430	3,502,000	3,460,000
421 - Permits & Licenses	522,200	536,300	516,600
431 - Intergovernmental	1,337,300	1,383,500	1,482,500
441 - Service Charges	87,090	86,150	87,850
451 - Municipal Court Receipts	271,800	267,400	168,750
461 - Reimbursements, Interest, and Miscellaneous	76,720	510,591	644,250
471 - Grants	1,242,462	1,866,526	2,872,377
499 - Transfer In	1,462,912	1,349,670	1,500,000
Revenue Total:	14,351,983	16,205,381	18,171,106
Expense			
471 - Grants	374,413	0	0
510 - Personnel Services	9,498,721	10,522,905	11,355,098
521 - Supplies, Services, and Charges	2,147,782	2,629,339	2,652,166
523 - Repairs & Maintenance	424,071	454,052	460,766
531 - Contractual Services	372	871	905
541 - Capital Expenditures	169,219	205,569	30,000
547 - Utilities	558,520	647,296	654,210
599 - Transfers	1,003,000	2,875,141	3,029,440
Expense Total:	14,176,097	17,335,173	18,182,586
Report Surplus (Deficit):	175,886	(1,129,792)	(11,480)

101 - GENERAL FUND BY DEPARTMENT	2022-2023	2023-2024	2024-2025
	Budget	Budget	Budget
Revenue			
00 - CITY-WIDE	13,460,416	15,307,605	17,378,456
22 - ADMINISTRATION	300	350	350
32 - POLICE	24,048	24,026	33,500
42 - FINANCE	0	2,000	2,000
52 - COURT	271,820	268,200	168,750
62 - PUBLIC WORKS	55,100	90,100	80,100
82 - COMMUNITY DEVELOPMENT	540,300	513,100	507,950
Revenue Total:	14,351,983	16,205,381	18,171,106
Expense			
00 - CITY-WIDE	1,838,607	3,575,839	3,413,613
11 - MAYOR/BOARD OF ALDERMEN	132,808	139,612	145,190
22 - ADMINISTRATION	981,467	1,152,789	1,209,927
32 - POLICE	6,670,650	7,173,006	7,879,669
42 - FINANCE	528,326	587,745	554,523
51 - LAW DEPARTMENT	177,447	194,514	197,825
52 - COURT	343,831	405,325	375,621
62 - PUBLIC WORKS	2,301,681	2,734,085	2,815,908
82 - COMMUNITY DEVELOPMENT	1,201,281	1,372,259	1,590,311
Expense Total:	14,176,097	17,335,173	18,182,586
Report Surplus (Deficit):	175,886	(1,129,792)	(11,480)

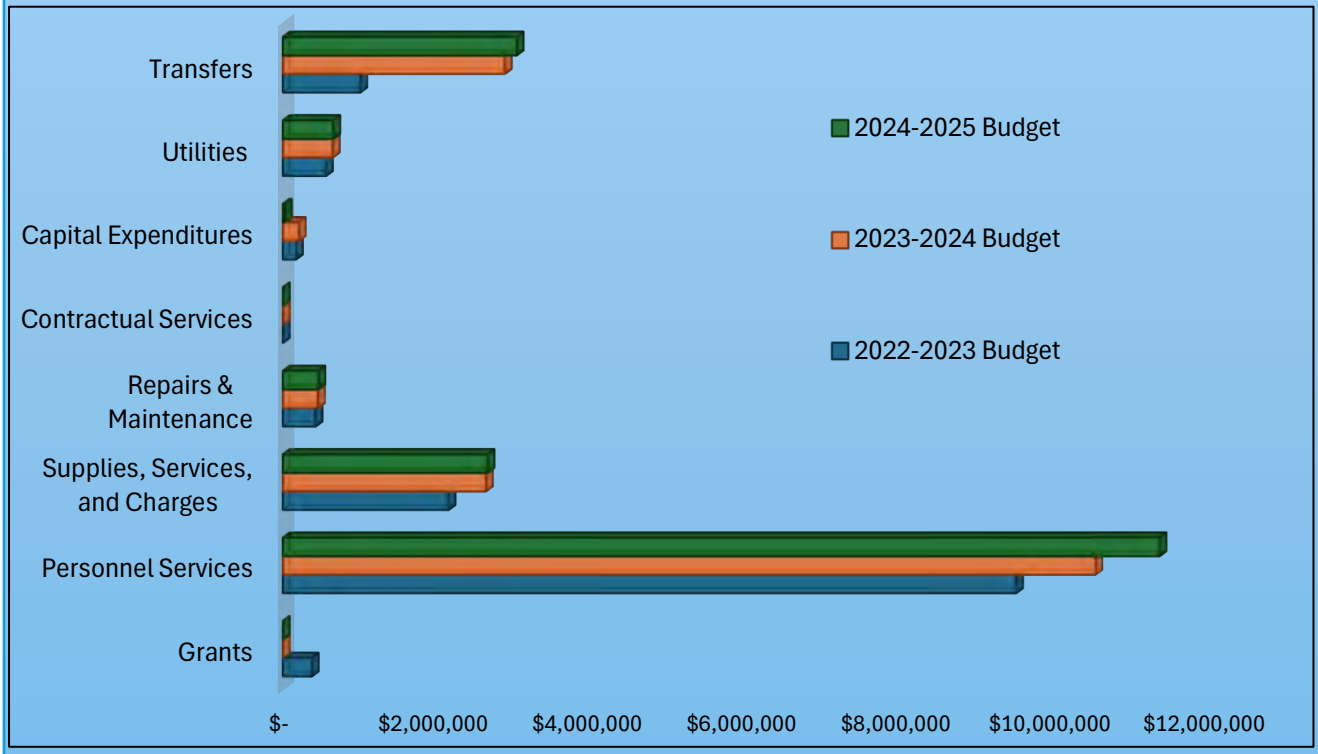
General Fund Overview



General Fund Revenues

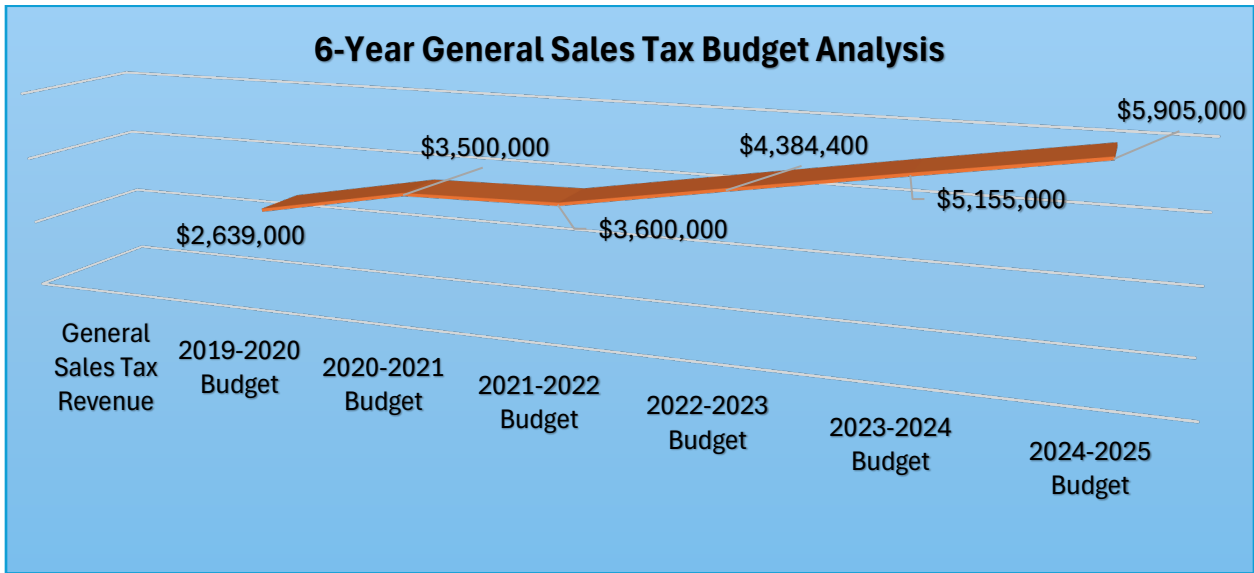
The budgeted revenues for the General Fund are estimated to total \$18,171,106 which is an increase of \$1,965,725 from the FY 2023-2024 budget. A majority of this increase is due to Federal Grant – American Rescue Plan funds which are projected to be recognized in FY2025 and an increase in sales tax due to the passing of a Local Marijuana Tax. The four largest sources of general fund income are General Sales Taxes, Franchise Taxes, Other Taxes and Property Taxes.

3-YEAR EXPENDITURE BUDGET ANALYSIS



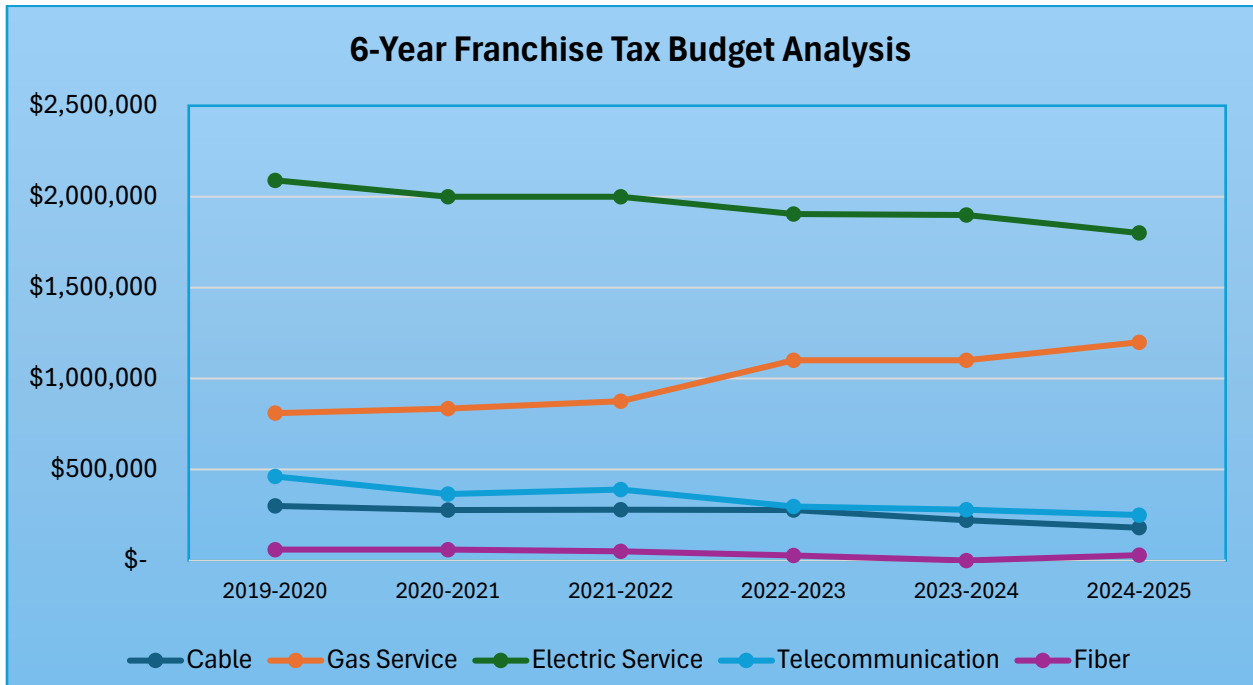
General Fund Expenditures

The budgeted expenditures for the General Fund are estimated to total \$18,182,586 which is an increase of \$847,413 from the FY 2023-2024 budget. The majority of this is due to an increase of \$832,193 in personnel services. This is due mainly to additional positions added to the city workforce, with related benefits, and a large impact of workers comp insurance increase. Personnel costs make up 62% of the General Fund Expenditures followed by Transfers, and Supplies, Services, and Charges.



General Sales Taxes

Sales taxes are the largest source of revenue for the City's General Fund, accounting for approximately 32% of revenues. 2024-2025 Sales tax revenue is projected to increase \$750,000. This is due to an increase in local use tax sales of approximately \$700K. This is applied to transactions in place of local tax to online and out-of-state vendors.

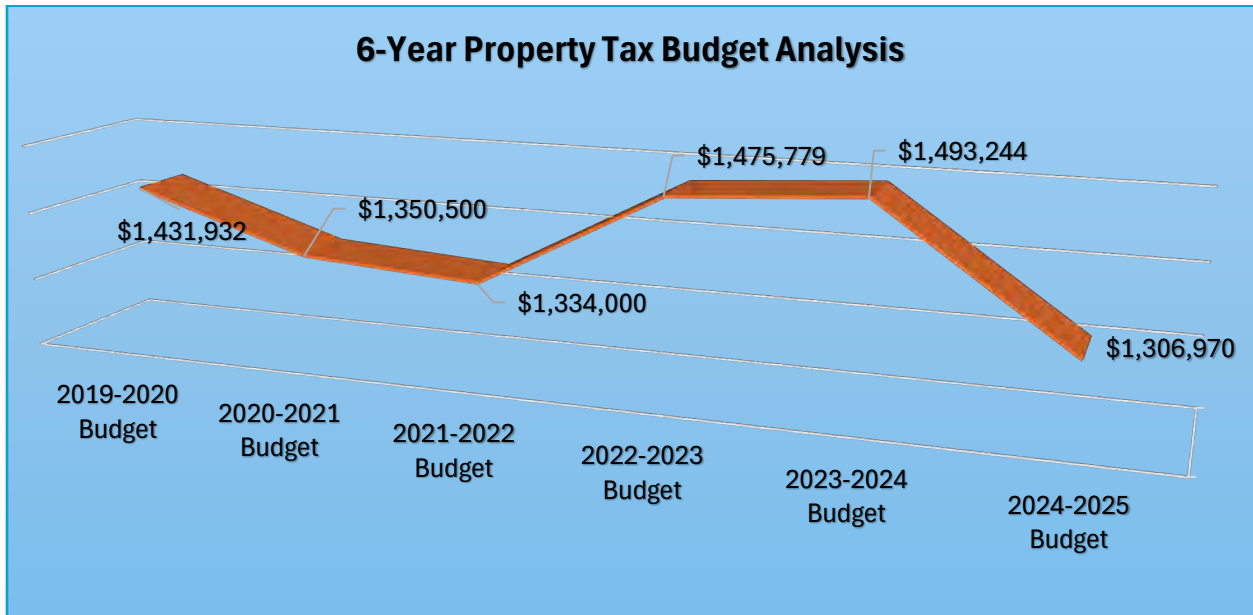


Franchise Taxes

Franchise taxes are a gross receipts tax on utility providers who attain access to the City’s Right-of-Way to deliver private services. There are five types of franchise taxes: Electric, Natural Gas, Telecommunications, Cable TV, and Fiber.

Franchise tax is the second largest revenue source for the City’s General Fund. A trend over the last 14 fiscal years is the long-term decline in franchise taxes. In FY 2010-2011, revenues from franchise taxes totaled \$4,718,830 and accounted for approximately 38% of all General Fund revenues. By comparison, the FY 2024-2025 budget forecasts that franchise tax revenue will total \$3,460,000 and will account for approximately 19% of all General Fund revenues. That is a decrease of \$42,000 from the 2023-2024 budget.

RSMo 67.2689 will lower the franchise rate of video service provider fees from 4.5% in August 2023 and ½% decrease each year until 2027 ending with a rate of 2.5%.

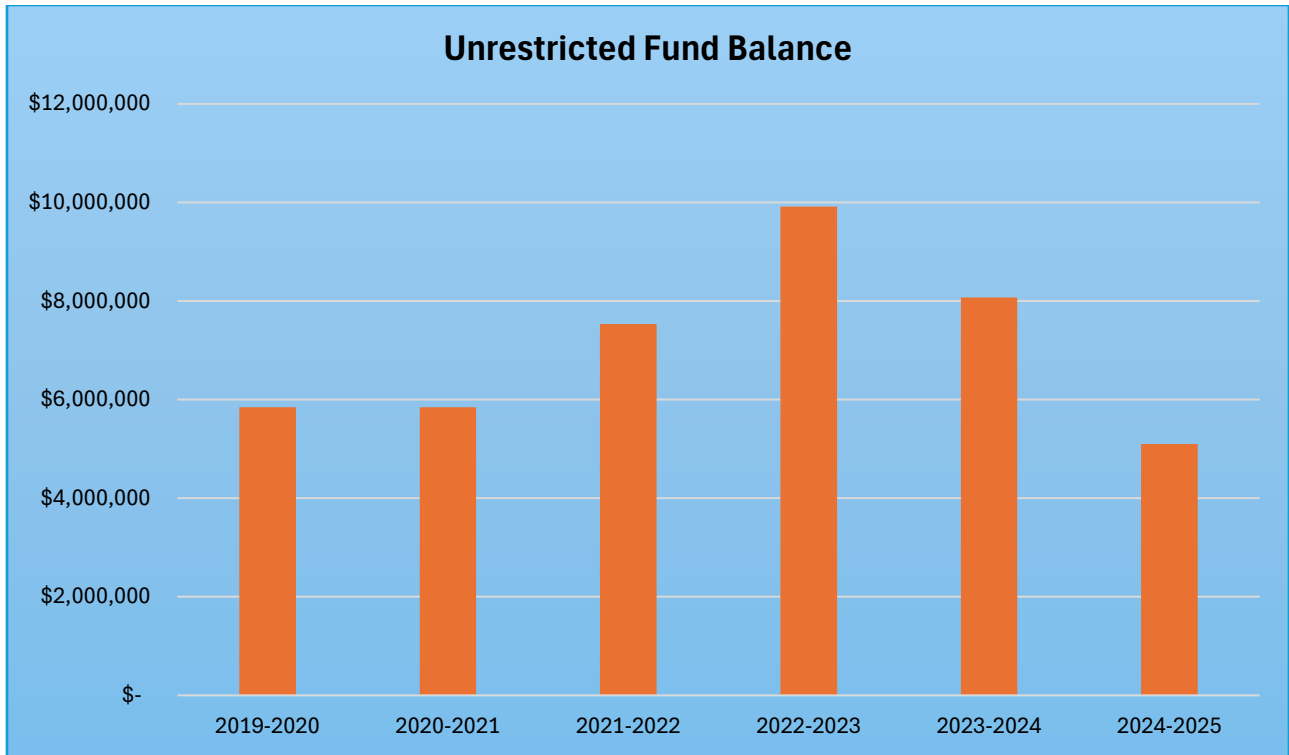


Property Taxes

Property tax estimates are based on an assessed value by Jackson County. It is the third largest revenue source for the City's General Fund, accounting for approximately 10% of revenues. Property taxes are forecasted at approximately \$1,475,779 which is a decrease of \$17,465 over the 2023-2024 budget. This decrease is due to Jackson County assessed valuation process that increased in relation to the market value of properties during the calendar year of 2023. This has caused multiple lawsuits and residents paying under protest. With an increase of assessed property tax value, the tax levy could become a larger source of revenue in future years. The city does not have enough data currently to increase the estimated return during the next few fiscal years.

Other Taxes

Other taxes include the following: Cigarette tax, Gasoline Sales tax, Motor Vehicle Sales tax, Motor Vehicle Fee Increases, and Intangible Tax. According to Missouri Constitution Article IV, Section 30, the use for the revenue generated by the Motor Vehicle Sales and Motor Vehicle Fee Increases are restricted to be expended for street purposes only. Other taxes are forecasted at \$1,540,500, which is consistent with the 2023-2024 budget.



General Fund Reserves

The primary purpose of the General Fund reserves is to provide economic stability during times of fiscal strain and emergency. The General Fund balance is classified in two categories. The non-spendable fund balance classification includes amounts that cannot be spent because they are not in spendable form – prepaid items or inventories, or restricted funds. The unassigned fund balance is the residual classification for the General Fund. In the last few years, the City has made efforts to increase the General Fund unassigned reserve balance to ensure a healthy reserve balance. 2024-2025 budgeted capital expenditures using ARPA funds will lower the reserve as all these funds are obligated to be used by December 31st, 2024.

CITY WIDE



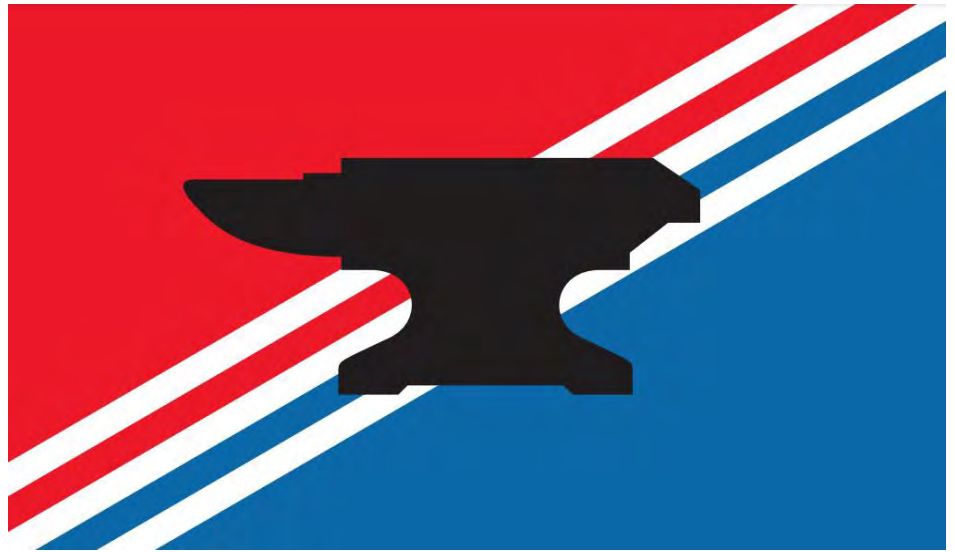
General Fund – City Wide

Mission Statement

City-Wide functions to serve all departments for services and contractual services that are for the benefit of all employees and citizens of Raytown. This mission is the same as the mission for the city.

Key services

- Tuition Reimbursement/Unemployment
- Household Hazardous Waste
- Comprehensive and Strategic Planning
- Recycling Events and Management
- Newsletters/Flyers/Bill inserts to inform the City of current issues





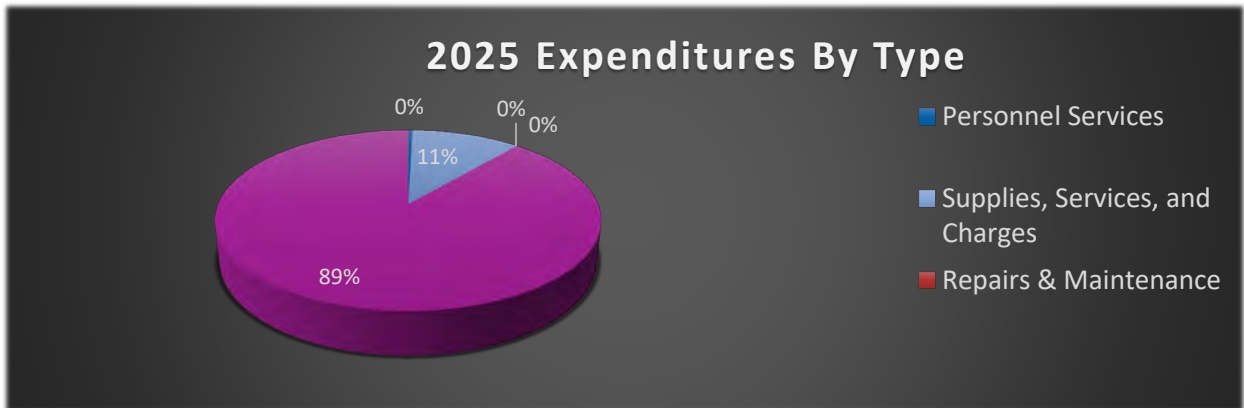
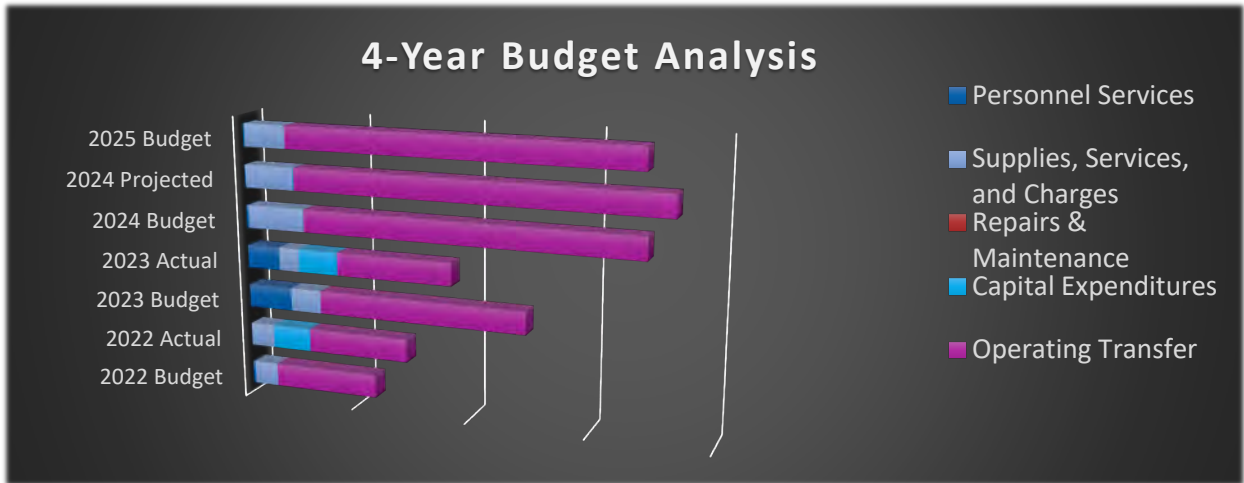
General Fund – City Wide

Goal Objectives & Achievements

- Goal - Expand the branding and marketing of the City in preparation for 2026 World Cup
- Goal- continue to implement the Strategic planning for the City Goals
- Goal- Continue the comprehensive plan update
- Goal- Complete the staffing study
- Achievement- Provide city wide employee support via events and activities
- Achievement-Completed the process and implementation of Household Hazardous Waste program
- Achievement- Continued the recycling program
- Achievement- Provided the Clean-up coupon program
- Achievement- Provided the response to the storm

Expenditures By Type							
Type	4-Year Budget Analysis						
	Budget	Actual	Budget	Actual	Budget	Projected	Budget
	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2024 Projected	2025 Budget
Personnel Services	23,000	3,197	394,413	294,840	24,000	9,661	15,000
Supplies, Services, and Charges	212,675	213,710	271,975	182,551	510,129	435,476	369,173
Repairs & Maintenance	0	0	0	0	1,000	0	0
Capital Expenditures	0	340,143	0	351,961	0	7,988	0
Operating Transfer	918,000	884,500	1,803,000	1,006,740	2,900,000	3,194,729	3,029,440
	1,153,675	1,441,550	2,469,388	1,836,092	3,435,129	3,647,854	3,413,613

General Fund – City Wide



2024-2025

SubObject: 510 - Personnel Services

101-00-00-100-51201	Tuition Reimbursement	5,000	
	TUITION REIMBURSEMENT		5,000
101-00-00-100-51219	Unemployment	10,000	
2024-2025	UNEMPLOYEMENT		10,000

Total SubObject: 510 - Personnel Services: 15,000

SubObject: 521 - Supplies, Services, and Charges

101-00-00-100-52200	Operating Supplies	3,500	
	ED/PUBLIC AFFAIRS		2,500
	EMPLOYEE CERTIFICATES		1,000
101-00-00-100-52250	Professional Services	62,500	
	APPRAISAL SERVICES		10,000
	CONSULTING SERVICES		40,000
	CRIMINAL BACKGROUND		3,000
	DRUG SCREENING		7,500
	EMPLOYEE ASSISTANCE		2,000
101-00-00-100-53101	Postage	100	
101-00-00-100-53241	Printing & Promotions	71,100	
	ADVERTISING OPEN POSITIONS		5,000
	BUDGET BOOK		1,100
	CITY NEWSLETTER/POSTAGE		25,000
	CITY WIDE BRANDING		10,000
	CITY WIDE MARKETING		10,000
	Raytown 75th Anniversary Celebration		10,000
	World Cup 2026		10,000
101-00-00-100-53301	Dues & Memberships	19,900	
	AMAZON PRIME		200
	CHAMBER MEMBERSHIP		1,900
	MARC DUES		12,000
	MML DUES		5,500
	RMSA MEMBERSHIP		250
	SAMS CLUB		50
101-00-00-100-53500	EQUIPMENT EXPENSE	500	
	ADMIN. EQUIPMENT		500
101-00-00-100-53563	Elections	40,000	
101-00-00-100-53644	Computer Services	32,800	
	COMCAST		5,200
	COMCAST/CHANNEL 7		800
	LIVESTREAMING MEETINGS		9,000
	OFFSITE BACKUP FEE		1,400
	SWAGIT STREAMING CLOSED CAPTION FEE		15,000
	TRU DIGITAL		1,400
101-00-00-100-53705	Meetings & Events	8,850	
	EMPLOYEE BREAKFAST/LUNCH		850
	EMPLOYEE HOLIDAY LUNCH		3,500
	MISC. EMPLOYEE EVENTS		4,500
101-00-00-100-53913	General Liability Insurance	24,923	
101-00-00-100-53999	Miscellaneous Contractual	105,000	

CLEAN-UP COUPONS/CITY WIDE CLEAN UP		30,000
COMPREHENSIVE ZONING PLAN		35,000
MARC HOUSEHOLD HAZARDOUS WASTE		35,000
RECYCLING EVENT		5,000
Total SubObject: 521 - Supplies, Services, and Charges:	<hr/>	369,173
SubObject: 599 - Transfers		
101-00-00-100-59950	Operating Transfer - TIF EAT's	360,000
101-00-00-100-59951	Operating Transfer	2,669,440
	Risk Management	80,000
	Storm Water - ARPA Project	2,129,440
	TIF	460,000
Total SubObject: 599 - Transfers:	<hr/>	3,029,440
Report Total:	<hr/>	3,413,613

GOVERNING BODY





General Fund – Governing Body

Mission Statement

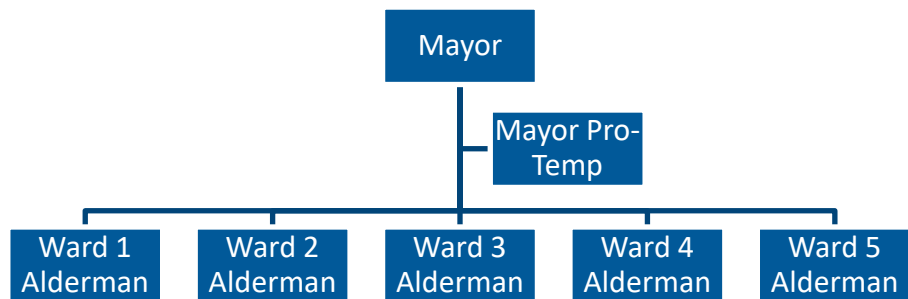
The Governing Body for the City of Raytown represents all five wards with two aldermen each; voted into four-year staggered terms. Along with the Mayor, who presides over public meetings, they appoint the City Administrator, Chief of Police, City Clerk and Finance Director along with various boards. Their mission is to ensure the voice of the people is represented in all manners of the City and to provide guidance on the future and current issues facing the city.

Key services

- Board of Aldermen Meetings
- Approval of the City Budget
- Providing guidance to Staff
- Overall authority over City Projects and Services



Department Structure





General Fund – Governing Body

Goal Objectives & Achievements

- Achievement – Fully staffed 10+ years
- Goal – Comprehensive Staffing Study
- Goal – Getting the public more involved in council meetings and various boards
- Goal – Provide the city with leadership and direction
- Achievement- Provided leadership to the City in the implementation of annual goals and strategic plan

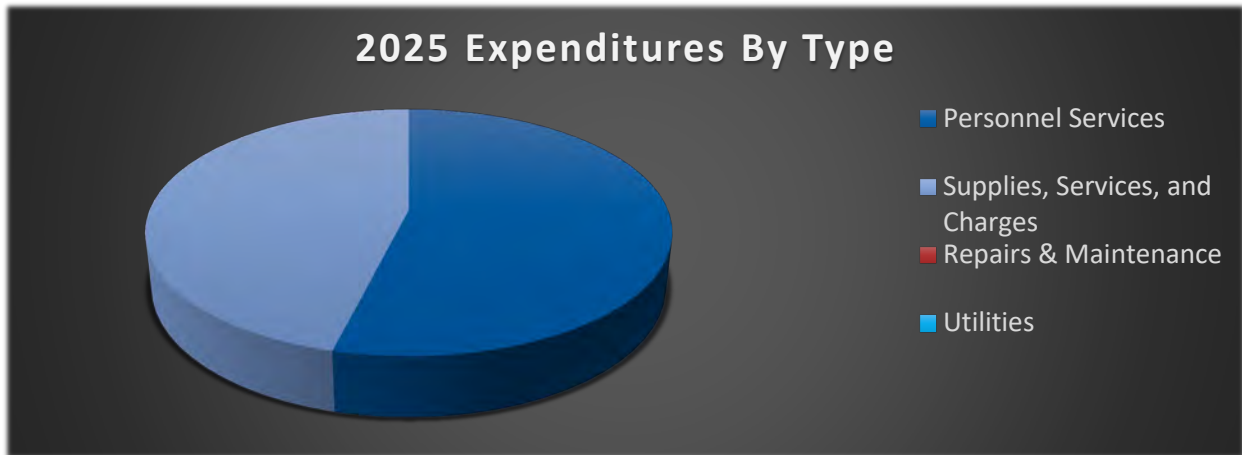
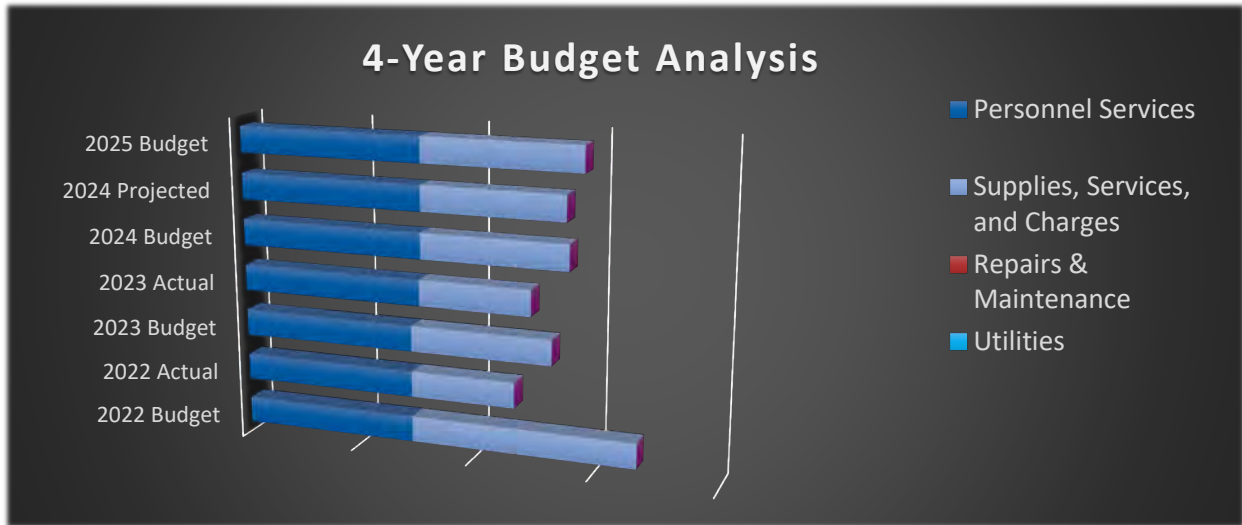
Personnel Summary - Full time Equivalents (FTE)

Job Title	FY 23 Budget	FY 24 Request	FY 25 Request	Difference -
Mayor	1.00	1.00	1.00	-
Alderman	10.00	10.00	10.00	-
	11.00	11.00	11.00	0.00

Expenditures By Type

Type	4-Year Budget Analysis						
	Budget	Actual	Budget	Actual	Budget	Projected	Budget
	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	Projected 2024	Budget 2025
Personnel Services	73,790	73,733	73,783	77,268	78,039	78,170	78,265
Supplies, Services, and Charges	93,910	43,738	59,025	46,895	61,513	60,090	66,925
Repairs & Maintenance	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0
Capital Expenditures	0	0	0	0	0	0	0
	167,700	117,471	132,808	124,163	139,552	138,260	145,190

General Fund – Governing Body



2024-2025

SubObject: 510 - Personnel Services

101-11-00-100-51101	Elected Officials	62,250
101-11-00-100-51225	FICA	5,542
101-11-00-100-51231	Auto Allowance	10,200
101-11-00-100-51240	Workers Compensation Insurance	273
Total SubObject: 510 - Personnel Services:		78,265

SubObject: 521 - Supplies, Services, and Charges

101-11-00-100-52200	Operating Supplies	3,500
	COMMITTEES-COA	500
	COMMITTEES-HRC	1,000
	COMMITTEES-OTHER	2,000
101-11-00-100-53241	Printing & Promotions	3,550
	BUSINESS CARDS	400
	COMMUNITY EVENTS	3,000
	HOLIDAY LIGHTING	150
101-11-00-100-53242	Farmers Market	5,000
101-11-00-100-53705	Meetings & Events	7,250
	CHAMBER EVENTS	1,250
	HOLIDAY RECEPTION-VOL	3,500
	TRUMAN HEARTLAND GALA	2,500
101-11-00-100-53711	Meals & Travel	4,500
	Legislative Travel	3,000
	LEGISLATIVE MEALS	1,500
101-11-00-100-53913	General Liability Insurance	43,125
Total SubObject: 521 - Supplies, Services, and Charges:		66,925
Report Total:		145,190

ADMINISTRATION





General Fund – Administration

Mission Statement

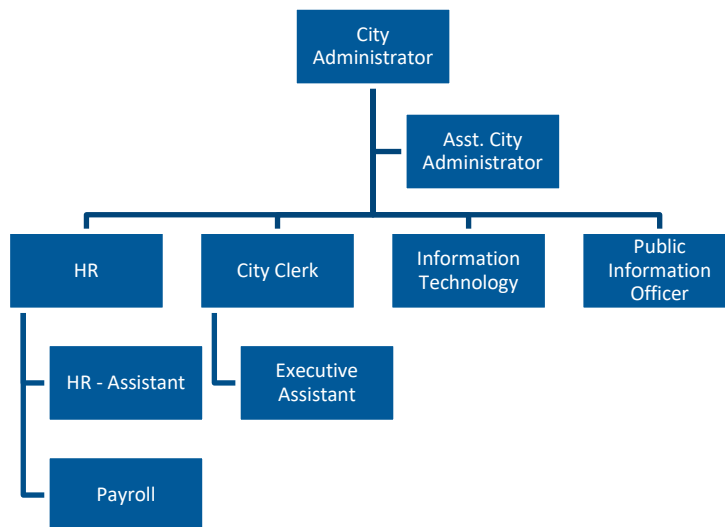
To provide efficient and cost-effective alternatives for providing City services and satisfying community needs, and to provide for the general oversight and management of all city staff and programs. The City Administrator provides financial and operational accountability on behalf of the community in managing programs.

Key services

- Daily Operations
- Long-Range Planning
- Customer Service
- Human Resources
- Information Technology
- City Clerk
- Economic Development



Department Structure





General Fund – Administration

Goal Objectives & Achievements

- Goal – Continue to pursue outside funding for infrastructure needs
- Goal- Continue to implement the Strategic planning for the City
- Goal- Continue the comprehensive plan update
- Goal- Complete the staffing study
- Achievement- Implementation of the plan to utilize ARPA funds and grants to execute several major capital improvement projects
- Achievement-Completed the process and implementation of Household Hazardous Waste program
- Achievement- Continue the recycling program
- Achievement- Continue the implementation of the fiscal year budget

PERFORMANCE MEASUREMENTS						
These performance measurements along with the budget provide accountability to the public that throughout the organization revenues/expenditures are being reported and collected consistent with state and federal rules, but also that resources are being spent wisely. These measurements are evaluated annually the City Administrator and presented to the Board of Aldermen as part of the budget.						
Key Services	Performance Indicators	2021	2022	2023	2024	2025
External	Annual Reviews for Employees/Departments		N/A	N/A	Yes	Goal
Internal	Fully Staffed Department		Yes	Yes	Yes	Goal
External	Citizen and employee Surveys		N/A	Yes	Yes	Goal
External	Sucession Planning		N/A	N/A	Yes	Goal
Internal	Training and Employee Development		50%	50%	75%	100%

SWOT Analysis

P1: Strategic Goals and Strategies

Strengths	Weaknesses
Opportunities	Threats
<ul style="list-style-type: none">We have experienced staff, with institutional knowledge as well as experience from other municipalities. The staff has created partnerships and relationships both with local, regional, and national public and private entities. Creating a culture of service and commitment to the community. Vision of the future. Culture of team and service.	<ul style="list-style-type: none">The lack and depth of staffing and increasing revenue.
<ul style="list-style-type: none">Updating comprehensive plan; redevelopment; increasing revenue.	<ul style="list-style-type: none">Due to the lack of staffing, they are not able to create smooth transition during times of change and losing momentum. The lack of funding does not allow to keep up with changes in infrastructure and redevelopment opportunities.

Define the Problem

The lack of staffing and funding does not allow for effective transitions, and missing growth opportunities to meet citizen needs.

Development of a Vision

Continue to develop the skills and talent necessary within current personnel. Allowing for promoting within and backfilling, eventually creating enough staffing capacity.

Develop Strategies to implement strategies to obtain the vision-

- Staff retention
- Training and employee development
- Updating Benefits to attract and retain qualified/talented employees.
- Succession planning
- Continuing to build the culture.

Execute and how to monitor/evaluate strategies-

- **Verify bi-annually the budgeted positions.**
- **Reviews hearing from employees regarding training and development.**
- **Working with employee committee and leadership annually review benefits offered by surrounding municipalities.**
- **Annual reviews of next steps for each employee and departments**
- **Citizen and employee surveys**



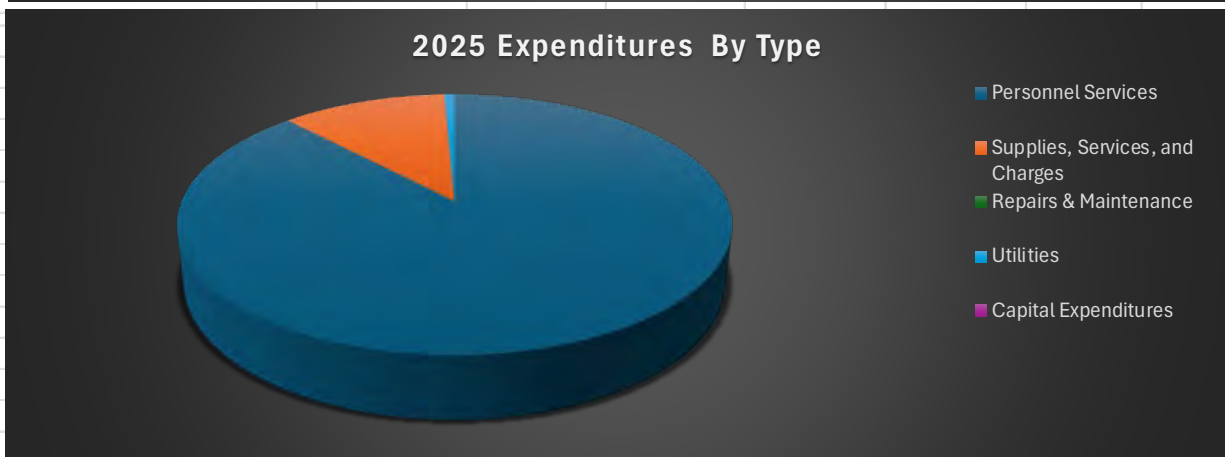
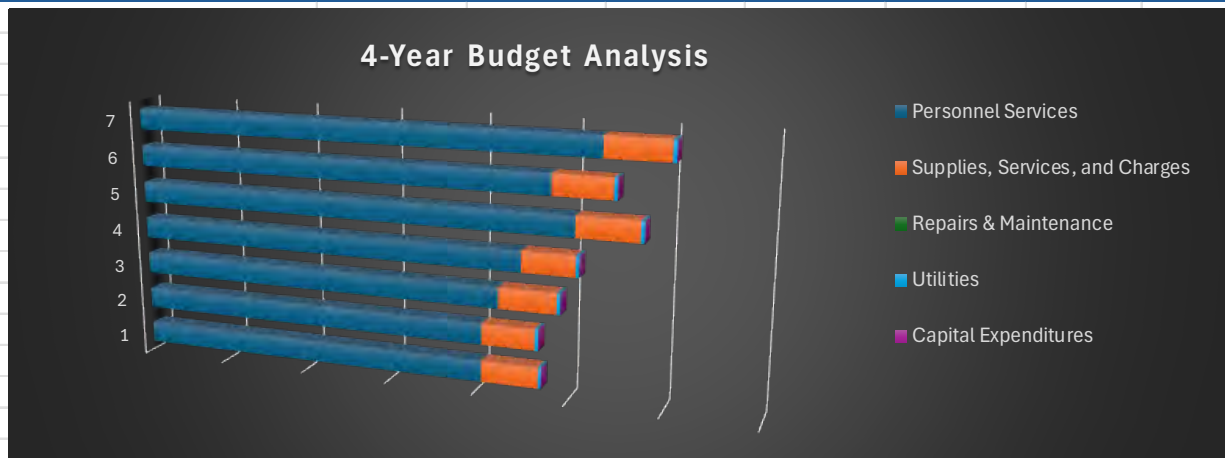
General Fund – Administration

Personnel Summary - Full time Equivalents (FTE)				
Job Title	FY 23 Budget	FY 24 Request	FY 25 Request	Difference -
City Administrator	1.00	1.00	1.00	-
City Clerk	1.00	1.00	1.00	-
Assistant City Administrator/E.D.	1.00	1.00	1.00	-
HR Manager	1.00	1.00	1.00	-
Public Information Officer	1.00	1.00	1.00	-
Sr. Admin Assistant	1.00	1.00	1.00	-
Sr. IS Coordinator	1.00	1.00	1.00	-
Payroll Clerk	-	-	0.20	0.20
Summer Intern	-	-	0.46	0.46
HR Assistant	-	-	1.00	1.00
	7.00	7.00	8.66	1.66



General Fund – Administration

Expenditures By Type							
Type	4-Year Budget Analysis						
	Budget	Actual	Budget	Actual	Budget	Projected	Budget
	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2024 Projected	2025 Budget
Personnel Services	808,653	809,795	846,087	895,527	1,009,446	958,012	1,063,201
Supplies, Services, and Charges	126,783	117,373	127,580	116,733	134,367	129,067	138,226
Repairs & Maintenance	0	0	0	0	0	0	0
Utilities	6,700	7,911	7,800	7,350	8,500	7,800	8,500
Capital Expenditures	0	0	0	0	0	0	0
	942,136	935,079	981,467	1,019,610	1,152,313	1,094,879	1,209,927



SubObject: 510 - Personnel Services		2024-2025
101-22-00-100-51102	Civilian Employees	796,449
101-22-00-100-51111	Civilian Employees Overtime	5,607
101-22-00-100-51206	Life Ins	1,445
101-22-00-100-51212	Deferred Compensation - 401 A	20,295
101-22-00-100-51214	Civilian Pension - LAGERS	102,101
101-22-00-100-51215	Health Insurance	53,377
101-22-00-100-51218	Medical Expense - HSA Contribution	7,500
101-22-00-100-51220	Dental	4,214
101-22-00-100-51221	Vision	621
101-22-00-100-51225	FICA	59,732
101-22-00-100-51231	Auto Allowance	8,400
101-22-00-100-51238	Phone Allowance	480
101-22-00-100-51240	Workers Compensation Insurance	2,980
	Total SubObject: 510 - Personnel Services:	1,063,201
SubObject: 521 - Supplies, Services, and Charges		
101-22-00-100-52101	Office Supplies	8,750
	COFFEE SERVICE	2,000
	COPIER OVERAGES	3,000
	GENERAL OFFICE SUPPLIES	1,000
	OFFICE SUPPLIES HR/RISK MGT	2,750
101-22-00-100-52200	Operating Supplies	3,000
	ADMIN STAFF UNIFORMS	500
	FLOWERS/ILLNESS/DEATH	500
	GENERAL SUPPLIES	2,000
101-22-00-100-52250	Professional Services	24,000
	CODIFICATION	7,000
	COMPUTER SERVICE SUPPORT	7,000
	CONSULTING	2,500
	HR SUPPORT	7,500
101-22-00-100-53101	Postage	500
	MOTHLY POSTAGE	500
101-22-00-100-53241	Printing & Promotions	1,550
	ADVERT. PUBLIC HEARINGS, BIDS, CHAMBER	1,000
	BUSINESS CARDS	350
	LEGISLATIVE PROGRAM MATERIALS	200
101-22-00-100-53301	Dues & Memberships	5,447
	3CMA MEMBERSHIP	400
	ADDITIONAL NEWSPAPER SUBSCRIPTION	50
	DOWNTOWN IDEAS EXCHANGE PUBLICATION	250
	HR-SHRM	300
	ICMA MEMBERSHIP	1,100
	IIMC	400
	IT-MSCE MEMBERSHIP	125
	KC BUSINESS JOURNAL	200
	KC CALL SUBSCRIPTION	40
	KC STAR SUBSCRIPTION	227
	MCMA MEMBERSHIP	1,500
	MO EDC MEMBERSHIP	325
	MOCCFOA - WESTERN MO DUES	45
	MOCCFOA MEMBERSHIP	200
	MOWGL	60
	NFBPA MEMBERSHIP	225
101-22-00-100-53500	Equipment Expense	5,630

	ADMIN. EQUIPMENT	1,350
	MINOR EQUIPMENT	1,000
	MISC IT EQUIPMENT & PARTS	3,000
	POSTAGE MACHINE SHARE	280
101-22-00-100-53644	Computer Services	41,955
	ABODE SUBSCRIPTIONS (ACROBAT+PHOTOSHOP)	1,070
	AVENET - GOV OFFICE WEBSITE SUPPORT	2,000
	BARRACUDA EMAIL ARCHIVING	4,000
	BARRACUDA SPAM FILTER/MAINT	2,800
	CANVA GRAPHIC DESIGN SOFTWARE	200
	CIVICCLERK SOFTWARE	8,547
	EXCHANGE SERVICE MOBILE DEVICE VIRUS PROTECTION	600
	EXCHANGE SSL CERTIFICATE	600
	HOOTSUIT SOCIAL MEDIA SCHEDULING	1,188
	JUNGLE DISK ONLINE BACKUP AND RECOVERY	3,000
	MISC. COMPUTER SERVICES	1,000
	MUSIC SUPPORT ASCAP/BMI MUSIC LIC.	700
	OFFICE 365 SUBSCRIPTION WITH AZUIRE ACCOUNT	5,000
	REVENTIX BACKUP MAIN SUPPORT	3,500
	TECHFIVE SUPPORT	4,000
	VEEAM BACKUP SOFTWARE	1,200
	VIPRE ANTI-VIRUS SERVER/WORKSTATION SUPPORT	2,000
	ZOOM WITH WEBINAR	550
101-22-00-100-53701	Education and Training	8,675
	3CMA TRAINING - PIO	650
	CITY CLERK TRAININGS	1,300
	HR MANAGER - CEU'S/LOCAL SEMINARS	1,000
	INTER CITY MNGRS CONF	1,000
	IT-BOISON ONLINE TRAINING	200
	IT-WINDOWS TRAINING	500
	MISC SEMINARS/CONF	3,000
	MISC. FUNCTIONS FOR SUPERVISORS	500
	MO CITY MANAGERS CONF	525
101-22-00-100-53705	Meetings & Events	4,200
	GOAL SETTING SESSION	4,000
	MONTHLY LUNCH/DEVELOPERS/OFFICIALS	200
101-22-00-100-53711	Meals & Travel	5,000
	CHAMBER LUNCHEs	500
	TRAVEL AND MEALS	4,500
101-22-00-100-53812	Administrative Fee	300
	JACO RECORDING FEES	200
	NOTARY/BONDS	100
101-22-00-100-53913	General Liability Insurance	29,219
	Total SubObject: 521 - Supplies, Services, and Charges:	138,226
SubObject: 547 - Utilities		
101-22-00-100-53431	Telephone	6,000
101-22-00-100-53441	Mobil Phone & Pagers	2,500
	Total SubObject: 547 - Utilities:	8,500
	Report Total:	1,209,927

POLICE





General Fund – Police Department

Mission Statement

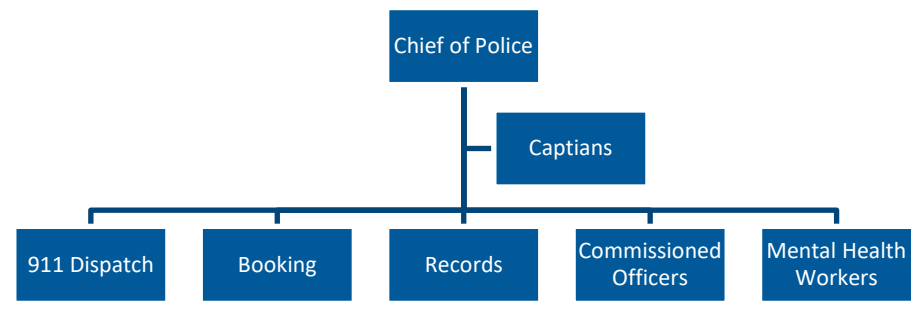
The mission of the Raytown Police Department is to provide and maintain a safe community by developing strong community partnerships and serving with professionalism, trust, and integrity.

Key services

- The Raytown Police Department is responsible for the enforcement of all ordinances, laws and statutes of the City of Raytown, the State of Missouri, and the United States of America within the incorporated limits of the City of Raytown.
- The department strives for the preservation of peace and a cooperative effort with the entire community to prevent criminal activity through widely varied resources, including Patrol, Investigations, Crime Analytics, Detention, Property/Supply and Evidence, Records, and Communications.



Department Structure





General Fund – Police Department

Goal Objectives & Achievements

- Achievement – Creative/Innovative Strategy Development
- Achievement – Re-Introduction of K9 support
- Goal – Creative Marketing and Advertising
- Achievement – Enrolling multiple employees in the Police Academy
- Goal – Personalized Department-Wide Recruiting
- Goal – Improve public safety through enforcement and proactive efforts.
- Goal – Foster community support and involvement through communication, public events and special activities.
- Goal – Support and coordinate with other City departments toward common goals and objectives.

PERFORMANCE MEASUREMENTS						
These performance measurements along with the budget provide accountability to the public that throughout the organization revenues/expenditures are being reported and collected consistent with state and federal rules, but also that resources are being spent wisely. These measurements are evaluated annually the City Administrator and presented to the Board of Aldermen as part of the budget.						
Key Services	Performance Indicators	2021	2022	2023	2024	2025
External	Calls for Service	17,086	16,720	17,755	20,298	21,312
External	Incident Reports	2,556	2,738	2,862	3,526	3,702
Internal	Community Outreach Programs	3	3	4	4	5

SWOT Analysis

P1: Strategic Goals and Strategies

Strengths	Weaknesses
<ul style="list-style-type: none">Professional/Timely Public ServiceDesirable Internal CultureDedication and Commitment of all staff	<ul style="list-style-type: none">Staffing shortagesAvailable training time
Opportunities	Threats
<ul style="list-style-type: none">Creative/Innovative strategy developmentCreation of internal training opportunities	<ul style="list-style-type: none">Regional competition for viable staffNational mindset regarding the law enforcement industry

Define the Problem

- Staffing shortages coupled with the overall lack of interest in pursuing a career in this industry creates a massive challenge to this agency.

Development of a Vision

- Dedicated hiring team (have committed to working on this in addition to their regular duties and responsibilities).**
- Agility in the hiring process**
- Creative marketing and advertising (15K were budgeted to pursue professional individuals and companies to assist in this endeavor)**
- Personalized department-wide recruiting (EVERYONE is a recruiter)**
- Outreach program to Raytown's faith-based community** Execute and how to monitor/evaluate strategies-
- Number of applications received.**
- Number of positions filled.**
- Debriefs by recruits/current personnel to see what made them choose RPD and what made them stay.**



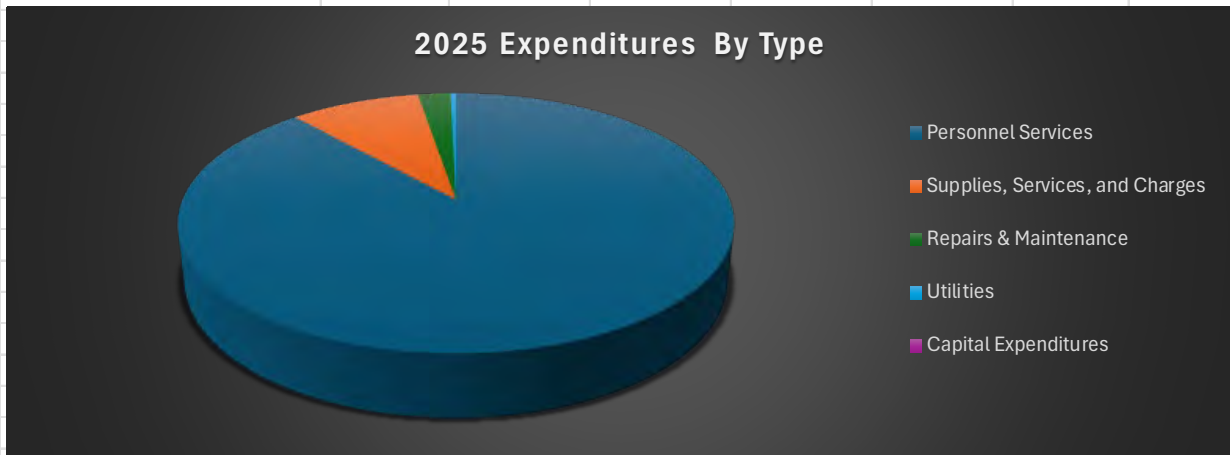
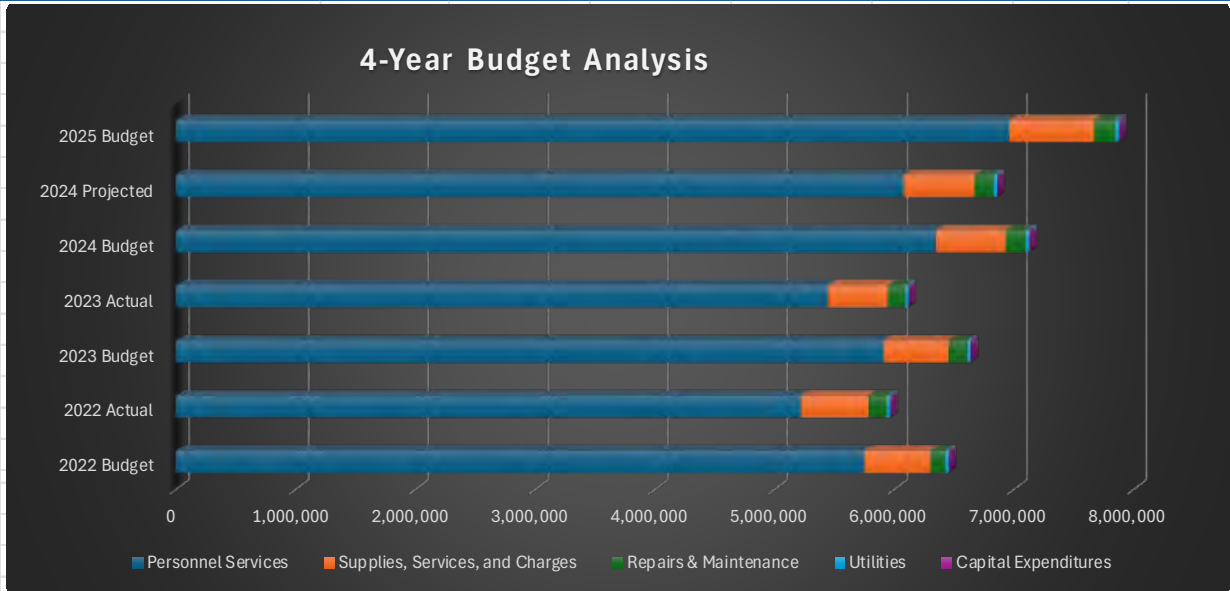
General Fund – Police Department

Personnel Summary - Full time Equivalents (FTE)				
Job Title	FY 23 Budget	FY 24 Request	FY 25 Request	Difference -
Admin. Assistant	1.00	1.00	1.00	-
Booking	-	-	-	-
Captain	4.00	4.00	4.00	-
Chief	1.00	1.00	1.00	-
Crime Analyst	1.00	1.00	1.00	-
Deputy Chief	1.00	1.00	1.00	-
Detective	6.00	4.00	6.00	2.00
Detention Supervisor	1.00	1.00	1.00	-
Detention Technician	7.00	7.00	7.00	-
Dispatch Supervisor	1.00	1.00	1.00	-
Dispatcher	6.00	6.00	6.00	-
Executive Assistant	1.00	1.00	1.00	-
Impact Officer *	3.00	3.00	3.00	-
Major	-	-	-	-
Patrol Corporal	4.00	4.00	4.00	-
Patrol Officer	16.00	18.00	16.00	(2.00)
Patrol Sergeant	4.00	4.00	4.00	-
Property/Supply	1.10	2.00	2.00	-
Records Clerk	1.00	1.00	1.00	-
Sergeant Investigations	2.00	2.00	2.00	-
	61.10	62.00	62.00	-
Police Reserve	6.00	6.00	4.00	(2.00)



General Fund – Police Department

Expenditures By Type							
4-Year Expenditure							
	Budget	Actual	Budget	Actual	Budget	Projected	Budget
Type	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2024 Projected	2025 Budget
Personnel Services	5,753,242	5,222,862	5,912,574	5,450,632	6,350,422	6,079,641	6,964,069
Supplies, Services, and Charges	552,066	564,320	543,130	496,938	581,876	591,648	708,020
Repairs & Maintenance	122,633	156,233	156,658	147,240	168,915	161,915	178,480
Utilities	28,250	25,076	27,000	24,406	29,250	28,250	29,100
Capital Expenditures	0	0	0	0	0	0	0
Total Expenditures	6,456,191	5,968,491	6,639,362	6,119,216	7,130,463	6,861,454	7,879,669



2024-2025

SubObject: 510 - Personnel Services

101-32-00-100-51102	Civilian Employees	1,042,102
101-32-00-100-51103	Commissioned Officers	2,771,130
101-32-00-100-51104	Reserve Officers	21,069
101-32-00-100-51111	Civilian Employees Overtime	120,000
101-32-00-100-51112	Commissioned Officers Overtime	331,877
101-32-00-100-51206	Life Ins	8,446
101-32-00-100-51212	Deferred Compensation - 401 A	45,130
101-32-00-100-51214	Civilian Pension - LAGERS	489,265
101-32-00-100-51215	Health Insurance	629,202
101-32-00-100-51217	Commissioned Emp pension - Frozen	718,000
101-32-00-100-51218	Medical Expense - HSA Contribution	48,000
101-32-00-100-51220	Dental	31,422
101-32-00-100-51221	Vision	6,829
101-32-00-100-51225	FICA	335,936
101-32-00-100-51232	Clothing Allowance	27,840
101-32-00-100-51238	Phone Allowance	4,800
101-32-00-100-51240	Workers Compensation Insurance	333,021

Total SubObject: 510 - Personnel Services: 6,964,069

SubObject: 521 - Supplies, Services, and Charges

101-32-00-100-52101	Office Supplies	12,150
	Admin Office Supplies	2,000
	Amazon Prime subscription	150
	Property and Supply Office Supplies	10,000
101-32-00-100-52200	Operating Supplies	28,858
	Admin Operating Supplies	500
	CERT Operating Supplies	2,000
	Command Post Supplies	500
	CSU event supplies	2,000
	Detention Blanket and Towels	4,000
	Emergency Management supplies	400
	Firearms Unit Supplies	500
	First Aid Box Supplies	185
	K-9 Supplies	2,500
	KC Crime Commission Basket	300
	Medical Supplies	1,000
	Mobile Ticketing Printer Supplies	300
	OC Spray	400
	Operating Supplies-Records	1,635
	Prisoner Care Items	600
	Prisoner Meals	2,350
	Prop&Supp/General (Operational Office Supplies)	3,500
	Soap Cartridges (Detention)	375
	SWAT medical Supplies	750
	Volunteer Appreciation	300
	Weapon Parts	4,500
	Wypall dry wipes	155
	Wypall hand wipes	108
101-32-00-100-52250	Professional Services	48,700
	Biohazard Cleanup (Detention)	450
	Destruction (shredding)	650
	Hazardous Waste Service	900
	Investigations Records	2,000
	K-9 Health and Care	700
	Major Investigations	5,000
	Medical Expense	2,500
	New Hire Fingerprinting	300
	Notary Renewal	50
	Psychological testing	5,500

	Recruitment advertising	15,000
	Threat/Situational Awareness Subscription	150
	TLO Services	2,000
	Tow Services	12,000
	Underground Vaults & Storage	1,500
101-32-00-100-53101	Postage	450
	Postage for Admin	450
101-32-00-100-53241	Printing & Promotions	8,950
	Admin - Recruiting	3,600
	Challenge Coins	3,000
	Printed Forms	2,200
	Public Bid for Uniforms & Minor Equip	150
101-32-00-100-53301	Dues & Memberships	5,645
	Crime Stoppers	2,650
	FBINAA	175
	Heartland Tactical Officers Assoc (HTOA)	285
	IACP	250
	IAPE	150
	JCDTF Membership	150
	K-9 Assoc	50
	Metro Chiefs and Sheriffs	210
	MO Assoc Crisis Negotiators (MACN)	150
	MPCA	375
	NAACP	100
	Notary renewal	50
	Raytown Chamber of Commerce	230
	Rotary Club of Raytown	820
101-32-00-100-53500	Equipment Expense	55,650
	2 Mics/charging cradles-In-car camera	750
	Bill Counter /counterfeit detection	550
	Civilian & Sworn Minor Equipment (Evidence supplie	3,000
	Command Post Equipment	1,000
	Copier Contract	10,300
	Detention Minor Equipment	350
	Detention PBT	625
	Digital Cameras	750
	Emergency Management equipment	400
	K-9 Equipment	2,500
	Mattresses	275
	Miscellaneous Pouches and Vest Attach	500
	Mobile ticketing device(s)	5,000
	Mobile ticketing printer (s)	800
	Office Chair-Detention	500
	Patrol equipment (2024 JAG Grant)	17,000
	Patrol Minor Equipment	1,000
	Portable Scanner	250
	Postage Rental	400
	Rifle lights	2,900
	Rifle Optics	5,300
	SWAT tactical equipment	1,500
101-32-00-100-53644	Computer Services	293,730
	Annual Website & Domain Fees	400
	Archive Social CITY HALL	7,200
	Blackpoint Cloud Response	3,900
	Blackpoint for O365 (webroot)	2,000
	Blackpoint MDR	10,400
	Blue Peak (FTO and Skills)	1,470
	Dropbox Subscription	500
	Flock annual subscription (ARPA Grant)	30,000

	Global Maintenance	56,500
	IT Supplies	3,000
	K9 Monitoring Subscription	250
	K-9 Performance Software	250
	Leads Online Subscription	3,700
	Livescan Maintenance	7,000
	MDL Network Support	125,160
	Mules Connection	1,140
	Netmotion Maintenance Renewal	2,400
	RSA Secure ID License Renewal	4,600
	RSA Tokens	3,000
	SAFE Barcoding (2 Licenses)	6,000
	Schedule Anywhere	3,100
	Sonic Wall Maintenance Renewal	5,100
	Teleconference Subscription	180
	VM Ware	5,500
	Voice/NICE Recorder Maint	6,330
	Volgistics Volunteer Management	650
	Wasp software for Supply Unit	4,000
101-32-00-100-53711	Meals & Travel	6,620
	40 Hr Corrections Officer Training	1,500
	MARC Dispatch Banquet	300
	MCTC Interview & Interrogation	605
	MPC Fall Conference	640
	MPCA Summer Conference	750
	Nat'l Co-Responder Conference (2)	1,375
	NIOA Conference	850
	Police K-9 Conference/Training	600
101-32-00-100-53913	General Liability Insurance	201,077
101-32-00-100-53999	Miscellaneous Contractual	46,190
	ACS Electronic System (Quarterly)	3,300
	Fire Extinguisher Maintenance	600
	In-car Camera Maintenance	6,000
	KCPD Connection - Maintenance	300
	KCPD Radio Connection Fee	21,000
	Motorola- Ethernet annual Main.	14,090
	Warning Sirens-Electric	900
	Total SubObject: 521 - Supplies, Services, and Charges:	708,020
	SubObject: 523 - Repairs & Maintenance	
101-32-00-100-52300	Repair & Maintenance Supplies	68,480
	American Micro Machine Repair	450
	Biohazards Filters for Drying Cabinet	2,000
	Blue Valley Siren Maintenance	6,100
	Cellular Response Console Repair (CNT)	1,500
	Command Post maintenance	500
	Crime Scene Camera	1,500
	Crime Scene Processing equipment	2,000
	Headsets	1,344
	IT-Printers repairs and parts	600
	Lock repair-Personnel Records	200
	Mobile Ticketing repair and supplies	300
	Motorola Infrastructure Maint-Consoles	40,000
	Network Attached Storage Array	1,400
	Radio Parts, Repair	5,486
	Security Cabinet	600
	Tornado siren repairs	2,500
	UAV Supplies	2,000
101-32-00-100-52301	Fuel	90,000
	Fleet fuel	90,000

101-32-00-100-52750	Building Maintenance	6,500	
	Generator Maintenance		5,000
	Property Room Air Testing		1,500
101-32-00-100-53600	Repair & Maintenance Services	3,500	
	Breathalyzer Cleaning and Repairs		700
	Card Reader Maintenance		1,800
	Radar Repair and Calibration		1,000
101-32-00-100-55000	Vehicle Expense	10,000	
	AED Pads and Batteries		1,200
	Car Camera Repairs		1,000
	Electrical power for Command Post		600
	GPS		2,400
	Vehicle Equipment and Supplies		4,800
	Total SubObject: 523 - Repairs & Maintenance:	178,480	
	SubObject: 547 - Utilities		
101-32-00-100-53401	Electricity	4,500	
	Electricity -Tower - Eevery Monthly \$4,500.00		Amount 4,500
101-32-00-100-53431	Telephone	24,600	
	Telephones ATT Landlines 911 Admin Lines		16,200
	Telephones Everlast/Boulevard Digital VOIP Desk P		8,400
	Total SubObject: 547 - Utilities:	29,100	
	Report Total:	7,879,669	

FINANCE



General Fund - Finance Department

Mission Statement

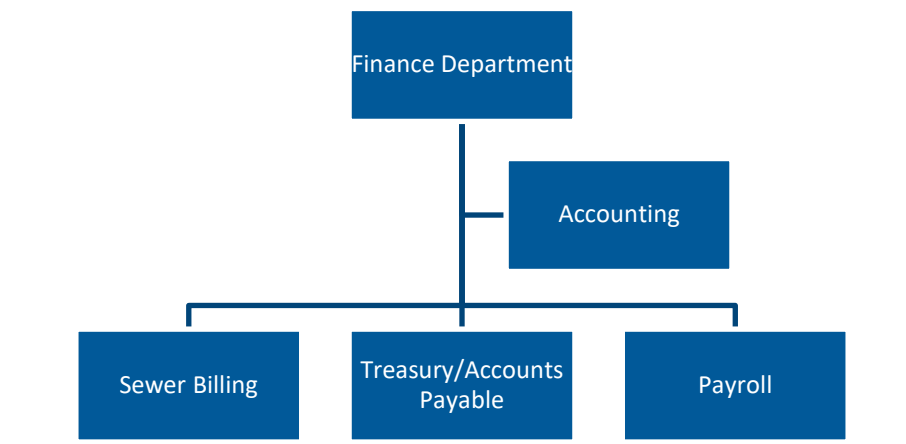
To ensure the fiscal integrity of the City of Raytown by exercising due diligence and control over the City's assets and resources and to provide timely and accurate reporting under the guidelines of Generally Accepted Accounting Principles (GAAP). Additionally, Finance provides quality service and support to both our internal and external customers through the efficient and effective use of sound business principles and a commitment to excellent customer service.

Key services

- Providing both internal and external services
- Internal services include the products of payroll, accounts payable, budgetary, and ad hoc reporting, and coordination of financial activities for City operations.
- External services would include sewer billing activities, management of cash and banking operations, external financial reports, and city-wide budget book.



Department Structure





General Fund - Finance Department

Goal Objectives & Achievements

- Achievement - Implementation of Project Accounting in Tyler Technologies (ERP Pro)
- Achievement - Implementation of GASB 96 IT Subscriptions
- Goal - Streamline the Budgeting Process with Accounting Software
- Achievement – GFOA Budget award for FY24 Budget Achievement complete
- Goal - GFOA Budget award for FY25 Budget Achievement

PERFORMANCE MEASUREMENTS						
These performance measurements along with the budget provide accountability to the public that throughout the organization revenues/expenditures are being reported and collected consistent with state and federal rules, but also that resources are being spent wisely. These measurements are evaluated annually the City Administrator and presented to the Board of Aldermen as part of the budget.						
Key Services	Performance Indicators	2021	2022	2023	2024	2025
External	GFOA Budget Award	No	Yes	Yes	Yes	Goal
Internal	Fully Staffed Department	No	No	Yes	Yes	Goal
External	Past Due Collections - Sewer	1,600	1,900	1,900	2,400	2,600

Personnel Summary - Full time Equivalents (FTE)				
Job Title	FY 23 Budget	FY 24 Request	FY 25 Request	Difference -
Accountant	0.85	0.85	0.85	-
Controller	0.50	0.50	0.50	-
Director of Finance	0.85	0.85	0.85	-
Payroll Clerk	0.90	0.90	0.70	(0.20)
Treasury Clerk	0.50	0.50	0.50	-
	3.60	3.60	3.40	(0.20)

SWOT Analysis

P1: Strategic Goals and Strategies

Strengths	Weaknesses
Opportunities	Threats
<ul style="list-style-type: none">• Extended Experience and Knowledge• Customer Service• Active role with Customers and other departments	<ul style="list-style-type: none">• Past Due Collections• Communication between departments• Time card approvals• Sewer Bill outdated
<ul style="list-style-type: none">• Training HR/Payroll• Training GFOA• Training Currency Fraud• Add QR Code to Utility Billing Invoice	<ul style="list-style-type: none">• Hiring process• Lack of communication• 3rd Party• Lack of customer information in Utility Billing

Define the Problem

Limited on the number of customers able to be shut off per month for Past Due amounts.
Utility Billing lacking all information on customers and landlords.

Development of a Vision

Renegotiate contracts with Water Departments to get more shut offs per month and lower the past-due amounts.
Centralize the hiring process to increase the flow of information.
Redesign the Utility Billing new customer information and work with other departments to gather listing of all landlords and phone numbers.



General Fund - Finance Department

PERFORMANCE MEASUREMENTS

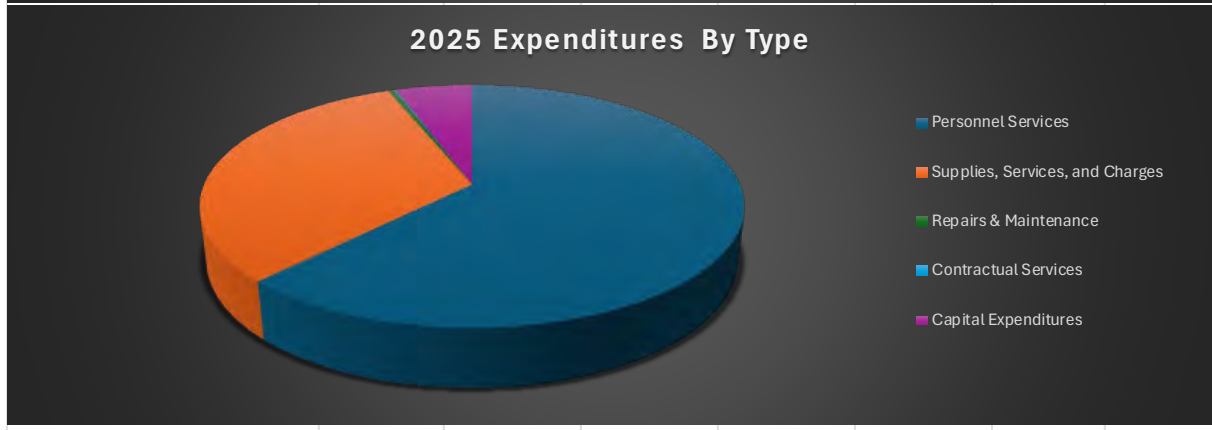
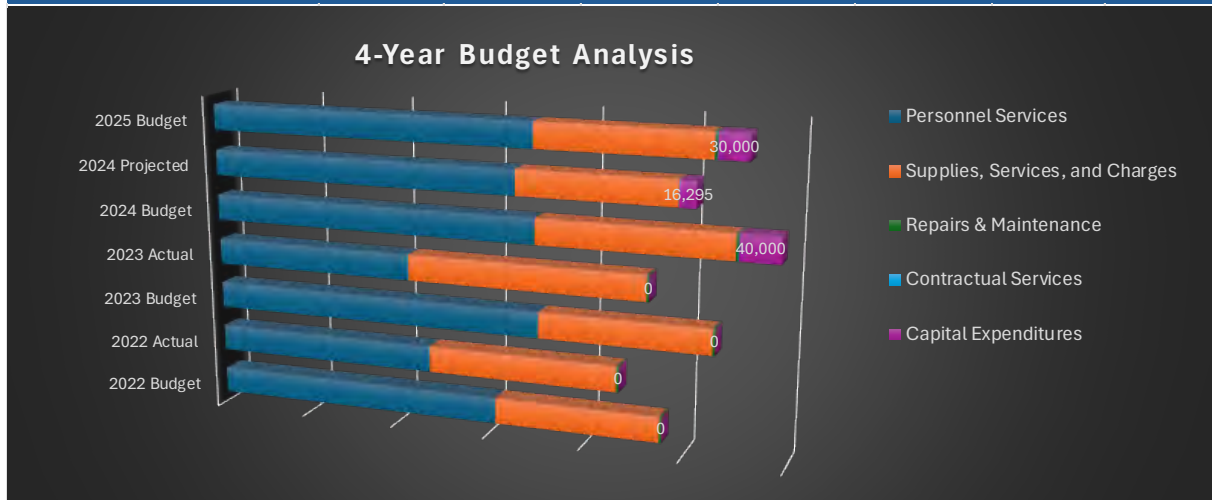
These performance measurements along with the budget provide accountability to the public that throughout the organization revenues/expenditures are being reported and collected consistent with state and federal rules, but also that resources are being spent wisely. These measurements are evaluated annually the City Administrator and presented to the Board of Aldermen as part of the budget.

Key Services	Performance Indicators	2021	2022	2023	2024	2025
External	GFOA Budget Award	No	Yes	Yes	Yes	Goal
Internal	Fully Staffed Department	No	No	Yes	Yes	Goal
External	Past Due Collections - Sewer	1,600	1,900	1,900	2,400	2,600

Expenditures By Type

4-Year Expenditure Budget Analysis

Type	Budget	Actual	Budget	Actual	Budget	Projected	Budget
	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	Projected	2025 Budget
Personnel Services	306,124	235,455	351,315	213,545	347,061	326,928	345,020
Supplies, Services, and Charges	169,696	196,500	174,511	246,734	197,649	162,148	176,503
Repairs & Maintenance	2,500	2,316	2,500	2,316	2,500	0	2,500
Contractual Services	0	0	0	0	499	500	500
Capital Expenditures	0	0	0	0	40,000	16,295	30,000
	478,320	434,271	528,326	462,595	587,709	505,871	554,523



2024-2025

SubObject: 510 - Personnel Services

101-42-00-100-51102	Civilian Employees	252,960
101-42-00-100-51111	Civilian Employees Overtime	1,477
101-42-00-100-51206	Life Ins	582
101-42-00-100-51212	Deferred Compensation - 401 A	2,661
101-42-00-100-51214	Civilian Pension - LAGERS	36,130
101-42-00-100-51215	Health Insurance	25,311
101-42-00-100-51218	Medical Expense - HSA Contribution	3,075
101-42-00-100-51220	Dental	1,431
101-42-00-100-51221	Vision	868
101-42-00-100-51225	FICA	19,464
101-42-00-100-51240	Workers Compensation Insurance	1,061

Total SubObject: 510 - Personnel Services: 345,020

SubObject: 521 - Supplies, Services, and Charges

101-42-00-100-52101	Office Supplies	3,000
101-42-00-100-52122	Credit Card Processing Charge	2,500
101-42-00-100-52200	Operating Supplies	611
	City Logo Shirts for Department Publications	511 100
101-42-00-100-52250	Professional Services	63,000
	Audit	52,500
	GASB 75 Services (MPR)	3,000
	Single Audit	7,500
101-42-00-100-53101	Postage	1,500
	Monthly Postage	1,500
101-42-00-100-53241	Printing & Promotions	3,500
	A/P and Payroll Checks	1,000
	A/P Business Envelopes	1,000
	Budget Books	700
	Deposit Slips	300
	W-2 and 1099 Forms	500
101-42-00-100-53301	Dues & Memberships	1,695
	APA Membership	500
	GFOA Budget Submission	450
	GFOA National	500
	GFOA State	200
	Sam's Club	45
101-42-00-100-53500	Equipment Expense	580
	Postage Equipment Expense	580
101-42-00-100-53644	Computer Services	55,517
	Incode	43,517
	Kronos	12,000
101-42-00-100-53701	Education and Training	3,650
	GFOA	1,000
	Incode Connect	800
	Payroll	850
	Service Training	1,000
101-42-00-100-53705	Meetings & Events	840
	Chamber	300
	GFOA Bi-Monthly	540

101-42-00-100-53711	Meals & Travel	3,600	
	Department Luches		600
	GFOA or Incode Conference		3,000
101-42-00-100-53812	Administrative Fee	600	
	Payroll Filing		600
101-42-00-100-53913	General Liability Insurance	14,310	
101-42-00-100-53961	Bank Charges	21,000	
	Monthly Fees		21,000
101-42-00-100-53999	Miscellaneous Contractual	600	
	Shredding		600
	Total SubObject: 521 - Supplies, Services, and Charges:	176,503	
	SubObject: 523 - Repairs & Maintenance		
101-42-00-100-53600	Repair & Maintenance Services	2,500	
	Mail Machine		2,500
	Total SubObject: 523 - Repairs & Maintenance:	2,500	
	SubObject: 531 - Contractual Services		
101-42-00-100-53441	Mobil Phone & Pagers	500	
	Director's Phone		500
	Total SubObject: 531 - Contractual Services:	500	
	SubObject: 541 - Capital Expenditures		
101-42-00-100-57000	Capital Expenditures	30,000	
	Budget Software		22,000
	Budget Software Implementation		8,000
	Total SubObject: 541 - Capital Expenditures:	30,000	
	Report Total:	554,523	

LAW





General Fund – Law

Mission Statement

To protect and advance the interests of the city and its citizens through the justice process.

Protect the innocent and convict the guilty.

Key services

- Prosecution of cases brought before the city
- Understand and Interpret the Law
- Working with all departments during court proceedings



Department Structure

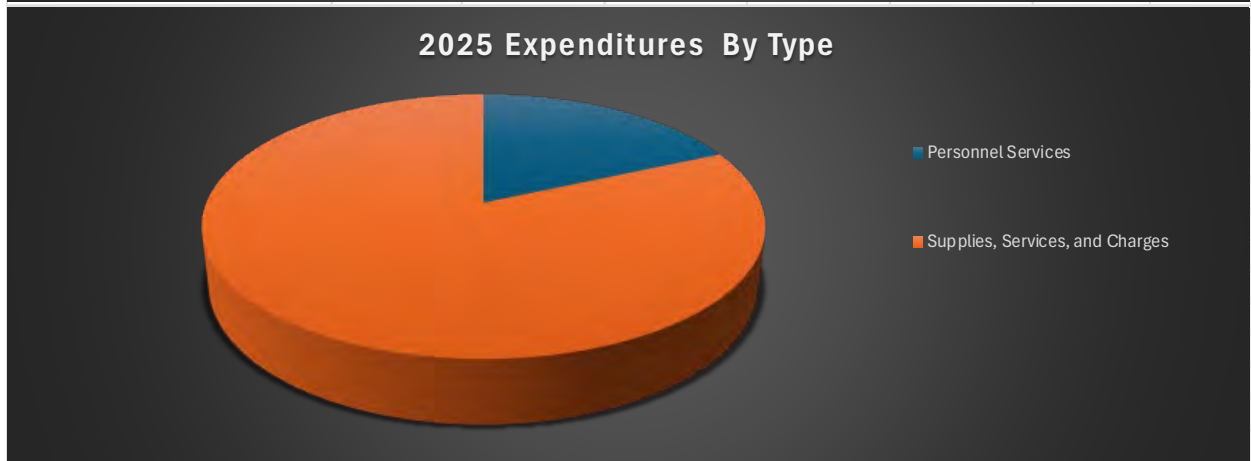
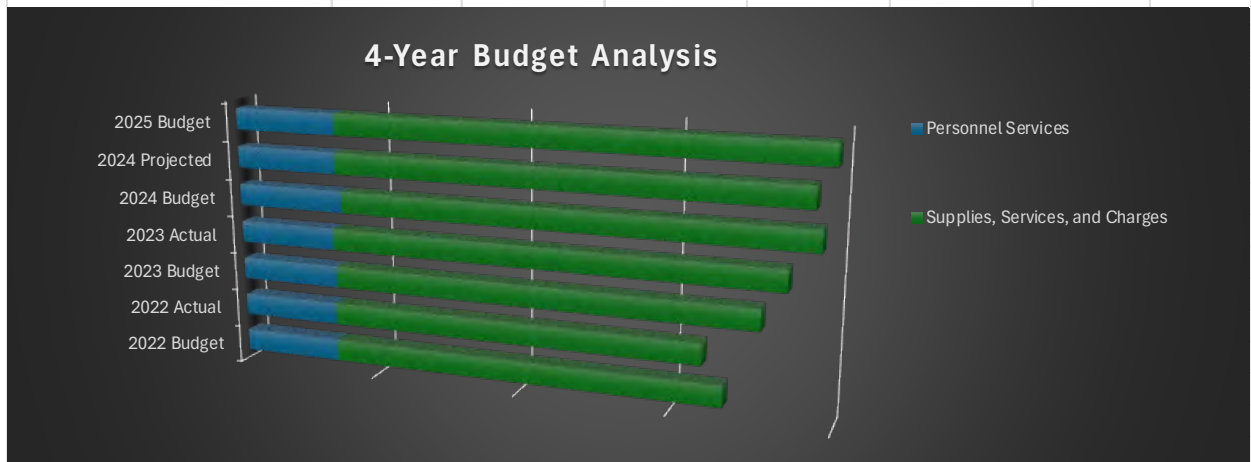
City
Prosecutor

City
Attorney



General Fund – Law

Expenditures By Type							
Type	4-Year Budget Analysis						
	Budget	Actual	Budget	Actual	Budget	Projected	Budget
	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	Projected 2024	Budget 2025
Personnel Services	34,584	34,629	35,407	34,656	38,127	36,116	36,325
Supplies, Services, and Charges	132,040	125,119	142,040	150,350	156,350	156,000	161,500
	166,624	159,748	177,447	185,006	194,477	192,116	197,825



Personnel Summary - Full time Equivalent (FTE)				
Job Title	FY 23 Budget	FY 24 Request	FY 25 Request	Difference
City Prosecutor	0.50	0.50	0.50	-
	0.50	0.50	0.50	-

2024-2025

SubObject: 510 - Personnel Services

101-51-00-100-51106	Part Time Employees	35,350	
	ANNUAL SALARY		35,349
	COLA/MERIT INCREASE		1
101-51-00-100-51225	FICA	850	
101-51-00-100-51240	Workers Compensation Insurance	125	
	Total SubObject: 510 - Personnel Services:	36,325	

SubObject: 521 - Supplies, Services, and Charges

101-51-00-100-52101	Office Supplies	250	
101-51-00-100-52250	Professional Services	750	
101-51-00-100-53513	Outside Legal Council	160,000	
101-51-00-100-53701	Education & Training	500	
	PROSECUTOR'S TRAINING		500
	Total SubObject: 521 - Supplies, Services, and Charges:	161,500	
	Report Total:	197,825	

COURT



General Fund – Court

Mission Statement

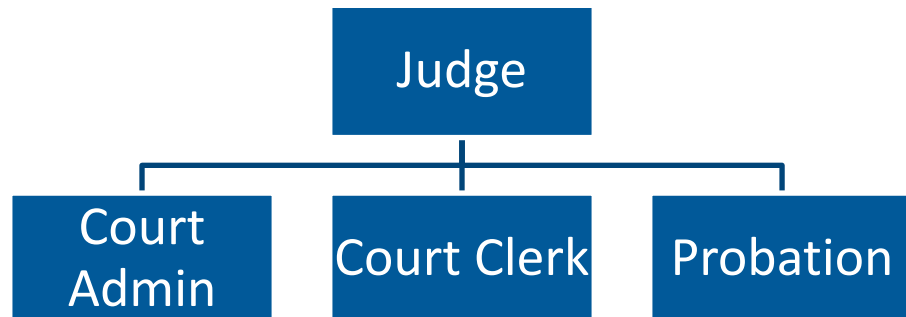
To operate the Raytown Municipal Division of the Jackson County Circuit Court in accordance with the laws of the State of Missouri and the ordinances of the City of Raytown.

Key services

- Ordinance Enforcement
- Municipal Court Operations
- Reporting to the State of Missouri
- Verifying/Updating new State/Federal regulations



Department Structure





General Fund – Court

Goal Objectives & Achievements

- Achievement – Continued operation of the court in accordance with ordinances of the City of Raytown and laws of the state of MO
- Achievement – Excellent customer service for Citizens and Court Litigants
- Goal – Implementation of Show-Me-Courts in accordance with MO Supreme Court Mandates
- Achievement – Counter Remodel
- Goal – Condensing accounting software with the implantation of Show-Me-Courts and transfer of open cases

PERFORMANCE MEASUREMENTS						
These performance measurements along with the budget provide accountability to the public that throughout the organization revenues/expenditures are being reported and collected consistent with state and federal rules, but also that resources are being spent wisely. These measurements are evaluated annually the City Administrator and presented to the Board of Aldermen as part of the budget.						
Key Services	Performance Indicators	2021	2022	2023	2024	2025
Internal	Number of Cases Filed	2861	2,183	1,624	1,700	1,870
Internal	Fully Staffed Department	Yes	Yes	No	No	Goal
External	Number of cases Disposed of Dismissed	3424	3,539	2,125	1,550	1,500
External	Warrants Transferred into SMC (SMC) Show Me Courts	N/A	N/A	N/A	1,624	1,705

Personnel Summary - Full time Equivalent (FTE)				
Job Title	FY 23 Budget	FY 24 Request	FY 25 Request	Difference -
Judge	1.00	1.00	1.00	-
Chief Court Clerk	1.00	1.00	1.00	-
Court Clerks	2.00	2.00	1.00	(1.00)
Police Reserve	0.78	0.78	0.78	-
	4.78	4.78	3.78	(1.00)

SWOT Analysis

P1: Strategic Goals and Strategies

Strengths	Weaknesses
Opportunities	Threats
<ul style="list-style-type: none">Maintaining customer service levels with fewer employees	<ul style="list-style-type: none">Lack of City Hall security on court dates
<ul style="list-style-type: none">Install security devices for court	<ul style="list-style-type: none">People who appear in court are not screened for weapons

Define the Problem

Continual communication frustrations with Police Department

Development of a Vision

Develop Strategies to implement strategies to obtain the vision-

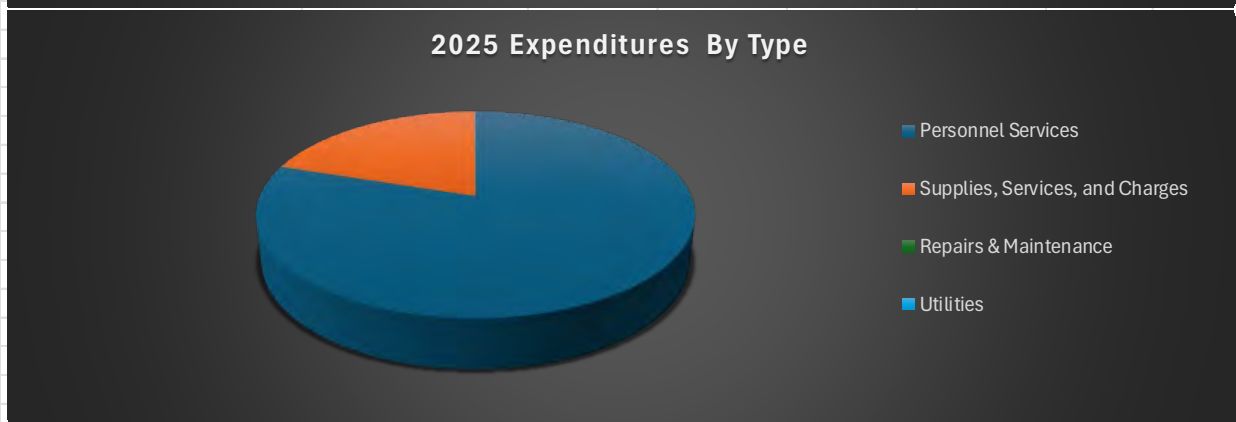
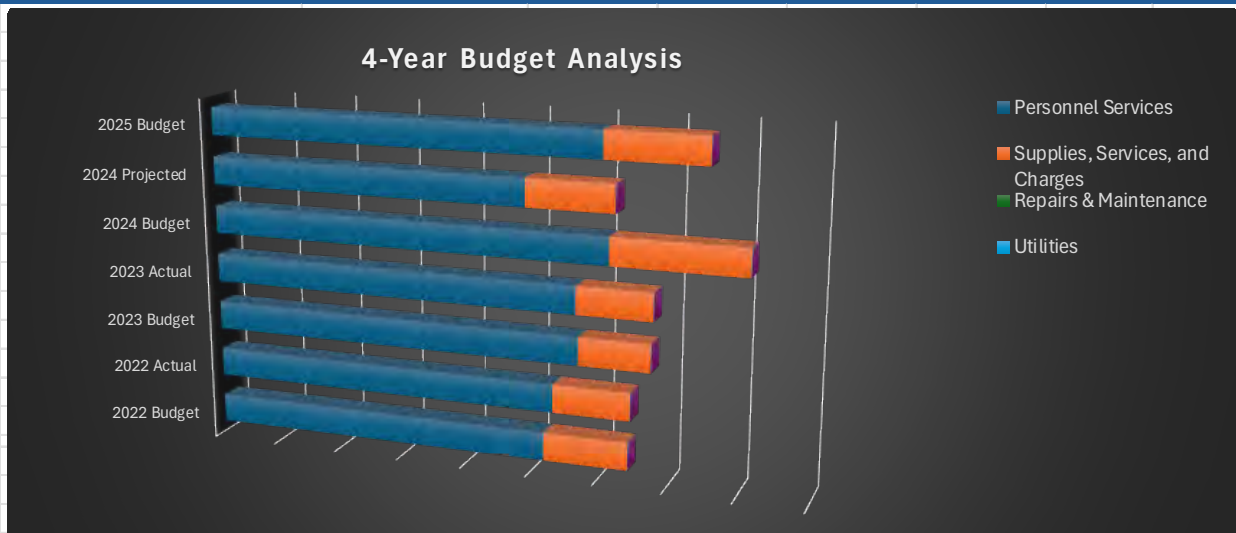
- (1) Continued Communication
- (2) Set meetings with Police

Execute and how to monitor/evaluate strategies- Keep track of number of meetings.



General Fund – Court

Expenditures By Type							
Type	4-Year Budget Analysis						
	Budget	Actual	Budget	Actual	Budget	Projected	Budget
	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	Projected 2024	2025 Budget
Personnel Services	258,559	265,148	283,982	281,847	305,698	244,414	300,528
Supplies, Services, and Charges	62,491	57,270	52,799	56,179	99,162	65,537	74,893
Repairs & Maintenance	0	0	0	0	0	0	0
Utilities	300	300	300	272	350	158	200
Capital Expenditures	0	0	0	0	0	0	0
	321,350	322,718	337,081	338,298	405,210	310,108	375,621



2024-2025

SubObject: 510 - Personnel Services

101-52-00-100-51101	Elected Officials	42,745
101-52-00-100-51102	Civilian Employees	156,800
101-52-00-100-51104	Reserve Officers	3,961
101-52-00-100-51111	Civilian Employees Overtime	20,513
101-52-00-100-51206	Life Ins	332
101-52-00-100-51212	Deferred Compensation - 401 A	3,653
101-52-00-100-51214	Civilian Pension - LAGERS	25,896
101-52-00-100-51215	Health Insurance	24,780
101-52-00-100-51218	Med Exp - HSA contribution	1,500
101-52-00-100-51220	Dental	1,170
101-52-00-100-51221	Vision	258
101-52-00-100-51225	FICA	17,142
101-52-00-100-51238	Phone Allowance	960
101-52-00-100-51240	Workers Compensation Insurance	818

Total SubObject: 510 - Personnel Services: 300,528

SubObject: 521 - Supplies, Services, and Charges

101-52-00-100-52101	Office Supplies	2,040
	Misc. Supplies	1,500
	Monthly copy overages	540
101-52-00-100-52250	Professional Services	20,000
	Assignment Counsel	4,500
	Misc.	500
	Security for Metal Detector	15,000
101-52-00-100-53101	Postage	1,000
101-52-00-100-53241	Printing & Promotions	1,000
101-52-00-100-53301	Dues & Memberships	355
	Clerks	230
	Judge	125
101-52-00-100-53500	Equipment Expense	1,500
	Postage Meter Share	1,500
101-52-00-100-53644	Computer Services	23,255
	Incode	23,255
101-52-00-100-53701	Education and Training	1,200
101-52-00-100-53711	Meals & Travel	5,500
	Judges' Board Meetings	1,000
	Travel and Lodging for Professional Dev Conference	4,500
101-52-00-100-53913	General Liability Insurance	18,742
101-52-00-100-53961	Bank Charges	300

Total SubObject: 521 - Supplies, Services, and Charges: 74,893

SubObject: 547 - Utilities

101-52-00-100-53431	Telephone	200
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Total SubObject: 547 - Utilities: 200

Report Total: 375,621

PUBLIC WORKS





General Fund – Public Works

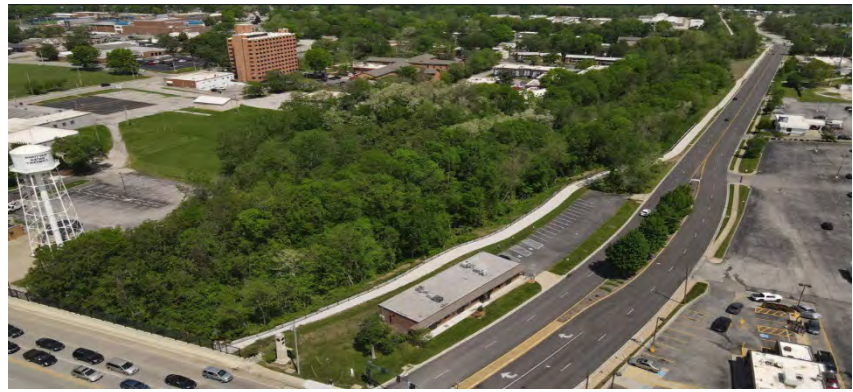
Mission Statement

The City of Raytown Public Works will deliver diverse, quality, and professional services to all citizens and employees of Raytown while ensuring a safe and desirable everyday way of life for all. We will achieve this through our department values which include:

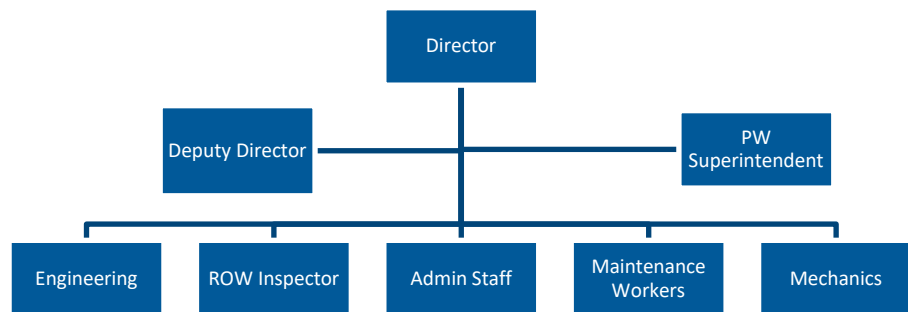
- Communication
- Integrity
- Diversity - Equity - Inclusion
- Accountability
- Teamwork
- Customer Service

Key services

- Fleet Management
- Engineering
- Emergency Management
- Building Maintenance and Repairs
- Roadway Maintenance and Repairs
- Infrastructure Planning
- Sanitary Sewer & Storm Water Management



Department Structure





General Fund – Public Works

Goal Objectives & Achievements

- Achievement – City Works Fleet/Asset Management software implementation
- Achievement – Citizen approval for Bonds
- Goal – Fully Staffed
- Achievement – ARPA Funds Project Approval
- Goal – ARPA Projects completed by December 2026

PERFORMANCE MEASUREMENTS					
These performance measurements along with the budget provide accountability to the public that throughout the organization revenues/expenditures are being reported and collected consistent with state and federal rules, but also that resources are being spent wisely. These measurements are evaluated annually the City Administrator and presented to the Board of Aldermen as part of the budget.					
Key Services	Performance Indicators	Benchmark	2023	2024	2025
External	Sweeping each section of town	3	2	3	4
Internal					
External	Replacing signs throughout the City	40	45	60	70
External					
Internal	Number of Potholes repaired	250	288	300	400

SWOT Analysis

P1: Strategic Goals and Strategies

Strengths	Weaknesses
Opportunities	Threats
<ul style="list-style-type: none">○ The implementation of City Works within the Public Works Department. The ability to understand the work order demands allows Public Works to prioritize how we address the concerns of the public.○ Created a standard operating procedure for maintaining our storm water program.	<ul style="list-style-type: none">○ Staffing at Public Works is an issue needing to be addressed. Currently, the department has 6 positions unfilled, which has impacted on the response time in addressing work orders.○ Inability to address storm water maintenance in an efficient way.
<ul style="list-style-type: none">○ Improve our response time and recruit qualified individuals that makes our department complete.○ Creating a standard operating procedure for addressing issues that are found in our routine maintenance.	<ul style="list-style-type: none">○ Attendance issues, incentivized performances, and not being about to recruit competitively.○ Insufficient continual funding sources that can sustain the improvements of the storm water system.

Define the Problem

Inadequate staffing levels impact our response time in addressing work orders.

Our vision is to reach an adequate level of staffing that allows our department the ability to improve the quality of life for the residents of Raytown.

Development of a Vision

Develop Strategies to implement strategies to obtain the vision – We need to improve the recruitment methods.

Execute and how to monitor/evaluate strategies – The expectation of recruiting would be to hire at least 1 person every two months until every position is filled.



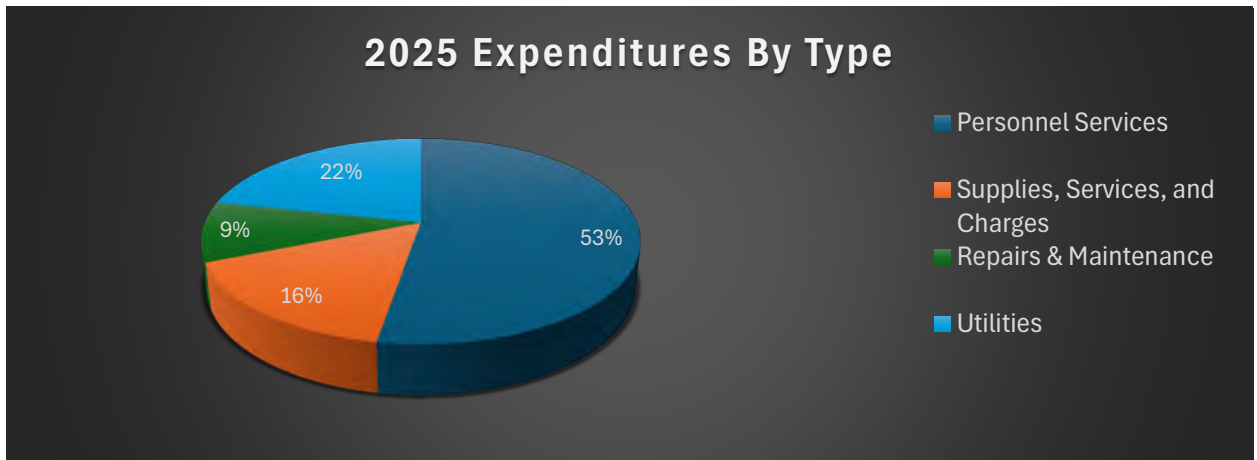
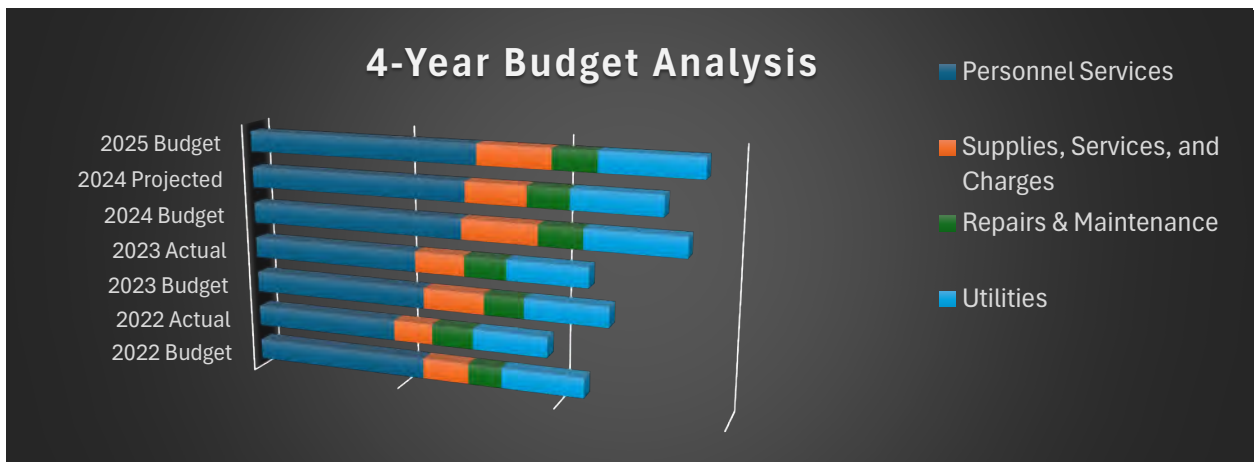
General Fund – Public Works

Job Title	FY 23 Budget	FY 24 Request	FY 25 Request	Difference -
Administrative Asst.	1.10	1.10	0.70	(0.40)
City Engineer	0.50	0.50	0.50	-
Crew Leader	3.00	2.00	2.00	-
Building Maint. Worker	1.75	1.75	1.75	-
Asst. Public Works Director	0.25	0.25	0.25	-
Public Works Director	0.50	0.50	0.50	-
Engineering Intern	-	-	-	-
Engineering Technician	0.50	0.50	0.50	-
Fleet Maint. Supervisor	0.80	0.80	0.80	-
Maint. Worker	5.00	5.00	5.00	-
Mechanic	0.80	0.80	1.60	0.80
Operations Supervisor	1.00	1.00	2.00	1.00
Superintendent	0.50	0.50	0.50	-
ROW Inspector	0.60	0.60	0.60	-
Sr. Maint. Worker	1.00	1.00	1.00	-
Traffic Specialist	-	1.00	-	(1.00)
	17.30	17.30	17.70	0.40



General Fund – Public Works

Expenditures By Type							
Type	4-Year Budget Analysis						
	Budget	Actual	Budget	Actual	Budget	Projected	Budget
	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	Projected 2024	Budget 2025
Personnel Services	1,130,569	940,807	1,140,367	1,088,460	1,386,813	1,409,979	1,483,671
Supplies, Services, and Charges	294,695	251,306	388,170	315,543	473,192	381,440	454,919
Repairs & Maintenance	213,050	264,009	249,300	264,277	271,012	257,105	268,150
Utilities	515,312	468,624	517,292	500,706	603,068	543,467	609,168
Capital Expenditures	0	0	0	0	0	0	0
	2,153,626	1,924,746	2,295,129	2,168,986	2,734,085	2,591,991	2,815,908



SubObject: 510 - Personnel Services		2024-2025	
101-62-00-100-51102	Civilian Employees	924,275	
101-62-00-100-51111	Civilian Employees Overtime	19,551	
101-62-00-100-51206	Life Ins	2,115	
101-62-00-100-51212	Deferred Compensation - 401 A	8,838	
101-62-00-100-51214	Civilian Pension - LAGERS	133,805	
101-62-00-100-51215	Health Insurance	187,513	
101-62-00-100-51218	Medical Expense - HSA Contribution	12,825	
101-62-00-100-51220	Dental	10,666	
101-62-00-100-51221	Vision	1,937	
101-62-00-100-51225	FICA	70,110	
101-62-00-100-51238	Phone Allowance	1,632	
101-62-00-100-51240	Workers Compensation Insurance	110,404	
Total SubObject: 510 - Personnel Services:		1,483,671	
SubObject: 521 - Supplies, Services, and Charges			
101-62-00-100-52101	Office Supplies	4,500	
	Copier & Overages		1,200
	First Aide / Eye Wash Station		1,400
	General Office Supplies		1,900
101-62-00-100-52233	Uniforms	14,200	
	Engineering & Administration		2,500
	Fleet Maintenance		3,000
	Maintenance & Operations		5,700
	Winter Gear		3,000
101-62-00-100-52250	Professional Services	105,000	
	City Works Technical Support		25,000
	Consulting Services		25,000
	Traffic Signal		30,000
	Tree Services		25,000
101-62-00-100-53101	Postage	1,250	
101-62-00-100-53241	Printing & Promotions	4,000	
	Advertising		3,000
	Community Outreach		1,000
101-62-00-100-53301	Dues & Memberships	2,700	
	APWA		2,000
	IMSA		200
	Mo Asphalt Pavement Association		500
101-62-00-100-53500	Equipment Expense	24,700	
	Building Maintenance Equipment Rental		2,500
	Building Maintenance Tools & Equipment		18,000
	Postage Maching Share		1,000
	Water & Ice Machine		3,200
101-62-00-100-53644	Computer Services	81,500	
	Adobe		600
	BlueBeam		1,000
	City Works Contract		46,000
	EnerGov		15,750
	Fuel Master		1,750
	Raken		1,400
	SAM (Midland) Hosting Services for GIS		8,000
	Web GIS		6,500
	Zoom		500

101-62-00-100-53701	Education and Training	16,300	
	CDL Training		2,300
	Conferences		4,000
	Education & Training		3,500
	Fleet Training		3,500
	In-House Training		3,000
101-62-00-100-53705	Meetings & Events	1,750	
	Chamber		250
	Safety Program		1,500
101-62-00-100-53711	Meals & Travel	7,300	
	APWA Luncheons		300
	Conferences		4,200
	Local Travel & Meals		500
	MPR		300
	Pavement Training		500
	Professional Training & Development		1,500
101-62-00-100-53913	General Liability Insurance	79,519	
101-62-00-100-53999	Miscellaneous Contractual	112,200	
	Bi-Annual aerial information		2,000
	Cit Wide Mowing		60,000
	Comcast TV @ PW		500
	Fire Alarm Testing & Monitoring Services		3,000
	Google Fiber		1,000
	KCPD Radio Connection Fee		6,000
	MO Tank Insurance		400
	On-Call Fees		5,000
	Security & Door Monitoring		10,000
	Shredding		300
	Trash Disposal		4,500
	Uniform & Mat Renals		11,500
	Weather Services		8,000
	Total SubObject: 521 - Supplies, Services, and Charges:		454,919
	SubObject: 523 - Repairs & Maintenance		
101-62-00-100-52300	Repair & Maintenance Supplies	13,500	
	Grounds & Maintenance		3,000
	Tools & Vehicles		7,000
	Welding Supplies		3,500
101-62-00-100-52301	Fuel	40,350	
	Engineering & Administration		3,000
	Fleet		1,850
	Storm/Snow		16,500
	Streets		19,000
101-62-00-100-52750	Building Maintenance	76,800	
	Cleaning Supplies / Building Supplies		18,000
	Contracteed Mechanical, Electric, Plumbing		32,000
	Generator Maintenance		7,000
	Pest Control		1,600
	Roof Annual Inspection		3,200
	Turf Treatments		3,000
	Various Outsourcing of Contractors		12,000
101-62-00-100-53600	Repair & Maintenance Services	10,500	
	Fire Extinguisher Inspection		2,400
	Fuel Tank Repair / Cleaning		5,000
	Hydraulic Lift Inspections		500

	Propane Fueling System Manifold	300
	Sprinkler System Winterization	600
	Waste Fluid Pick-up	1,700
101-62-00-100-55000	Vehicle Expense	127,000
	GPS	3,300
	Outside Vendor Repairs	50,000
	Replacement Parts & Supplies	65,000
	Traffic Truck Inspection and Repairs	2,500
	Vehicle Licensing - Fleet	200
	Vehicle Washes	6,000
	Total SubObject: 523 - Repairs & Maintenance:	268,150
	SubObject: 547 - Utilities	
101-62-00-100-53401	Electricity	525,400
	59th Street Fountain	475
	6417 Railroad	2,700
	City Hall	82,000
	Pocket Park	525
	Street Lights	400,000
	Traffic Signals	36,000
	VM Building	3,700
101-62-00-100-53411	Gas	54,720
	6417 Railroad	8,145
	City Hall	42,750
	VM Building	3,825
101-62-00-100-53421	Water	6,740
	350 & Raytown Rd	320
	63rd & Cutoff	320
	63rd & Raytown Trfwy	320
	6417 Railroad	250
	City Hall	4,500
	Gregory & Raytown Road	320
	Pocket Park	210
	Railroad Bridge	320
	VM Building	180
101-62-00-100-53431	Telephone	16,800
101-62-00-100-53441	Mobil Phone & Pagers	5,508
	2 Supervisors	1,248
	City Engineer	312
	Deputy Director	312
	Monthly Tablet Costs	2,700
	PW Director	312
	Right of Way Inspector	312
	Superintendent	312
	Total SubObject: 547 - Utilities:	609,168
	Report Total:	2,815,908

COMMUNITY DEVELOPMENT





General Fund – Community Development

Mission Statement

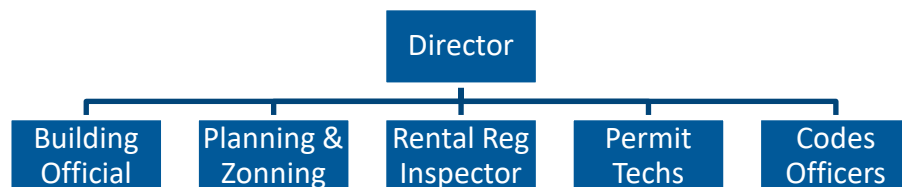
To serve our residents through the efficient processing of development- related permits and navigation through the components of the Municipal Code for various review and approval processes. The Department is comprised of Building & Neighborhood Services Division and Planning and Development Services Division, with staff members all working toward improving and protecting health, safety, and quality of life in the community.

Key services

- Animal Control
- Planning & Zoning
- New/Re-Development
- Business Licenses
- Liquor Licenses
- Building Inspection/Safety
- Code Enforcement



Department Structure





General Fund – Community Development

Goal Objectives & Achievements

- Achievement – Online Permitting and licenses
- Achievement – Reducing carbon footprint
- Goal – Revamping Codes Process with additional staff
- Achievement – Retaining experienced staff
- Goal – Revitalize neighborhoods through the Minor Home Repair Program
- Goal – Implement the PACE Program, Proactive Code Enforcement (PACE)

PERFORMANCE MEASUREMENTS

These performance measurements along with the budget provide accountability to the public that throughout the organization revenues/expenditures are being reported and collected consistent with state and federal rules, but also that resources are being spent wisely. These measurements are evaluated annually the City Administrator and presented to the Board of Aldermen as part of the budget.

Key Services	Performance Indicators	2021	2022	2023	2024	2025
External	Business License Issued	1,381	1,162	1,246	1,350	1,485
External	Building Permits Issued	1171	1108	1281	1470	1617
External	Codes Enforcement Cases	5,644	3,631	3,418	2,647	2,912
External	Building Inspections	1203	1152	1075	1168	1285

Personnel Summary - Full time Equivalents (FTE)

Job Title	FY 23 Budget	FY 24 Request	FY 25 Request	Difference
Administrative Assistant	1.00	1.00	1.00	-
Building Official	1.00	1.00	1.00	-
Director	1.00	1.00	1.00	-
N.S. Specialist	4.00	4.00	6.00	2.00
N.S. Supervisor	-	-	-	-
Inspector	1.00	1.00	1.00	-
Permit Tech	3.00	3.00	2.00	(1.00)
Planning & Zoning Coordinator	1.00	1.00	1.00	-
	12.00	12.00	13.00	1.00

SWOT Analysis

P1: Strategic Goals and Strategies

Strengths	Weaknesses
Opportunities	Threats
<ul style="list-style-type: none">• We have knowledgeable and caring staff who are dedicated. The online option for businesses has helped with the ease of obtaining permits and licenses, which has cut down on time and costs of mailing out reminders for business licensing.	<ul style="list-style-type: none">• Our main weakness remains not having enough staff for the Codes and Animal Control Division. Ideally, these two job functions would be separate. These two job duties are high stress and high volume and ideally would not be combined.
<ul style="list-style-type: none">• Revamping the codes process, with additional staffing. This would allow rotational neighborhood code compliance enforcement, where all codes staff, and one business license officer, would focus on an area to canvass for code violations. This would increase compliance through a Proactive Code Enforcement program. This is typically done in the winter months. In addition, there would be two staff members dedicated to Animal Control. Three or four would rotate being on-call, but two would be dedicated to catching, treating, adopting and fostering.	<ul style="list-style-type: none">• Animal shelter and care issues remain at the top of the threat list for Community Development. The constant influx of dogs, and the lack of funds and space is tearing at the morale and resources of the staff performing this work. The immediate future is to continue to secure shelter for the animals, the long-range future may include a city run facility.

Define the Problem

Animal Shelter issues remain the biggest problem we continue to face. Few organizations are willing to perform the work. Also, proactive code enforcement has taken a back seat. Staff are constantly pulled away from code enforcement, because of animal calls throughout the day. Animal control is taking up 75% of the staff's time.

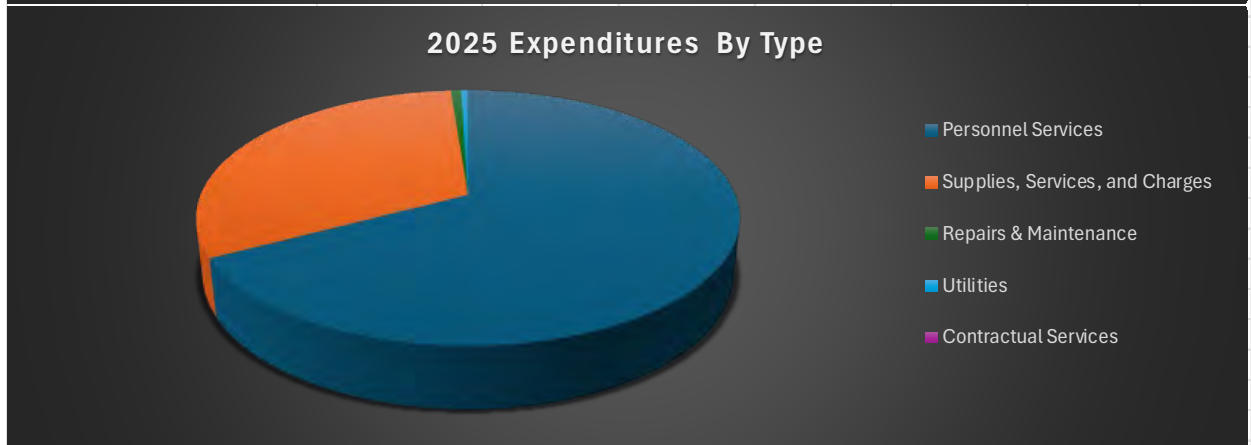
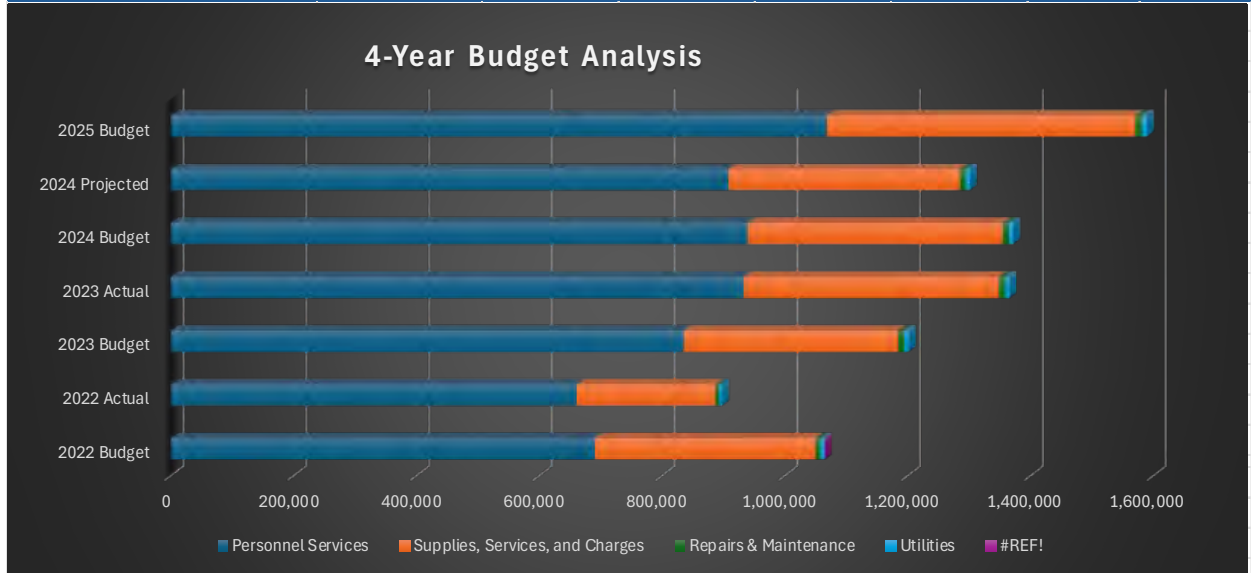
Development of a Vision

We have two organizations who are helping shelter our lost and stray animals. Continuing to work with these organizations. Hiring more individuals to perform both animal control, so that one group can focus on code enforcement and the other on animal control. Once staff is hired to separate the two job duties; implement strategic code enforcement through various programs



General Fund – Community Development

Expenditures By Type							
4-Year Expenditure							
	Budget	Actual	Budget	Actual	Budget	Projected	Budget
Type	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	Projected 2024	Budget 2025
Personnel Services	691,298	661,466	835,950	933,901	940,033	908,911	1,069,020
Supplies, Services, and Charges	359,215	225,964	348,950	415,101	415,101	376,901	502,008
Repairs & Maintenance	8,125	7,019	10,625	10,625	10,625	9,500	11,636
Utilities	6,500	3,406	6,128	6,500	6,128	6,128	7,242
Contractual Services			372		372	372	405
Total Expenditures	1,065,138	897,855	1,202,025	1,366,127	1,372,259	1,301,812	1,590,311



SubObject: 510 - Personnel Services		2024-2025	
101-82-00-100-51102	Civilian Employees	692,222	
101-82-00-100-51111	Civilian Employees Overtime	30,886	
101-82-00-100-51206	Life Ins	1,551	
101-82-00-100-51212	Deferred Compensation - 401 A	4,584	
101-82-00-100-51214	Civilian Pension - LAGERS	102,681	
101-82-00-100-51215	Health Insurance	131,647	
101-82-00-100-51218	Medical Expense - HSA Contribution	10,500	
101-82-00-100-51220	Dental	7,074	
101-82-00-100-51221	Vision	1,413	
101-82-00-100-51225	FICA	55,318	
101-82-00-100-51240	Workers Compensation Insurance	31,144	
Total SubObject: 510 - Personnel Services:		1,069,020	
SubObject: 521 - Supplies, Services, and Charges			
101-82-00-100-52101	Office Supplies	8,000	
	Copy Overages		4,000
	Other Office Supplies		4,000
101-82-00-100-52122	Credit Card Processing Charge	7,000	
101-82-00-100-52200	Operating Supplies	4,490	
101-82-00-100-52233	Uniforms	4,000	
101-82-00-100-52250	Professional Services	200,000	
	Pet Cremation		5,000
	Veterinary & Boarding Services		195,000
101-82-00-100-53101	Postage	6,000	
	Business License		750
	Certified Notifications		500
	Code Enforcement		3,000
	Liquor License		300
	Rental Regulations		1,450
101-82-00-100-53241	Printing & Promotions	2,000	
	Courier		500
	Missouri Lawyers Media		1,000
	Rental Regulations		500
101-82-00-100-53301	Dues & Memberships	10,626	
	APA Membership		400
	ICC Community Development Solutions		7,820
	ICC Metro		300
	Inter. Code Council		700
	MO Code Enforcement		731
	Nat. Animal Control		375
	Permit Tech		300
101-82-00-100-53500	Equipment Expense	12,200	
	Animal Control Microchips		1,200
	Miscellaneous		7,000
	Postage Machine Share		1,000
	Telephone		3,000
101-82-00-100-53597	Weeds/Brush - Nuisance Abatement	145,000	
	Dangerous Structure		10,000
	General Nuisance		5,000
	Minor Home Repair		50,000
	Tree Service		5,000
	Weeds & Brush		75,000
101-82-00-100-53644	Computer Services	50,175	

	Energov IT	15,750
	Energov Maint	23,625
	Energov Maint/IPAD	5,000
	Incode Maint.	4,000
	Software use	1,800
101-82-00-100-53701	Education and Training	5,613
	Code Enforcement	1,000
	ICC	2,750
	Incode	500
	MO APA Conference	863
	Permit Tech	500
101-82-00-100-53711	Meals & Travel	3,500
101-82-00-100-53913	General Liability Insurance	43,404
	Total SubObject: 521 - Supplies, Services, and Charges:	502,008
	SubObject: 523 - Repairs & Maintenance	
101-82-00-100-52301	Fuel	10,636
101-82-00-100-55000	Vehicle Expense	1,000
	Total SubObject: 523 - Repairs & Maintenance:	11,636
	SubObject: 531 - Contractual Services	
101-82-00-100-53431	Telephone	405
	Total SubObject: 531 - Contractual Services:	405
	SubObject: 547 - Utilities	
101-82-00-100-53441	Mobil Phone & Pagers	7,242
	Total SubObject: 547 - Utilities:	7,242
	Report Total:	1,590,311

General Fund - Fund Balance

Fiscal Year	2020	2021	2022	2023	2024	2025
Revenues	Actual	Actual	Actual	Actual	Estimated	Budget
Taxes	7,383,218	8,178,288	9,544,793	10,762,237	11,101,139	10,898,779
Licenses and Permits	405,707	618,000	589,222	782,543	556,556	516,600
Intergovernmental	1,526,448	2,696,748	1,740,184	1,847,561	1,512,519	1,482,500
Charges for Services	88,650	108,712	84,096	85,373	78,610	87,850
Fees and Fines	257,108	299,275	308,019	233,045	169,640	168,750
Use of Money and Property	47,279	11,667	138,667	749,560	876,319	644,250
Other	94,496	116,053	50,882	69,196	3,058,788	2,872,377
Total Revenues	9,802,906	12,028,743	12,455,863	14,529,515	17,353,571	16,671,106
Expenditures						
Current Expenditures						
General government	2,268,277	3,424,175	2,186,193	2,327,710	2,625,091	2,936,209
Public Safety	5,699,224	5,992,059	6,308,634	6,398,561	6,861,454	7,879,689
Public Works	1,779,399	1,822,855	1,924,746	2,168,984	2,591,991	2,814,158
Parks and Recreation	-	-	-	-	-	-
Community Development	796,527	943,849	897,855	1,107,890	1,301,812	1,590,311
Capital Outlay		265,348		351,961	24,283	30,000
Debt Service						
Principal				55,000		
Interest and other Charges						
Total Expenditures	10,543,427	12,448,286	11,317,428	12,410,106	16,644,028	18,109,153
Other Financing Sources						
SBITA Agreement	-	-	-	351,961		
Sale of Capital Assets				-		
Transfer IN	1,474,496	1,654,206	1,410,103	1,097,184	1,349,670	1,500,000
Transfer OUT	(150,000)	(868,944)	(884,500)	(1,006,742)	(3,194,729)	(3,029,440)
Total Other Financing Sources and (Uses)	1,324,496	785,262	525,603	442,403	(1,845,059)	(1,529,440)
Net Change in Fund Balance	583,975	365,719	1,664,038	2,561,812	(1,135,516)	(2,967,487)
Fund Balance - Beginning	6,808,685	7,392,660	7,758,379	9,422,417	11,984,229	10,848,713
Fund Balance - Ending	\$ 7,392,660	\$ 7,758,379	\$ 9,422,417	\$ 11,984,229	\$ 10,848,713	\$ 7,881,226
Unrestricted Fund Balance	5,635,422	5,683,665	7,536,179	9,915,878	8,074,708	5,100,280
Restricted Fund Balance	1,757,238	2,074,714	1,886,238	2,068,351	2,774,005	2,780,946

PARK FUND



Park Fund

Mission Statement

To maintain the City's publicly owned property and facilities for the safe use of participants of all ages and abilities.

To work to manage the public funds in a wise and responsible manner to the benefit of the citizens of Raytown.

To provide a safe and equitable working space for staff and develop their skills in order to meet the needs of the City of Raytown.

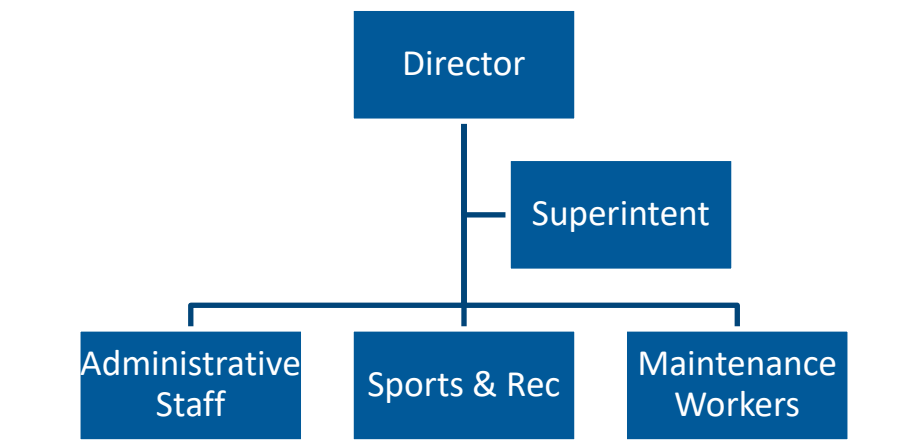
To seek out new recreation opportunities that will enhance the quality of life for Raytown citizens and park patrons.

Key services

- Upkeep and Maintenance on City owned Parks and Trails
- Management of local youth and adult sports teams
- Mowing and landscaping all City owned properties



Department Structure





Park Fund

Goal Objectives & Achievements

- Achievement – LWCF Grant Project underway
- Achievement – 59th St. Grant Project underway
- Goal – Create focus group to prioritize future development, new facilities, and new recreational opportunities
- Achievement – Increase in security to deter vandalism
- Goal – Sales tax increase to address Personal costs and inflation of material costs, to increase our ability to maintain the Parks

PERFORMANCE MEASUREMENTS						
<p>These performance measurements along with the budget provide accountability to the public that throughout the organization revenues/expenditures are being reported and collected consistent with state and federal rules, but also that resources are being spent wisely. These measurements are evaluated annually by the City Administrator and presented to the Board of Aldermen as part of the budget.</p>						
Key Services	Performance Indicators	2022	2023	2024	2025	
External	Sport Team Participants	180	186	131	160	
Internal	Fully Staffed Department	No	Yes	Yes	Goal	
External	Shelter House Rentals	261	264	222	264	

Job Title	FY 23 Budget	FY 24 Request	FY 25 Request	Difference -
Admin Srvc Coordinator	1.00	1.00	1.00	-
Director	1.00	1.00	1.00	-
Horticulturist	1.00	1.00	1.00	-
Landscape Tech	1.00	1.00	1.00	-
Maint I	1.00	1.00	1.00	-
Maint II	1.00	1.00	1.00	-
Maint III	1.00	1.00	1.00	-
Seasonal Maintenance Worker	0.48	0.48	0.48	-
Sports & Special Events	1.00	1.00	1.00	-
Superintendent	1.00	1.00	1.00	-
	9.48	9.48	9.48	-

SWOT Analysis

P1: Strategic Goals and Strategies

Strengths	Weaknesses
<ul style="list-style-type: none">• Staff• Connections with Raytown Citizens and community groups• Public image in Raytown• Working with other City departments	<ul style="list-style-type: none">• Funding• Deferred maintenance• Aging facilities
Opportunities	Threats
<ul style="list-style-type: none">• Grants• Sales Tax initiative• Location within the KC Metro area	<ul style="list-style-type: none">• Aging facilities that require excess funds to keep safe and open to the public.• Vandalism and Park security

Define the Problem

Increase in Personnel costs to be viable in the job market that erode our budgetary abilities to maintain public facilities and structures.

Development of a Vision

Sales Tax increase to address the Personnel costs and inflation of material costs, to increase our ability to maintain the Parks.

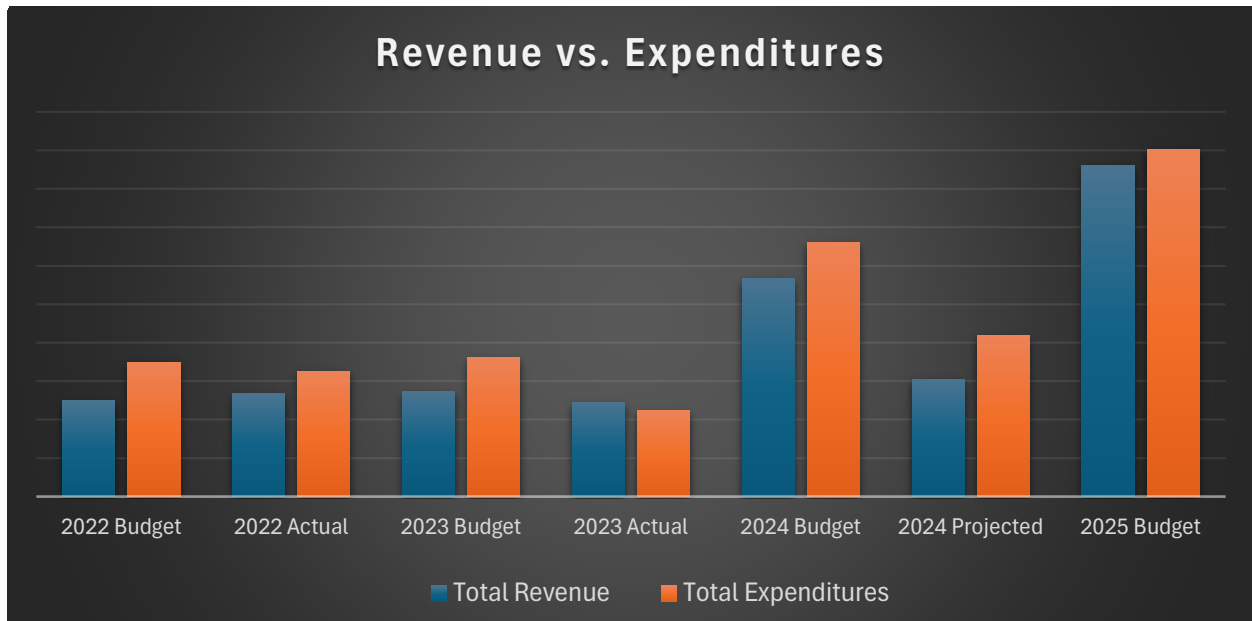
Develop Strategies to implement strategies to obtain the vision- Use contacts within the community to bolster support for a Sales Tax increase to improve the financial standing of the Parks Dept. Connect with the citizens and community groups in Raytown to create focus groups that will help prioritize our opportunities for further development, new facilities, and new recreation opportunities.

Execute and how to monitor/evaluate strategies- Build support for increased revenue to the Parks Dept. Maintain contact with the support groups to gain public feedback on how the budget increase should be used for the improvement of public facilities and opportunities. Monitor the Parks budget and maintenance schedule to ensure that the funds are being used effectively for the public good.



Park Fund

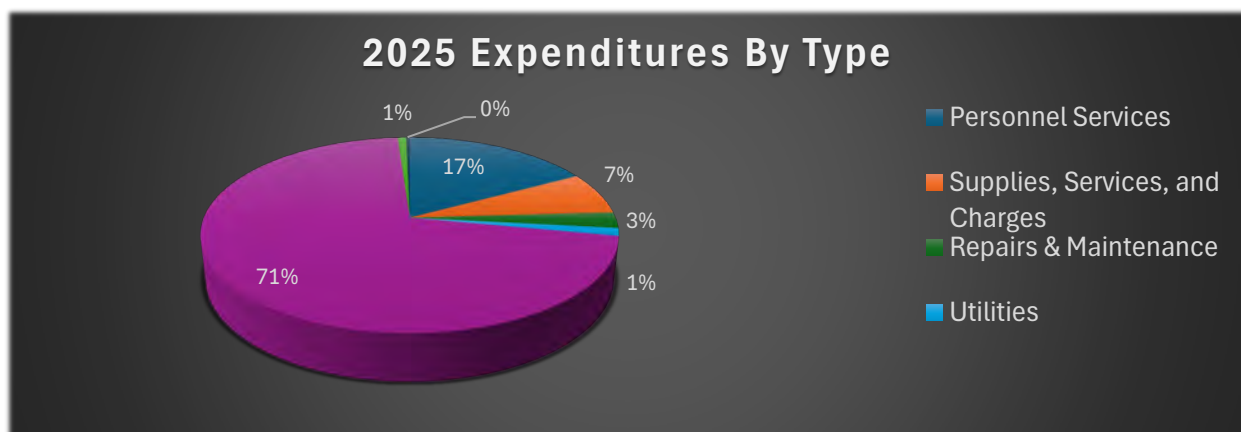
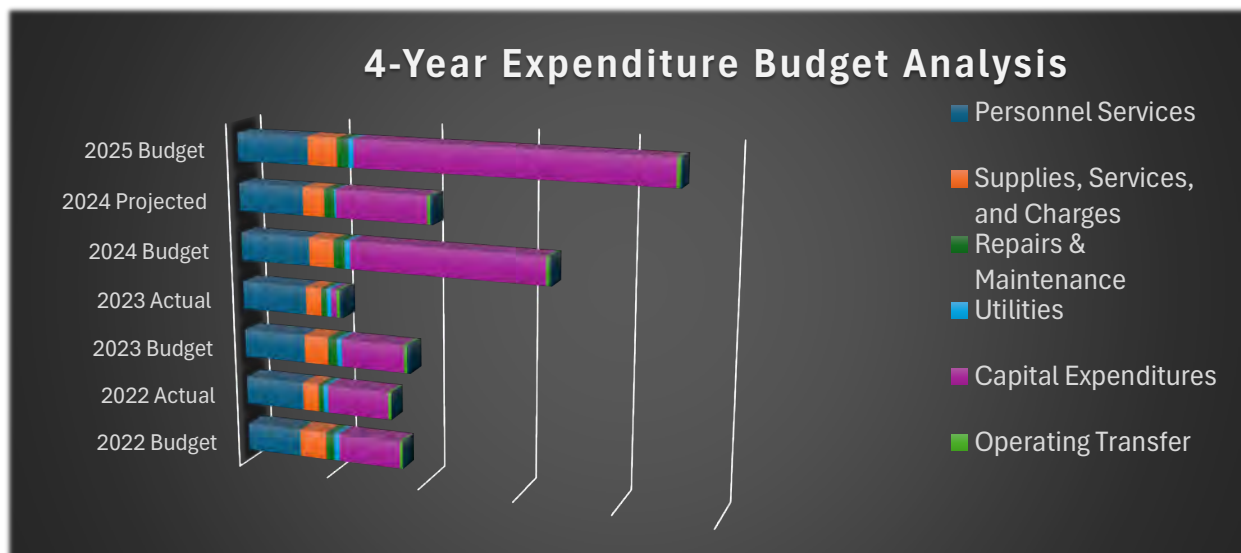
Revenue By Type							
4-Year Revenue Budget Analysis							
	Budget	Actual	Budget	Actual	Budget	Projected	Budget
Type	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2024 Projected	2025 Budget
Property Tax	600,200	642,728	622,000	665,945	746,302	644,966	739,528
General Sales Tax	320,000	354,880	327,000	360,092	370,000	244,705	362,000
Service Charges	62,700	60,423	55,000	46,821	52,968	38,095	51,200
Reimbursements, Interest, and Mis	37,000	42,869	21,300	112,765	74,200	65,777	69,400
Grants	225,000	234,721	335,000	34,326	1,587,500	529,300	3,066,000
Total Revenue	1,244,900	1,335,621	1,360,300	1,219,949	2,830,970	1,522,844	4,288,128





Park Fund

Expenditures By Type							
4-Year Expenditure Budget Analysis							
	Budget	Actual	Budget	Actual	Budget	Projected	Budget
Type	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	Projected 2024	2025 Budget
Personnel Services	599,964	648,051	679,798	710,019	761,256	706,674	774,983
Supplies, Services, and Charges	293,565	173,550	259,765	169,398	269,200	234,435	316,788
Repairs & Maintenance	88,200	56,081	99,500	62,338	121,000	109,700	119,800
Utilities	59,900	49,741	56,200	48,113	56,200	20,200	57,300
Capital Expenditures	672,000	665,928	677,000	59,108	2,041,000	965,000	3,215,000
Operating Transfer	32,000	34,454	33,600	33,761	33,600	33,600	35,000
Budget Appropriations	0	0	35,000	35,000	25,000	25,000	15,000
Total Expenditures	1,745,629	1,627,805	1,805,863	1,117,737	3,307,256	2,094,609	4,533,871



Account Number	Account Name	2024-2025 2024-2025	2023-2024 2023-2024
Revenue			
SubObject: 411 - Property Taxes			
201-92-00-100-41101	Real Estate Tax	558,771.00	559,998.00
201-92-00-100-41102	Personal Property Tax	101,057.00	107,184.00
201-92-00-100-41104	Delinquent Real Estate Taxes	13,000.00	12,000.00
201-92-00-100-41105	Penalties	9,900.00	9,900.00
201-92-00-100-41106	EXCESS PROCEEDS	0	0
201-92-00-100-41107	Railroad & Utilities Tax	18,500.00	19,700.00
201-92-00-100-41108	Replacement Tax	30,000.00	28,500.00
201-92-00-100-41110	Circuit Breaker Refund	-700	-680
201-92-00-100-41111	Delinquent Property Tax Revenue	9,000.00	9,700.00
201-92-00-100-41112	Contra Land Trust Account	0	0
Total SubObject: 411 - Property Taxes:		739528	746302
SubObject: 412 - General Sales Taxes			
201-00-00-001-41206	TIF - EATS	0	0
201-00-00-100-41205	Parks/Storm Water Capital Sales Tax	362,000.00	370,000.00
Total SubObject: 412 - General Sales Taxes:		362000	370000
SubObject: 413 - Other Taxes			
201-92-00-100-41311	TIF Application Fees	0	0
Total SubObject: 413 - Other Taxes:		0	0
SubObject: 441 - Service Charges			
201-00-00-100-46501	RETURNED ITEMS	0	0
201-92-00-000-42122	Credit Card Processing Fee	1,000.00	968
201-92-00-100-47101	Ballfield Lights Fees	1,200.00	1,500.00
201-92-00-100-47105	Shelter House Rental Fees	25,000.00	25,000.00
201-92-00-100-47110	Sports Field Rental Fees	4,000.00	1,500.00
201-92-00-100-47204	Team Sports League	20,000.00	24,000.00
Total SubObject: 441 - Service Charges:		51200	52968
SubObject: 461 - Reimbursements, Interest, and Miscellaneous			
201-00-00-100-46102	Investment Income	17,000.00	17,000.00
201-00-00-100-46401	Miscellaneous Revenue	0	0
201-92-00-100-46101	Interest Earnings	30,000.00	30,000.00
201-92-00-100-46303	Gain on sale of Fixed Asset	10,000.00	15,000.00
201-92-00-100-47116	Vending Machine-Kenagy	400	1,200.00
201-92-00-100-47220	Donations	11,000.00	11,000.00
201-92-00-100-47425	Other Income	1,000.00	0
201-92-00-100-47505	Venue Ticket Sales Commission	0	0
Total SubObject: 461 - Reimbursements, Interest, and Miscellaneous:		69400	74200
SubObject: 471 - Grants			
201-92-00-100-43101	TRIM Grant	22,000.00	31,500.00
201-92-00-718-43101	Federal Grants - Parks	0	0
201-92-00-725-43000	State Grants - TRIM	21,000.00	0
201-92-00-753-43000	State Grant - LWCF	79,000.00	456,000.00
201-92-00-754-43101	Federal Grant - Omnibus (SuperSplash)	1,985,000.00	100,000.00
201-92-00-755-43101	Federal Grant - Omnibus (Kenagy)	980,000.00	1,000,000.00
Total SubObject: 471 - Grants:		3087000	1587500
SubObject: 499 - Transfer In			
201-00-00-100-49951	Operating Transfer IN	0	0
Total SubObject: 499 - Transfer In:		0	0
Total Revenue:		4309128	2830970

Expense				
SubObject: 510 - Personnel Services				
201-92-00-100-51102	Civilian Employees	492,182.00	489,668.00	
Budget Detail				
Budget Code	Description	Units	Price	Amount
2023-2024	Annual Salary	0	0	479542
2023-2024	COLA/Merit Increase	0	0	10126
201-92-00-100-51106	Part Time Employees	24,099.00	26,250.00	
Budget Detail				

Budget Code	Description	Units	Price	Amount
2023-2024	Annual Salary	0	0	26250
201-92-00-100-51111	Civilian Employees Overtime	7,959.00	7,075.00	
Budget Detail				
Budget Code	Description	Units	Price	Amount
2023-2024	Overtime	0	0	7075
201-92-00-100-51115	Special Emergency Preparedness Time	0	0	
201-92-00-100-51201	Tuition Reimbursement	0	0	
201-92-00-100-51203	Holiday Pay	0	0	
201-92-00-100-51206	Life Ins	1,294.00	1,086.00	
201-92-00-100-51207	Sick Leave Pay	0	0	
201-92-00-100-51208	Vacation Pay	0	0	
201-92-00-100-51212	Deferred Compensation - 401 A	4,103.00	2,963.00	
201-92-00-100-51214	Civilian Pension - LAGERS	73,309.00	69,533.00	
201-92-00-100-51215	Health Insurance	75,033.00	76,849.00	
201-92-00-100-51218	Med Exp - HSA contribution	7,500.00	6,000.00	
201-92-00-100-51220	Dental	4,526.00	5,271.00	
201-92-00-100-51221	Vision	1,058.00	996	
201-92-00-100-51225	FICA	40,704.00	40,390.00	
201-92-00-100-51231	Auto Allowance	4,980.00	4,980.00	
201-92-00-100-51232	Clothing Allowance	0	0	
201-92-00-100-51236	Ins Opt Out Incentive	0	0	
201-92-00-100-51238	Phone Allowance	3,380.00	3,360.00	
201-92-00-100-51240	Workers Compensation Insurance	34,855.59	26,834.93	
Total SubObject: 510 - Personnel Services:		774982.59	761255.93	
SubObject: 521 - Supplies, Services, and Charges				
201-00-00-000-59941	CASH LONG & SHORT	0	0	
201-92-00-100-52101	Office Supplies	600	600	
201-92-00-100-52122	Credit Card Processing Charge	3,500.00	3,500.00	
201-92-00-100-52200	Operating Supplies	3,500.00	3,450.00	
Budget Detail				
Budget Code	Description	Units	Price	Amount
2023-2024	First Aid/Safety Gear	0	0	900
2023-2024	Janitorial Supplies for Parks	0	0	1800
2023-2024	Supplies - General Inventory	0	0	750
2024-2025	First Aid / Safety Gear	0	0	900
2024-2025	Janitorial Supplies for Parks	0	0	1800
2024-2025	Supplies - General Inventory	0	0	800
201-92-00-100-52233	Uniforms	3,300.00	3,300.00	
201-92-00-100-52250	Professional Services	1,400.00	1,100.00	
Budget Detail				
Budget Code	Description	Units	Price	Amount
2023-2024	New Hires	0	0	1100
201-92-00-100-53101	Postage	500	500	
201-92-00-100-53241	Printing & Promotions	1,500.00	1,500.00	
201-92-00-100-53301	Dues & Memberships	2,900.00	2,900.00	
201-92-00-100-53500	Equipment Expense	1,700.00	1,700.00	
Budget Detail				
Budget Code	Description	Units	Price	Amount
2023-2024	Data Max Copier Lease	0	0	1000
2023-2024	Office Furniture	0	0	700
2024-2025	Data Max Copier Lease	0	0	1000
2024-2025	Office Furniture	0	0	700
201-92-00-100-53563	Elections	35,000.00	0	
201-92-00-100-53644	Computer Services	9,000.00	9,000.00	
Budget Detail				
Budget Code	Description	Units	Price	Amount
2023-2024	Itek Computer Services	0	0	9000
201-92-00-100-53701	Education and Training	3,400.00	3,400.00	
Budget Detail				
Budget Code	Description	Units	Price	Amount
2023-2024	Arborist Training and Cont Ed	0	0	1000
2023-2024	MPRA/NRPA/WWA	0	0	2400

2024-2025	Arborist Training and Cont Ed	0	0	1000
2024-2025	MPRA & NRPA	0	0	2400
201-92-00-100-53711	Meals & Travel	1,550.00	1,350.00	
201-92-00-100-53913	General Liability Insurance	48,738.00	44,000.00	
201-92-00-100-53961	Bank Charges	4,400.00	4,300.00	
201-92-00-100-53999	Miscellaneous Contractual	144,000.00	136,800.00	

Budget Detail

Budget Code	Description	Units	Price	Amount
2023-2024	Security Contractor	0	0	26000
2023-2024	Alarm Service	0	0	3800
2023-2024	Architect and Engineering Fees	0	0	18000
2023-2024	Asset Management	0	0	16000
2023-2024	Creative Communities Alliance	0	0	4000
2023-2024	Legal Services	0	0	5000
2023-2024	Mowing	0	0	50000
2023-2024	Port-a-Potties	0	0	7500
2023-2024	Trash Hauling	0	0	6500
2024-2025	A.I. Tracking program	1	4500	4500
2024-2025	Alarm Service	1	4000	4000
2024-2025	Architect and Engineering	1	18000	18000
2024-2025	Asset Management	1	16000	16000
2024-2025	Creative Communities Alliance	1	4500	4500
2024-2025	Legal Services	1	5000	5000
2024-2025	Mowing	1	50000	50000
2024-2025	Porta Potties	1	7500	7500
2024-2025	Security Contractor	1	28000	28000
2024-2025	Trash Hauling	1	6500	6500

201-92-00-100-54500	Recreational Programming	51,800.00	51,800.00	
Total SubObject: 521 - Supplies, Services, and Charges:		316788	269200	

SubObject: 523 - Repairs & Maintenance

201-92-00-100-52300	Repair & Maintenance Supplies	93,500.00	94,700.00	
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Budget Detail

Budget Code	Description	Units	Price	Amount
2023-2024	Ballfield Improvements	0	0	2000
2023-2024	Landscaping	0	0	12000
2023-2024	Maintenance - Athletic Fields and Electrical	0	0	14000
2023-2024	Maintenance - Mowers/Power Equip	0	0	9000
2023-2024	Maintenance - Park Structures	0	0	12700
2023-2024	Maintenance Equipment - Small Tools	0	0	10000
2023-2024	TRIM - Tree Work	0	0	35000
2024-2025	Ballfield Improvements	1	2500	2500
2024-2025	Landscaping	1	12000	12000
2024-2025	Maintenance Athletic Fieds and Electrical	1	14000	14000
2024-2025	Maintenance Equipment- Small Tools	1	12000	12000
2024-2025	Maintenance Mowers and power equipments	1	12000	12000
2024-2025	Maintenance Park Structures	1	16000	16000
2024-2025	TRIM -Tree work	1	25000	25000

201-92-00-100-52301	Fuel	15,000.00	15,000.00	
201-92-00-100-53600	Repair & Maintenance Services	1,500.00	1,500.00	

Budget Detail

Budget Code	Description	Units	Price	Amount
2023-2024	Office Janitorial	0	0	1500

201-92-00-100-55000	Vehicle Expense	9,800.00	9,800.00	
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Budget Detail

Budget Code	Description	Units	Price	Amount
2023-2024	General	0	0	8000
2023-2024	GPS	0	0	1800

Total SubObject: 523 - Repairs & Maintenance:		119800	121000	
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SubObject: 531 - Contractual Services

201-00-00-100-58000	BMX Appropriation	15,000.00	25,000.00	
201-92-00-100-53565	Temp Agency Service	0	0	
201-92-00-100-53824	County Collection Expense	0	0	

Total SubObject: 531 - Contractual Services:		15000	25000	
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SubObject: 541 - Capital Expenditures

201-92-00-100-57000	Capital Expenditures	92,000.00	29,000.00
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Budget Detail

Budget Code	Description	Units	Price	Amount
2023-2024	Park Improvements	0	0	29000
2024-2025	Office flooring replacement	1	30000	30000
2024-2025	Park Improvements	1	29000	29000
2024-2025	Truck Purchase	1	33000	33000

201-92-00-718-57000	Capital Expenditures - Grant	0	0
201-92-00-753-57000	Capital Expenditures - LWCF	158,000.00	912,000.00
201-92-00-754-57000	Capital Expenditures - Omnibus (SuperSplash)	1,985,000.00	100,000.00
201-92-00-755-57000	Capital Expenditures - Omnibus (Kenagy)	980,000.00	1,000,000.00

Total SubObject: 541 - Capital Expenditures:	3215000	2041000
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SubObject: 547 - Utilities

201-92-00-100-53401	Electricity	38,000.00	38,000.00
201-92-00-100-53411	Gas	4,400.00	3,300.00
201-92-00-100-53421	Water	7,900.00	7,700.00
201-92-00-100-53431	Telephone	7,000.00	7,200.00

Total SubObject: 547 - Utilities:	57300	56200
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SubObject: 599 - Transfers

201-00-00-100-59950	Operating Transfer - TIF EAT's	35,000.00	33,600.00
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Total SubObject: 599 - Transfers:	35000	33600
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Total Expense:	4533870.59	3307255.93
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Report Total:	-224742.59	-476285.93
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Park Fund

Fiscal Year	2020	2021	2022	2023	2024	2025
Revenues	Actual	Actual	Actual	Actual	Estimated	Budget
Taxes	888,711	954,262	997,607	1,026,040	890,531	1,101,528
Licenses and Permits						
Intergovernmental			234,721	41,660	529,300	3,087,000
Charges for Services	56,351	123,845	99,043	47,036	38,302	51,200
Fees and Fines						
Use of Money and Property	11,760	2,468	12,193	63,236	39,379	47,000
Other	808	13,323	13,793	31,088	21,556	12,400
Total Revenues	957,630	1,093,898	1,357,357	1,209,060	1,519,068	4,299,128
Expenditures						
Current Expenditures						
General government						
Public Safety						
Public Works						
Parks and Recreation	781,504	876,627	1,423,967	1,024,868	1,129,609	1,318,871
Community Development						
Capital Outlay	63,413	93,092	217,778	59,109	965,000	3,215,000
Debt Service						
Principal						
Interest and other Charges						
Total Expenditures	844,917	969,719	1,641,745	1,083,977	2,094,609	4,533,871
Other Financing Sources						
SBITA Agreement						
Sale of Capital Assets	20,915	16,411	16,300	10,890	3,775	10,000
Transfer IN						
Transfer OUT		(33,701)	(34,454)	(33,761)	(33,600)	(35,000)
Total Other Financing Sources and (Uses)	20,915	(17,290)	(18,154)	(22,871)	(29,825)	(25,000)
Net Change in Fund Balance	133,628	106,889	(302,542)	102,212	(605,366)	(259,743)
Fund Balance - Beginning	1,092,857	1,226,485	1,333,374	1,030,832	1,133,044	527,678
Fund Balance - Ending	\$ 1,226,485	\$ 1,333,374	\$ 1,030,832	\$ 1,133,044	\$ 527,678	\$ 267,935

TRANSPORTATION SALES TAX FUND





Transportation Sales Tax Fund

Mission Statement

Transportation Fund is funded by a sales tax designed to be used for Street, Traffic, and curb/sidewalk maintenance. The projects in this fund will always follow the guidelines put in place by the State of Missouri.

It is the mission of this fund to use current revenue during the fiscal year to improve and maintain the roads for all citizens equally.

Key services

- Road maintenance and Improvements
- Traffic lights and camera replacement
- Improvements with curb/gutter and sidewalks





Transportation Sales Tax Fund

Goal Objectives & Achievements

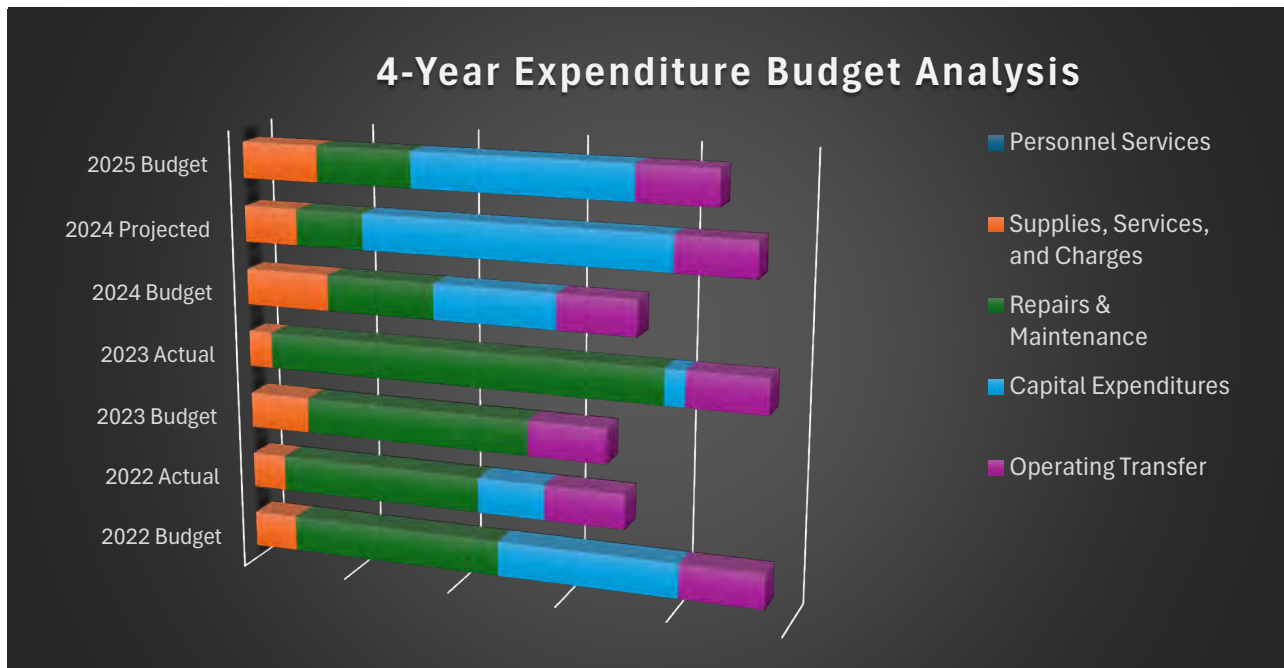
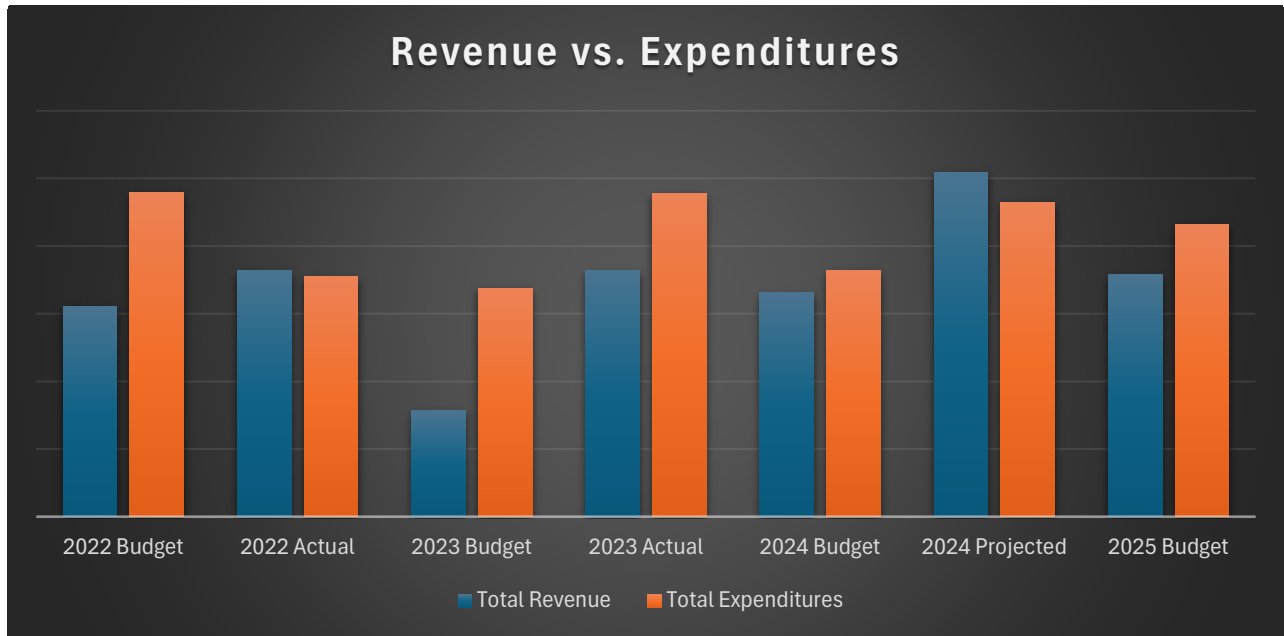
- Achievement – Using sales tax to improve roadways
- Achievement – Continuing to prioritize projects based on evaluation process
- Goal – Matching the sales tax revenue to increase the volume of projects
- Achievement – Getting citizens feedback on roadway repairs/improvements
- Goal – Overall increasing the quality of roads and public support for this program

Revenue By Type							
4-Year Revenue Budget Analysis							
	Budget	Actual	Budget	Actual	Budget	Projected	Budget
Type	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2024 Projected	2025 Budget
General Sales Tax	1,550,000	1,705,196	1,580,100	1,743,071	1,600,000	1,741,776	1,750,000
Reimbursements, Interest, and Misc	3,500	111,759	3,400	74,496	45,161	23,085	37,000
Grants	0	0	0	0	10,000	0	0
Transfer IN	0	0	-800,000	0	0	779,000	0
Total Revenue	1,553,500	1,816,954	783,500	1,817,567	1,655,161	2,543,861	1,787,000

Expenditures By Type							
4-Year Budget Analysis							
	Budget	Actual	Budget	Actual	Budget	Projected	Budget
Type	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2024 Projected	2025 Budget
Personnel Services	0	0	0	0	0	0	0
Supplies, Services, and Charges	204,500	158,846	282,575	111,043	394,750	251,900	357,150
Repairs & Maintenance	985,000	939,063	1,045,000	1,825,412	500,441	315,000	440,000
Capital Expenditures	825,000	307,315	0	91,573	561,468	1,400,000	1,000,000
Operating Transfer	380,000	367,250	360,000	361,612	360,000	358,000	360,000
Total Expenditures	2,394,500	1,772,474	1,687,575	2,389,640	1,816,659	2,324,900	2,157,150



Transportation Sales Tax Fund



Transportation Sales Tax Fund

	2024-2025	2023-2024
SubObject: 412 - General Sales Taxes		
204-00-00-100-41203 Transportation Sales Tax	1,750,000.00	1,600,000.00
Total SubObject: 412 - General Sales Taxes:	1,750,000.00	1,600,000.00
 SubObject: 461 - Reimbursements, Interest, and Miscellaneous		
204-00-00-100-46101 Interest Earnings	17,000.00	33,333.00
204-00-00-100-46102 Investment Income	20,000.00	11,828.00
Total SubObject: 461 - Reimbursements, Interest, and Miscellaneous:	37,000.00	45,161.00
Total Revenue	1,787,000.00	1,645,161.00
 SubObject: 521 - Supplies, Services, and Charges		
204-00-00-100-53999 Miscellaneous Contractual	189,150.00	231,750.00
204-62-00-100-52250 Professional Services	165,000.00	160,000.00
204-62-00-100-53961 Bank Charges	3,000.00	3,000.00
Total SubObject: 521 - Supplies, Services, and Charges:	357,150.00	394,750.00
 SubObject: 523 - Repairs & Maintenance		
204-62-00-100-52300 Repair & Maintenance Supplies	375,000.00	303,400.00
204-62-00-100-53600 Repair & Maintenance Service	65,000.00	197,041.00
Total SubObject: 523 - Repairs & Maintenance:	440,000.00	500,441.00
 SubObject: 541 - Capital Expenditures		
204-62-00-100-57000 Capital Expenditures	1,000,000.00	561,467.50
Total SubObject: 541 - Capital Expenditures:	1,000,000.00	561,467.50
 SubObject: 599 - Transfers		
204-00-00-100-59950 Operating Transfer - TIF EAT's	180,000.00	180,000.00
204-00-00-100-59951 Operating Transfer	180,000.00	180,000.00
Total SubObject: 599 - Transfers:	360,000.00	360,000.00
Total Expense	2,157,150.00	1,816,658.50

Fiscal Year	2020	2021	2022	2023	2024	2025
Revenues	Actual	Actual	Actual	Actual	Estimated	Budget
Taxes	1,257,710	1,664,090	1,705,196	1,743,071	1,741,776	1,750,000
Licenses and Permits						
Intergovernmental	92,343	390,893	269,816		23,085	37,000
Charges for Services						
Fees and Fines						
Use of Money and Property	12,037	2,914	13,758	74,495		
Other	44,000				10,000	
Total Revenues	1,406,090	2,057,897	1,988,770	1,817,566	1,774,861	1,787,000
Expenditures						
Current Expenditures						
General government						
Public Safety						
Public Works	218,180	174,171	209,547	221,206	251,900	797,150
Parks and Recreation						
Community Development						
Capital Outlay	395,422	2,491,119	1,195,677	1,806,822	1,400,000	1,000,000
Debt Service						
Principal						
Interest and other Charges						
Total Expenditures	613,602	2,665,290	1,405,224	2,028,028	1,651,900	1,797,150
Other Financing Sources						
SBITA Agreement						
Sale of Capital Assets						
Transfer IN					779,000	
Transfer OUT		(359,472)	(367,250)	(361,612)	(358,000)	(360,000)
Total Other Financing Sources and (Uses)	0	(359,472)	(367,250)	(361,612)	421,000	(360,000)
Net Change in Fund Balance	792,488	(966,865)	216,296	(572,074)	543,961	(370,150)
Fund Balance - Beginning	1,202,372	1,994,860	1,027,995	1,244,291	672,217	543,178
Fund Balance - Ending	\$ 1,994,860	\$ 1,027,995	\$ 1,244,291	\$ 672,217	\$ 1,216,178	\$ 173,028
Unrestricted Fund Balance						
GFOA Recommended (2-Months Avg)	102,267	444,215	234,204	338,005	275,317	299,525

CAPITAL SALES TAX FUND





Capital Sales Tax Fund

Mission Statement

Capital Fund is funded by a sales tax solely designed to be collected for capital improvements projects.

This fund is shared by all departments strictly designed for major projects and expenses that are not listed in their operating budgets. These one-time costs incurred by the city are used for equipment, buildings upgrades, vehicles, and infrastructure replacement.

Key services

- Fleet and Equipment Replacement
- Offset Departments Operating Budget
- Building Improvements and Maintenance
- Upgraded Safety Equipment

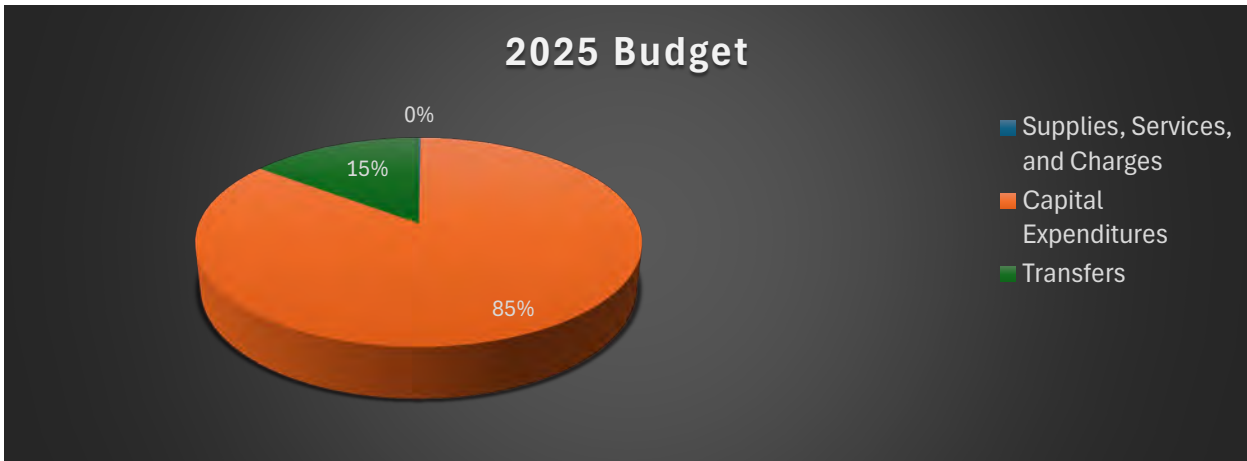
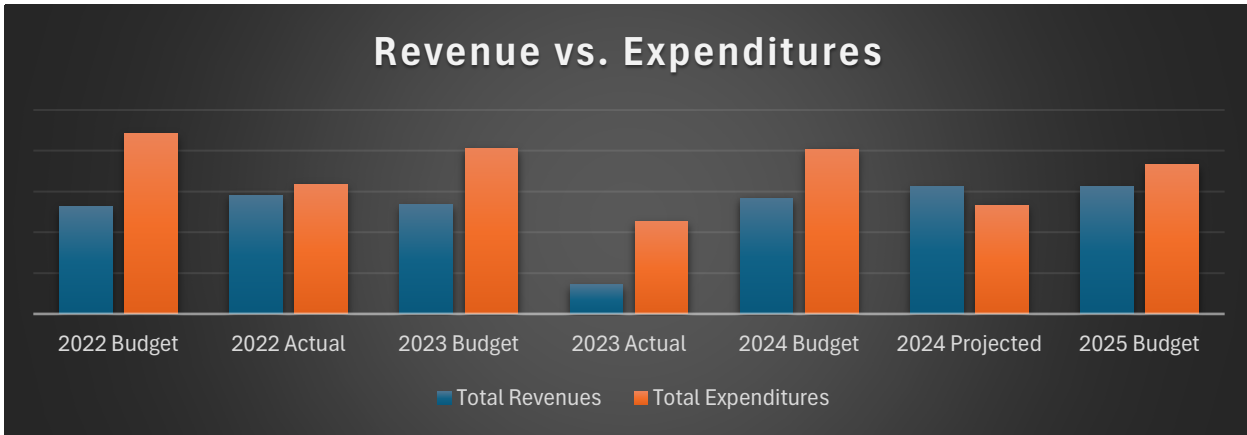




Capital Sales Tax Fund

Revenue By Type							
4-Year Revenue Budget Analysis							
	Budget	Actual	Budget	Actual	Budget	Projected	Budget
Type	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	Projected	2025 Budget
General Sales Tax	1,300,000	1,419,510	1,307,000	144,370	1,350,000	1,449,290	1,440,000
Reimbursements, Interest, and Misc	13,600	34,902	18,400	210,891	58,109	103,690	95,000
Grants	0	0	10,210	0	9,000	9,000	22,800
Total Revenues	1,313,600	1,454,412	1,335,610	355,261	1,417,109	1,561,980	1,557,800

Expenditures By Type							
4-Year Expenditure Budget Analysis							
	Budget	Actual	Budget	Actual	Budget	Projected	Budget
Type	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	Projected	2025 Budget
Supplies, Services, and Charges	3,800	2,472	2,800	2,605	2,800	2,457	2,800
Capital Expenditures	1,929,406	1,312,342	1,769,273	859,565	1,754,815	1,068,768	1,556,615
Transfers	280,000	275,999	259,200	271,712	264,000	263,926	270,000
Total Expenditures	2,213,206	1,590,813	2,031,273	1,133,881	2,021,615	1,335,151	1,829,415



Capital Sales Tax Fund

Revenue		2024-2025	2023-2024
SubObject: 412 - General Sales Taxes			
205-00-00-100-41204	Capital Improvement Sales Tax	1,440,000.00	1,350,000.00
Total SubObject: 412 - General Sales Taxes:		1,440,000.00	1,350,000.00
SubObject: 461 - Reimbursements, Interest, and Miscellaneous			
205-00-00-100-46101	Interest Earnings	40,000.00	34,531.00
205-00-00-100-46102	Investment Income	45,000.00	13,578.00
205-00-00-100-46303	Gain on sale of Fixed Asset	10,000.00	10,000.00
Total SubObject: 461 - Reimbursements, Interest, and Miscellaneous:		95,000.00	58,109.00
SubObject: 471 - Grants			
205-32-00-313-43101	Federal Grant - Bullet Proof Vest FY18	22,800.00	9,000.00
Total SubObject: 471 - Grants:		22,800.00	9,000.00
 Total Revenue:		 1,557,800.00	 1,417,109.00
Expense			
SubObject: 521 - Supplies, Services, and Charges			
205-42-00-100-53961	Bank Charges	2,800.00	2,800.00
Total SubObject: 521 - Supplies, Services, and Charges:		2,800.00	2,800.00
SubObject: 541 - Capital Expenditures			
205-00-00-100-57000	Capital Expenditures	336,000.00	116,740.00
	Building Capacity Study	50,000.00	-
	Community Development Counter Remodel	86,000.00	25,000.00
	Court Counter & PD Annex Bldg	-	23,239.72
	Court Security Improvements	-	30,000.00
	Fountain	200,000.00	-
	Landscape	-	15,000.00
	Repair and Replace Trench Drain in PD Sally Port	-	16,500.00
	Replace Railing on East Side of City Hall	-	7,000.00
205-22-00-100-57000	Capital Expenditures	39,300.00	53,000.00
	1 Dell Server Including Licensing and Accessories	-	12,500.00
	12 workstations with Monitors	16,800.00	17,000.00
	City Network Switches and Wireless Access Points	3,000.00	-
	Dell Server including Accessories	14,000.00	-
	Misc Server Hardware	4,000.00	-
	Network Server Hardware	1,500.00	-
	Network Server Security Software	-	1,500.00
	Swagit Streaming Upgrade for City Hall	-	21,000.00
	Wired Network Switches	-	1,000.00
205-32-00-100-57000	Capital Expenditures	400,314.72	560,239.00
	911 Custom	-	59,650.00
	APX 4000 Portable Radio	10,614.72	10,614.00
	Everlasting Sign	-	1,350.00
	Galls	-	1,600.00
	Network Server	-	15,000.00
	New Uplifting SUV Patrol Vehicles	-	42,000.00
	Panasonic Toughbooks In-car computers X2	6,500.00	13,000.00
	Replace Investigations Vehicle	-	53,000.00
	Replace SUV Patrol Vehicles	-	165,000.00
	Replace SUV 4 Patrol vehicles	220,420.00	160,225.00
	Replace workstations X9 and dual monitors	14,100.00	11,000.00
	SAN Storage	36,000.00	-
	Uniforms- Body Armor	22,800.00	16,800.00
	Uplift Investigations Vehicle	-	5,000.00
	Uplift K-9 Vehicle	-	6,000.00
	Upfitting 4 SUV Patrol vehicles	89,880.00	-
205-62-00-100-57000	Capital Expenditures	781,000.00	934,836.69
	Brine Equipment	100,000.00	-
	Court Counter - Budget Adjustment	-	(21,555.50)
	Fleet Replacement Program	70,000.00	-
	Fleet - Install Exhaust System	-	20,000.00
	Handheld Radio Programming	-	325.00
	Notification App for Citizens	61,000.00	-

Capital Sales Tax Fund

	Open Gov Conversion from City Works	195,000.00	-
	Replace Bobcat	-	100,000.00
	Replace Plow Truck and Equipment	-	120,000.00
	Replace Public Works Crew Truck and Uplifting	-	55,000.00
	Replace Superduty Truck	-	75,000.00
	Replace Trench Drain in PD	-	16,251.00
	Repurpose Radios from PD	-	5,974.60
	Salt Barn Lighting and Electrical	-	13,000.00
	Salt Spreader Holder	300,000.00	-
	Sidewalk Inventory	10,000.00	-
	Skid Steer Attachements	45,000.00	-
	Stormwater Construction 53rd St Redevelopment	-	250,000.00
	SWM-2022-0-2022 Stormwater (59th & RR)	-	584.59
	SWM-2023-01-A Stormwater Improv 54th & Woodson	-	300,000.00
205-82-00-100-57000	Capital Expenditures	-	90,000.00
	Animal Control Van Up-Fitting	-	35,000.00
	Replacement Vehicle for Animal Control Van	-	55,000.00
Total SubObject: 541 - Capital Expenditures:		1,556,614.72	1,754,815.69
SubObject: 599 - Transfers			
205-00-00-100-59950	Operating Transfer - TIF EAT's	135,000.00	132,000.00
205-00-00-100-59951	Operating Transfer	135,000.00	132,000.00
Total SubObject: 599 - Transfers:		270,000.00	264,000.00
Total Expense:		1,829,414.72	2,021,615.69
Report Total:		(271,614.72)	(604,506.69)

Fiscal Year	2020	2021	2022	2023	2024	2025
Revenues	Actual	Actual	Actual	Actual	Estimated	Budget
Taxes	1,059,678	1,346,463	1,419,510	1,440,371	1,449,290	1,440,000
Licenses and Permits						
Intergovernmental					9,000	22,800
Charges for Services		2,232				
Fees and Fines						
Use of Money and Property	14,225	3,291	14,877	79,724	101,900	85,000
Other						
Total Revenues	1,073,903	1,351,986	1,434,387	1,520,095	1,560,190	1,547,800
Expenditures						
Current Expenditures						
General government						
Public Safety						
Public Works						
Parks and Recreation						
Community Development						
Capital Outlay	532,024	1,717,887	1,314,813	862,170	1,071,225	1,559,415
Debt Service						
Principal						
Interest and other Charges						
Total Expenditures	532,024	1,717,887	1,314,813	862,170	1,071,225	1,559,415
Other Financing Sources						
SBITA Agreement						
Sale of Capital Assets	11,200	15,350	20,025	131,165	1,790	10,000
Transfer IN						
Transfer OUT		(269,604)	(275,999)	(271,711)	(263,926)	(270,000)
Total Other Financing Sources and (Uses)	11,200	(254,254)	(255,974)	(140,546)	(262,136)	(260,000)
Net Change in Fund Balance	553,079	(620,155)	(136,400)	517,379	226,829	(271,615)
Fund Balance - Beginning	1,523,791	2,076,870	1,456,715	1,320,315	1,837,694	2,064,523
Fund Balance - Ending	\$ 2,076,870	\$ 1,456,715	\$ 1,320,315	\$ 1,837,694	\$ 2,064,523	\$ 1,792,908
Unrestricted Fund Balance						
GFOA Recommended (2-Months Avg)	88,671	286,315	219,136	143,695	178,538	259,903
City Policy 35%	186,208	601,260	460,185	301,760	374,929	545,795

PUBLIC SAFETY SALES TAX FUND





Public Safety Sales Tax Fund

Mission Statement

This Fund is used to account for the voter-approved sales tax for the public safety.

Purpose of this tax is solely for improving the public safety of the city.

All expenditures except personnel are reviewed and approved by the SSTCRC (Special Sales Tax Citizen Review Committee) to ensure that these expenditures agree with the intent of the public safety sales tax.

Key services

- Equipment
- Salaries and benefits for public safety employees
- Compensation
- Pension Programs

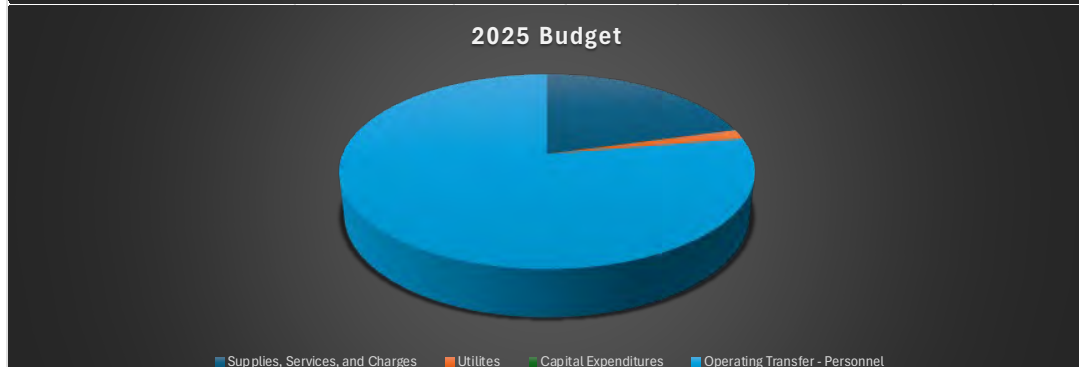
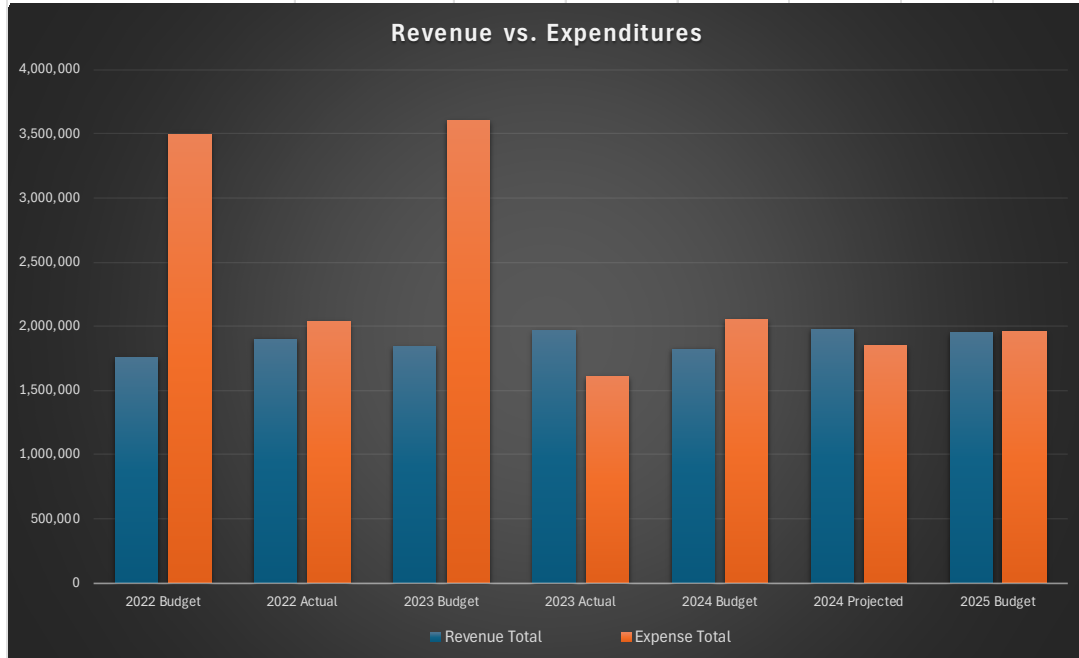




Public Safety Sales Tax Fund

Revenue By Type							
4-Year Revenue Budget Analysis							
Type	Budget	Actual	Budget	Actual	Budget	Projected	Budget
Type	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2024 Projected	2025 Budget
General Sales Tax	1,750,000	1,892,680	1,818,000	1,920,493	1,800,000	1,932,000	1,900,000
Other Taxes	0	0	0	0	0	0	0
Reimbursements, Interest, and Misc	3,000	7,276	23,000	49,738	27,594	47,988	44,500
Transfer In	0	0	0	0	0	0	0
Revenue Total	1,753,000	1,899,956	1,841,000	1,970,231	1,827,594	1,979,988	1,944,500

Expenditures By Type							
4-Year Expenditure Budget Analysis							
Type	Budget	Actual	Budget	Actual	Budget	Projected	Budget
Type	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2024 Projected	2025 Budget
Personnel Services	0	0	0	0	0	0	0
Supplies, Services, and Charges	294,711	257,267	456,214	309,633	496,818	298,038	406,174
Repairs & Maintenance	0	0	0	0	0	0	0
Utilites	28,020	23,570	28,500	25,093	28,431	28,431	31,516
Capital Expenditures	179,755	166,119	10,702	0	0	0	0
Operating Transfer - Personnel	2,997,206	1,593,857	3,105,824	1,277,244	1,529,670	1,525,620	1,522,772
Expense Total	3,499,692	2,040,813	3,601,240	1,611,970	2,054,919	1,852,089	1,960,462



Public Safety Sales Tax Fund

		2024-2025	2023-2024
Revenue			
SubObject: 412 - General Sales Taxes			
207-00-00-100-41207	Public Safety Sales Tax	1,900,000.00	1,800,000.00
Total SubObject: 412 - General Sales Taxes:		1,900,000.00	1,800,000.00
SubObject: 461 - Reimbursements, Interest, and Miscellaneous			
207-00-00-100-46101	Interest Earnings	19,500.00	19,573.00
207-00-00-100-46102	Investment Income	25,000.00	8,021.00
Total SubObject: 461 - Reimbursements, Interest, and Miscellaneous:		44,500.00	27,594.00
Total Revenue:		1,944,500.00	1,827,594.00
Expense			
SubObject: 521 - Supplies, Services, and Charges			
207-32-00-100-52200	Operating Supplies	24,000.00	24,000.00
	Duty Ammo	4,000.00	4,000.00
	Training Ammo	20,000.00	20,000.00
207-32-00-100-52233	Uniforms	20,000.00	19,000.00
	Civilian & Sworn Uniforms Prop/Supp	16,000.00	15,000.00
	SWAT Cold & Wet Gear	2,500.00	2,500.00
	SWAT Uniforms & Boots	1,500.00	1,500.00
207-32-00-100-52250	Professional Services	131,975.00	142,200.00
	CMH & Lab Fees	12,000.00	12,000.00
	County Detention	110,000.00	118,000.00
	Microfilming (Casey's)	9,975.00	12,200.00
207-32-00-100-53500	Equipment Expense	20,000.00	18,000.00
	Civilian & Sworn Minor Equipment	2,000.00	2,000.00
	Firearm replacement program (5)	4,500.00	4,500.00
	Physical Fitness Equipment	1,000.00	1,000.00
	Squad Room Projectors (2)	3,000.00	1,000.00
	TASER replacement program (5)	9,500.00	9,500.00
207-32-00-100-53644	Computer Services	43,931.90	32,879.00
	Adobe Acrobat x7	1,500.00	-
	Adobe Creative Cloud Renewal	700.00	600.00
	Adobe Pro-Records	500.00	400.00
	Backupify	2,800.00	2,520.00
	Exchange online archiving	2,400.00	2,200.00
	Exchange Plan 1 (Microsoft 365)	2,800.00	2,304.00
	Microsoft 365 renewal & new for workstations	4,000.00	3,600.00
	Microsoft Defender for 365	2,300.00	1,980.00
	Mobile Ticketing Annual Renewal	6,736.90	6,700.00
	Nixle City Hall	4,645.00	4,500.00
	Performance Evaluation Software-Guardian Tr	3,200.00	3,200.00
	Starwitness Support & Maintenance	9,950.00	2,675.00
	Veeam Software	2,200.00	2,000.00
	Yodeck subscription	200.00	200.00
207-32-00-100-53701	Education and Training	94,196.00	94,615.00
	40 Hr. Corrections Officer Training	650.00	600.00
	Academy TrainingX4	26,000.00	42,000.00
	Book Fund	3,000.00	-
	CPR training-CERT, Detention	1,000.00	-
	Crime Scene School x 2	3,000.00	3,000.00
	Critical Dispatch testing	2,015.00	1,875.00
	CVSA Two Examiners	-	1,000.00
	Dolan Consulting Subscription	2,700.00	-
	Excellence in Training	-	600.00
	FBI LEEDA IA School	2,000.00	-
	FBI LEEDA Professional Development Courses	7,200.00	-
	Forensic photography school	1,400.00	1,400.00
	FTO Course X2	-	1,000.00
	Glock Armorer Course x2	1,000.00	1,000.00
	HTOA Advanced SWAT Training x4	1,500.00	1,500.00
	IAAP Conference, Training, Certification	2,100.00	2,000.00
	IACP.Net	1,250.00	1,250.00

Public Safety Sales Tax Fund

	Interview School	3,000.00	3,000.00
	KCPD Sims House	500.00	-
	Lexipol	13,881.00	14,555.00
	Misc. SWAT courses	1,000.00	1,000.00
	MOIA conference X2	1,000.00	1,000.00
	MPC Summer Conference	300.00	200.00
	MPCA Fall Conference	400.00	300.00
	Nat'l Co-Responder Conference (2)	1,200.00	-
	NIOA (PIO) Conference	1,900.00	1,735.00
	NLETC	2,500.00	2,500.00
	Police K-9 Conference/Training	300.00	-
	PoliceOne/CorrectionsOne academy	4,200.00	5,100.00
	Radar/LIDAR Instructor Course	250.00	250.00
	Records Clerk Conference/PRI Training	650.00	500.00
	Rejis Account-Crime Analyst	1,600.00	1,600.00
	Remington/AR15 Armorer Course	1,000.00	1,000.00
	Shooting incident reconstruction X2	1,500.00	1,500.00
	Sugar Creek Range	1,500.00	1,500.00
	Taser instructor	1,100.00	550.00
	Three-Gun Instructor Certification	600.00	600.00
	Todeck Subscription	-	500.00
	UAV Training and Licensing	1,000.00	-
207-32-00-100-53913	General Liability Insurance	70,571.00	66,624.00
207-32-00-100-53961	Bank Charges	1,500.00	1,500.00
Total SubObject: 521 - Supplies, Services, and Charges:		406,173.90	496,818.00
SubObject: 547 - Utilities			
207-32-00-100-53441	Mobile Phone & Pagers	31,516.44	28,431.00
	AT&T Cell Phones	10,800.00	9,900.00
	AT&T Mifi's	18,235.44	16,200.00
	AT&T Static IP (WiFi)	531.00	531.00
	Dispatch-Mobilefone paging software	1,800.00	1,800.00
	New Phone/MiFi Orders	150.00	-
Total SubObject: 547 - Utilities:		31,516.44	28,431.00
SubObject: 599 - Transfers			
207-00-00-100-59950	Operating Transfer - TIF EAT's	180,000.00	180,000.00
207-00-00-100-59951	Operating Transfer	-	1,349,670.00
207-32-00-100-59951	Operating Transfer	1,342,772.00	-
Total SubObject: 599 - Transfers:		1,522,772.00	1,529,670.00
Total Expense:		1,960,462.34	2,054,919.00
Report Total:		(15,962.34)	(227,325.00)

Fiscal Year	2020	2021	2022	2023	2024	2025
Revenues	Actual	Actual	Actual	Actual	Estimated	Budget
Taxes	1,598,528	1,795,282	1,892,680	1,920,493	1,932,000	1,900,000
Licenses and Permits						
Intergovernmental						
Charges for Services						
Fees and Fines						
Use of Money and Property	9,009	1,298	7,275	32,212	47,988	44,500
Other				17,525		
Total Revenues	1,607,537	1,796,580	1,899,955	1,970,230	1,979,988	1,944,500
Expenditures						
Current Expenditures						
General government						
Public Safety	61,648	130,442	280,836	334,726	469,206	617,690
Public Works						
Parks and Recreation						
Community Development						
Capital Outlay			166,119			
Debt Service						
Principal						
Interest and other Charges						
Total Expenditures	61,648	130,442	446,955	334,726	469,206	617,690
Other Financing Sources						
SBITA Agreement						
Sale of Capital Assets						
Transfer IN						
Transfer OUT	(1,474,496)	(1,833,942)	(1,593,857)	(1,277,244)	(1,522,772)	(1,342,772)
Total Other Financing Sources and (Uses)	(1,474,496)	(1,833,942)	(1,593,857)	(1,277,244)	(1,522,772)	(1,342,772)
Net Change in Fund Balance	71,393	(167,804)	(140,857)	358,260	(11,990)	(15,962)
Fund Balance - Beginning	942,310	1,013,703	845,899	705,042	1,063,302	1,051,312
Fund Balance - Ending	\$ 1,013,703	\$ 845,899	\$ 705,042	\$ 1,063,302	\$ 1,051,312	\$ 1,035,350
Unrestricted Fund Balance						
GFOA Recommended (2-Months Avg)	10,275	21,740	74,493	55,788	78,201	102,948
City Policy 35%	21,577	45,655	156,434	117,154	164,222	216,192

RISK MANAGEMENT FUND



Risk Management Fund

Mission Statement

Emergency preparedness and mitigation resources for the city provided by Midwest Public Risk

Key services

- Workers Compensation
- Liability Coverage
- Auto Coverage
- HR Consulting
- MML Conference/Risk Management Training
- Health Fair



City Of Raytown Hosts Screening To Detect Your Risk For Stroke!!

EMPLOYEES AND SPOUSES SCREEN FOR FREE!!

"My wife and I are so happy we came to your screening. The results were quite a surprise to us. I had headaches on both my right and left Carotid Arteries. I have had surgery on both sides, and all went well. Thank goodness for your fantastic service. We will be seeing you again!"
Barbara Turner - Kansas City, MO

"Never having had a screening, I thought I might be a good idea and I was quite correct. I would never have thought you would find anything. I had no symptoms and felt fine. So, I was more than a little surprised when you found some blockage in both my Carotid Arteries. Right now my doctor is watching me, and I will be going back in 3 months. I am so thankful to you for what you made possible!"
Bobby Murray - Gladstone, MO

Raytown City Hall

10000 East 59th Street

Wednesday, October 30th 8AM - 1230PM

Appts. Are Necessary. Call 515-244-3080 or

Schedule Online At: <https://raytownmo.hgscreenings.com/>

Life Saving Screenings

<p>Stroke Screening</p> <p>This screening shows how the blood flow is by looking at the carotid arteries. This condition causes the majority of strokes.</p>	<p>Abdominal Aortic Aneurysm</p> <p>This screening shows how the condition of an aneurysm in the abdominal area that can rupture and be fatal.</p>	<p>Peripheral Arterial Disease</p> <p>This screening checks for blockage in the legs. Abnormal results include high cholesterol, leg pain, decreased or peripheral or total numbness.</p>	<p>Additional available:</p> <p>ECG This screening is used to detect irregular heartbeats, a major risk factor for stroke.</p> <p>Carotid Screening Some already exist and detect abnormal blood flow in your arteries.</p>
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These Three Screenings

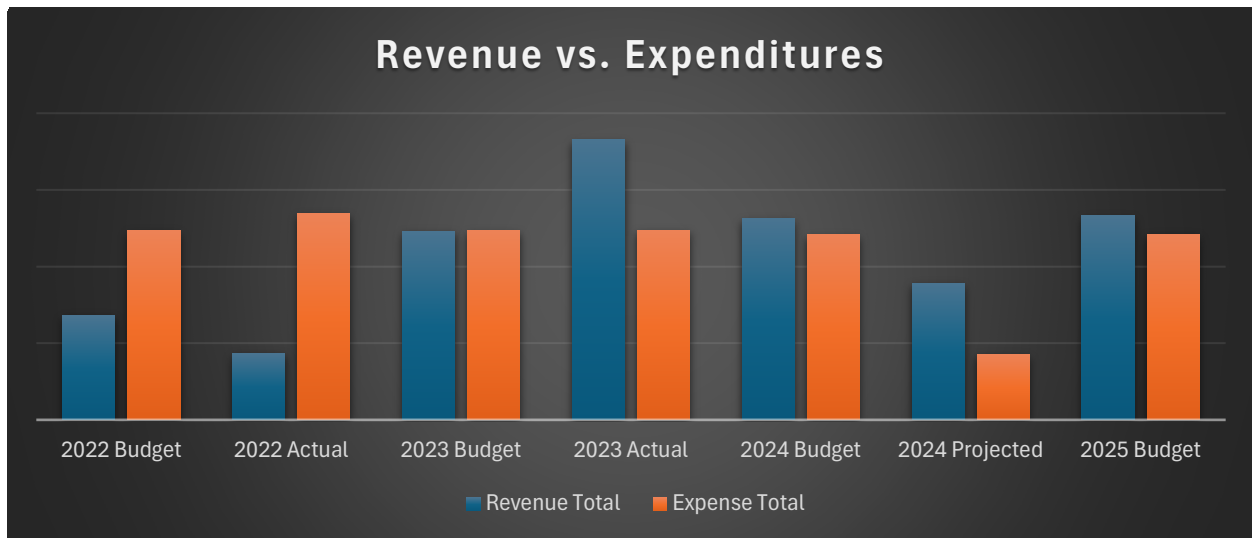
Can add on Osteoporosis or EKG Screening!



Risk Management Fund

Revenue By Type							
4-Year Revenue Budget Analysis							
	Budget	Actual	Budget	Actual	Budget	Projected	Budget
Type	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2024 Projected	2025 Budget
General Sales Tax	0	0	0	0	0	0	0
Other Taxes	0	0	0	0	0	0	0
Reimbursements, Interest, and Mis	68,000	43,415	40,000	99,918	51,200	9,200	53,200
Transfer In	0	0	83,000	83,000	80,000	80,000	80,000
Revenue Total	68,000	43,415	123,000	182,918	131,200	89,200	133,200

Expenditures By Type							
4-Year Expenditure Budget Analysis							
	Budget	Actual	Budget	Actual	Budget	Projected	Budget
Type	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2024 Projected	2025 Budget
Personnel Services	0	0	0	0	0	0	0
Supplies, Services, and Charges	123,300	134,351	123,300	123,763	120,600	42,830	121,080
Repairs & Maintenance	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0
Capital Expenditures	0	0	0	0	0	0	0
Operating Transfer - Personnel	0	0	0	0	0	0	0
Expense Total	123,300	134,351	123,300	123,763	120,600	42,830	121,080



	2024-2025	2023-2024	
Revenue			
SubObject: 461 - Reimbursements, Interest, and Miscellaneous			
209-00-00-100-46101	Interest Earnings	1,200.00	2,000.00
209-00-00-100-46102	Investment Income	2,000.00	2,200.00
209-00-00-100-46412	Claims Reimbursements	45,000.00	5,000.00
209-00-00-100-46902	Loss Control Compliance	5,000.00	-
Total SubObject: 461 - Reimbursements, Interest, and Miscellaneous:		53,200.00	9,200.00
SubObject: 499 - Transfer In			
209-00-00-100-49951	Operating Transfer IN	80,000.00	80,000.00
Total SubObject: 499 - Transfer In:		80,000.00	80,000.00
Total Revenue:		133,200.00	89,200.00
Expense			
SubObject: 521 - Supplies, Services, and Charges			
209-22-00-100-52250	Professional Services	18,000.00	18,000.00
	Health Fair	8,000.00	-
	HR Consulting	10,000.00	-
209-22-00-100-53701	Education and Training	10,000.00	10,000.00
209-22-00-100-53711	Meals & Travel	2,500.00	2,500.00
209-22-00-100-53912	Claims Against the City	90,000.00	90,000.00
209-22-00-100-53919	Loss Control Credit expense	500.00	-
209-22-00-100-53961	Bank Charges	80.00	100.00
Total SubObject: 521 - Supplies, Services, and Charges:		121,080.00	120,600.00
Total Expense:		121,080.00	120,600.00
Report Total:		12,120.00	(31,400.00)

Risk Management Fund - Fund Balance

Fiscal Year	2020	2021	2022	2023	2024	2025
Revenues	Actual	Actual	Actual	Actual	Estimated	Budget
Taxes						
Licenses and Permits						
Intergovernmental						
Charges for Services						
Fees and Fines						
Use of Money and Property	584	22		1,345	4,200	3,200
Other	34,772	57,517	43,415	98,574	5,000	50,000
Total Revenues	35,356	57,539	43,415	99,919	9,200	53,200
Expenditures						
Current Expenditures						
General government	95,962	179,347	134,352	123,763	42,830	121,100
Public Safety						
Public Works						
Parks and Recreation						
Community Development						
Capital Outlay						
Debt Service						
Principal						
Interest and other Charges						
Total Expenditures	95,962	179,347	134,352	123,763	42,830	121,100
Other Financing Sources						
SBITA Agreement						
Sale of Capital Assets						
Transfer IN				83,000	80,000	80,000
Transfer OUT						
Total Other Financing Sources and (Uses)	0	0	0	83,000	80,000	80,000
Net Change in Fund Balance	(60,606)	(121,808)	(90,937)	59,156	46,370	12,100
Fund Balance - Beginning	250,889	190,283	68,475	(22,462)	36,694	83,064
Fund Balance - Ending	\$ 190,283	\$ 68,475	\$ (22,462)	\$ 36,694	\$ 83,064	\$ 95,164

TAX INCREMENT FINANCE FUND





TIF Fund

Mission Statement

Tax Increment Financing (TIF) Fund is used to finance underdeveloped areas that need public investment. This fund is used to collect monies from those areas and pay down the debt issued to develop them.

Key services

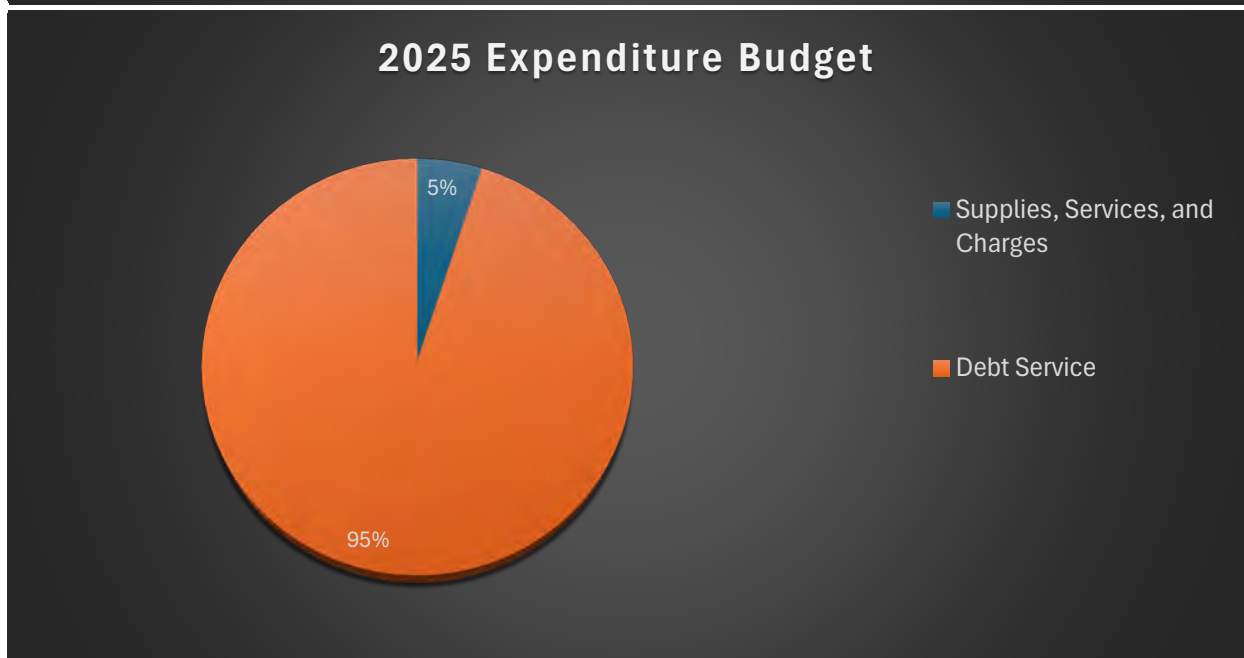
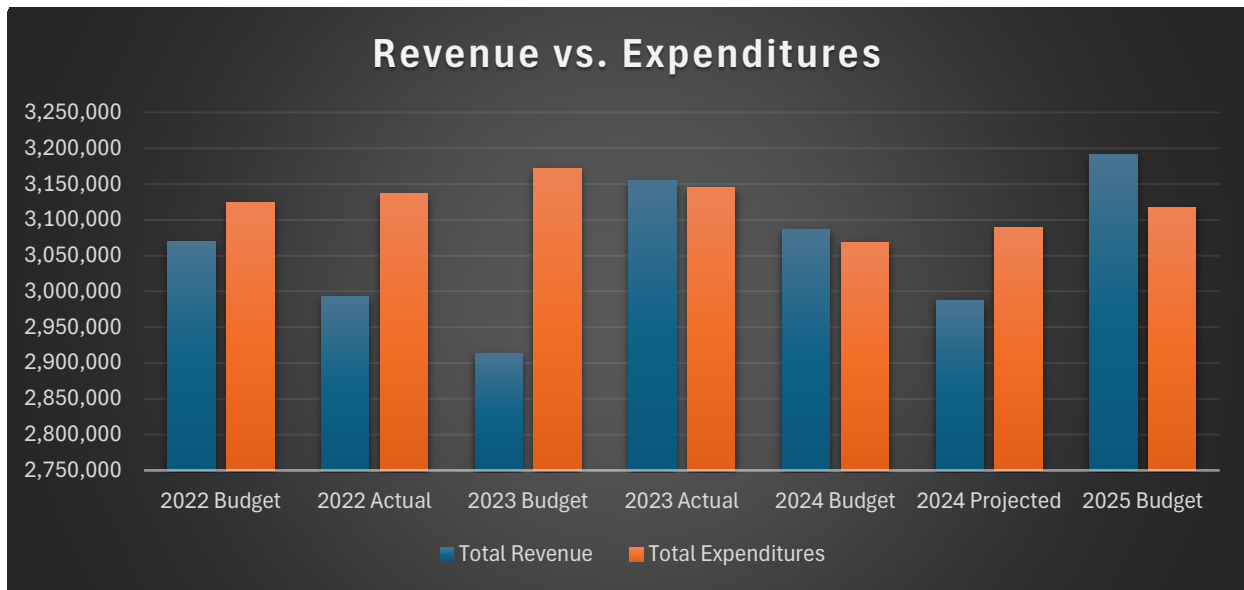
- Reimbursing the developer for eligible costs associated with the projects
- Payment of Debt issue for projects

Revenue By Type							
4-Year Revenue Budget Analysis							
	Budget	Actual	Budget	Actual	Budget	Projected	Budget
Type	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2024 Projected	2025 Budget
Property Taxes	92,000	96,213	96,950	96,567	96,500	113,622	100,000
Other Taxes	8,000	9,851	9,620	6,312	8,000	9,322	8,500
Reimbursements, Interest, and Misc	1,309,500	1,267,239	1,231,320	1,461,451	1,281,966	1,280,739	1,369,300
Transfer In	1,660,000	1,619,332	1,575,600	1,590,341	1,699,600	1,583,635	1,713,000
Total Revenue	3,069,500	2,992,634	2,913,490	3,154,670	3,086,066	2,987,318	3,190,800



TIF Fund

4-Year Expenditure Budget Analysis							
	Budget	Actual	Budget	Actual	Budget	Projected	Budget
Type	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2024 Projected	2025 Budget
Personnel Services	0	0	0	0	0	0	0
Supplies, Services, and Charges	232,810	244,971	250,710	222,982	145,200	166,013	156,000
Repairs & Maintenance	0	0	0	0	0	0	0
Contractual Services	0	0	0	0	0	0	0
Debt Service	2,891,808	2,891,809	2,921,718	2,921,718	2,923,800	2,923,800	2,961,737
Total Expenditures	3,124,618	3,136,780	3,172,428	3,144,700	3,069,000	3,089,813	3,117,737



TIF Fund

Revenue		2024-2025	2023-2024
SubObject: 411 - Property Taxes			
210-00-00-201-49953	350 Highway TIF PILOT- Area 2	100,000.00	96,500.00
Total SubObject: 411 - Property Taxes:		100,000	96,500
SubObject: 413 - Other Taxes			
210-00-00-201-46910	CID- 350 HWY Area 2	8,500.00	8,000.00
Total SubObject: 413 - Other Taxes:		8,500	8,000
SubObject: 461 - Reimbursements, Interest, and Miscellaneous			
210-00-00-001-46910	CID Revenue	600,000.00	540,000.00
210-00-00-001-46911	TDD Revenue	75,000.00	72,200.00
210-00-00-001-46913	350 Highway Jackson County EAT's	250,000.00	250,000.00
210-00-00-001-46916	350 HWY KC Zoo EATs	40,000.00	40,000.00
210-00-00-001-49953	350 Highway TIF Pilot	300,000.00	290,000.00
210-00-00-100-46102	Investment Income	10,000.00	5,136.00
210-00-00-201-46912	350 Highway Raytown Fire Eats Area 2	5,000.00	2,500.00
210-00-00-201-46913	350 Highway Jackson County EATs - Area 2	24,300.00	24,300.00
210-00-00-201-46916	350 HWY KC Zoo EATs - Area 2	5,000.00	5,000.00
210-01-00-001-46101	Interest Earnings	60,000.00	52,830.00
Total SubObject: 461 - Reimbursements, Interest, and Miscellaneous:		1,369,300	1,281,966
SubObject: 499 - Transfer In			
210-00-00-001-49951	Operating Transfer IN	680,000.00	783,000.00
210-00-00-201-49951	Operating Transfer IN - Area 2	55,000.00	0
210-01-00-001-49950	Operating Transfer IN - TIF EAT's	895,000.00	896,600.00
210-01-00-002-49950	Operating Transfer IN-TIF EAT's Area 2	83,000.00	20,000.00
Total SubObject: 499 - Transfer In:		1,713,000	1,699,600
Total Revenue:		3,190,800	3,086,066
Expense			
SubObject: 521 - Supplies, Services, and Charges			
210-00-00-100-52250	Professional Services	150,000.00	138,700.00
210-00-00-100-53513	Outside Legal Council	5,500.00	6,000.00
210-00-00-100-53961	Bank Charges	500	500
Total SubObject: 521 - Supplies, Services, and Charges:		156,000	145,200
SubObject: 542 - Debt Service			
210-00-00-019-54132	2019 TIF Principal	2,408,276.00	2,295,000.00
210-00-00-019-54143	2019 TIF Interest	553,461.00	628,800.00
Total SubObject: 542 - Debt Service:		2,961,737	2,923,800
Total Expense:		3,117,737	3,069,000
Report Total:		73,063	17,066

TIF Fund - Fund Balance

Fiscal Year	2020	2021	2022	2023	2024	2025
Revenues	Actual	Actual	Actual	Actual	Estimated	Budget
Taxes	1,635,838					
Licenses and Permits						
Intergovernmental	1,496,568	1,324,804	1,359,746	1,486,097	1,306,672	1,407,800
Charges for Services						
Fees and Fines						
Use of Money and Property	43,420	3,981	13,557	78,235	97,011	70,000
Other						
Total Revenues	3,175,826	1,328,785	1,373,303	1,564,332	1,403,683	1,477,800
Expenditures						
Current Expenditures						
General government						
Public Safety						
Public Works						
Parks and Recreation						
Community Development	225,712	231,445	244,972	222,983	165,500	155,500
Capital Outlay						
Debt Service						
Principal	1,930,000	1,915,000	2,120,000	2,220,000	2,295,000	2,408,276
Interest and other Charges	762,585	836,974	771,809	701,718	629,313	553,961
Total Expenditures	2,918,297	2,983,419	3,136,781	3,144,701	3,089,813	3,117,737
Other Financing Sources						
SBITA Agreement						
Sale of Capital Assets						
Transfer IN		1,583,924	1,619,332	1,590,341	1,583,635	1,713,000
Transfer OUT						
Total Other Financing Sources and (Uses)	0	1,583,924	1,619,332	1,590,341	1,583,635	1,713,000
Net Change in Fund Balance	257,529	(70,710)	(144,146)	9,972	(102,495)	73,063
Fund Balance - Beginning	3,952,661	4,210,190	4,139,480	3,995,334	4,005,306	3,902,811
Fund Balance - Ending	\$ 4,210,190	\$ 4,139,480	\$ 3,995,334	\$ 4,005,306	\$ 3,902,811	\$ 3,975,874

STORM WATER FUND



Storm Water Fund

Mission Statement

To improve and replace infrastructure to reduce the effects of flooding by managing stormwater run-off.

Key services

- Protect the Environment
- Reducing Flooding
- Reducing demand on public stormwater drainage systems
- Supporting healthy Streams and Rivers



Your City at Work
IMPROVING INFRASTRUCTURE



Storm Water Fund

Goal Objectives & Achievements

- Achievement – Passing GO Bonds to fund Capital Projects
- Achievement – Design and Planning of Capital Projects
- Goal – Issue GO Bonds in FY25
- Achievement – Long-term Capital Plan addressing the major weakness in the system
- Goal – Reduce the Infiltration and Inflow into our Sanitary Sewer System

PERFORMANCE MEASUREMENTS					
These performance measurements along with the budget provide accountability to the public that throughout the organization revenues/expenditures are being reported and collected consistent with state and federal rules, but also that resources are being spent wisely. These measurements are evaluated annually the City Administrator and presented to the Board of Aldermen as part of the budget.					
Key Services	Performance Indicators	Benchmark	2023	2024	2025
Internal	Cleaning Storm Drains	100	83	150	180
Internal	Cleaning Storm Channels	2	1	2	3

SWOT Analysis

P1: Strategic Goals and Strategies

Strengths	Weaknesses
Opportunities	Threats
<ul style="list-style-type: none">• The implementation of City Works within the Public Works Department. The ability to understand the work order demands allows Public Works to prioritize how we address the concerns of the public.	<ul style="list-style-type: none">• Developing new staff to enhance our customer service response time to our citizens.
<ul style="list-style-type: none">• Using staff and Midwest Public Risk (MPR) to develop our staff for improving staff response time	<ul style="list-style-type: none">• Attendance issues, incentivized performances, and not having the time to train adequately.

Define the Problem

Training our staff to address the multiple type of work order efficiently and adequately.

Development of a Vision

Our vision is to have the appropriate knowledge for our staff so that they can improve the quality of life for the residents of Raytown.

Develop Strategies to implement strategies to obtain the vision – Take the appropriate time to train our individuals so that we can respond accordingly in the future.

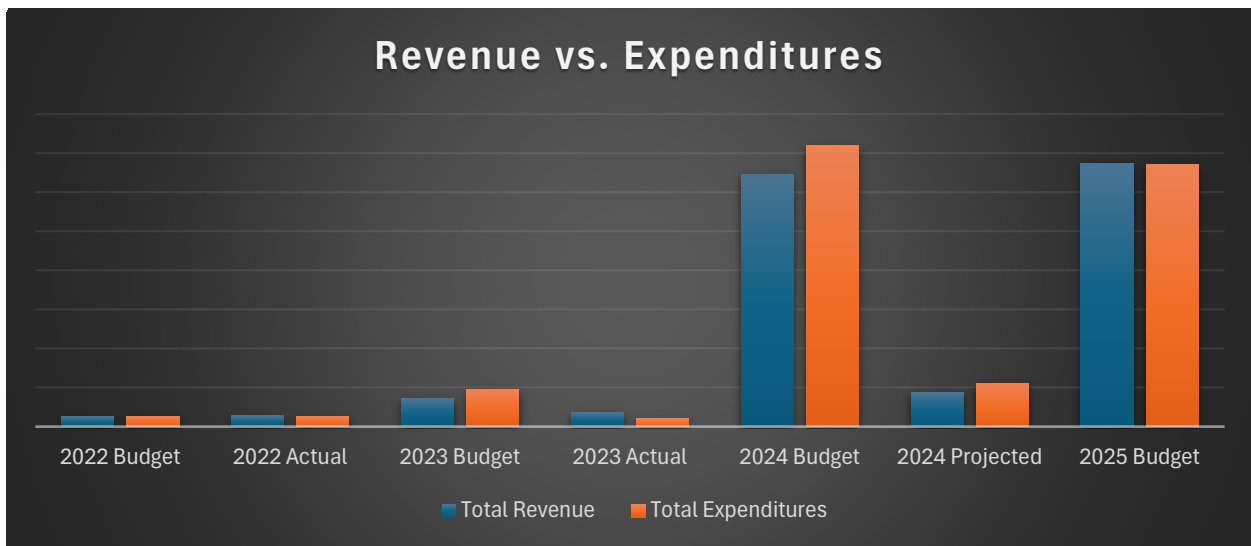
Execute and how to monitor/evaluate strategies – To be able to have crew leaders address issues without supervisor oversight



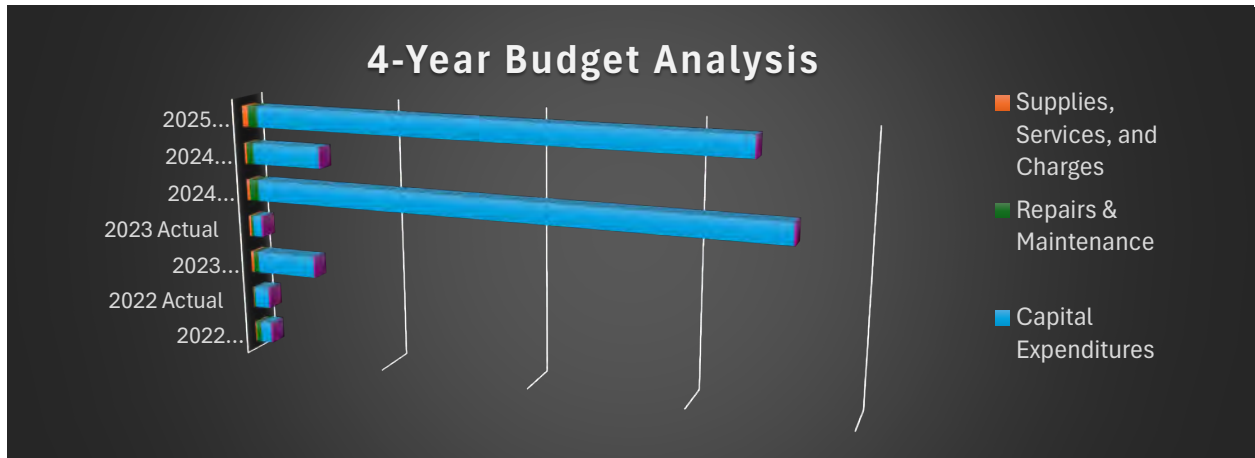
Storm Water Fund

Revenue By Type							
4-Year Revenue Budget Analysis							
	Budget	Actual	Budget	Actual	Budget	Projected	Budget
Type	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2024 Projected	2025 Budget
General Sales Tax	108,000	118,293	108,000	120,031	110,000	120,775	120,000
Reimbursements, Interest, and Mis	1,300	6,325	2,000	31,498	18,684	35,896	32,500
Transfer IN	150,000	150,000	600,000	203,960	6,339,519	728,698	6,594,100
Total Revenue	259,300	274,618	710,000	355,488	6,468,203	885,369	6,746,600

Expenditures By Type							
4-Year Expenditure Budget Analysis							
	Budget	Actual	Budget	Actual	Budget	Projected	Budget
Type	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2024 Projected	2025 Budget
Personnel Services	0	0	0	0	0	0	0
Supplies, Services, and Charges	16,600	10,044	41,950	35,012	45,709	36,732	86,100
Repairs & Maintenance	73,000	21,018	73,000	33,243	133,000	100,000	133,000
Capital Expenditures	150,000	201,068	825,000	120,710	6,986,735	951,384	6,464,660
Operating Transfer	23,000	23,374	22,800	23,415	22,000	22,200	22,000
Total Expenditures	262,600	255,504	962,750	212,380	7,187,444	1,110,316	6,705,760



Storm Water Fund



Storm Water Fund

		2024-2025	2023-2024
Fund: 401 - STORM WATER FUND			
SubObject: 412 - General Sales Taxes			
401-00-00-100-41205	Parks/Storm Water Capital Sales Tax	120,000.00	110,000.00
Total SubObject: 412 - General Sales Taxes:		120,000.00	110,000.00
SubObject: 461 - Reimbursements, Interest, and Miscellaneous			
401-00-00-100-46101	Interest Earnings	14,500.00	13,483.00
401-00-00-100-46102	Investment Income	18,000.00	5,201.00
Total SubObject: 461 - Reimbursements, Interest, and Miscellaneous:		32,500.00	18,684.00
SubObject: 499 - Transfer In			
401-00-00-100-49951	Operating Transfer IN	150,000.00	2,024,859.00
	Operating Transfer IN - Phase 2 Little Blue River Waters	-	24,859.00
	Operating Transfer IN	150,000.00	150,000.00
	Operating Transfer IN - ARPA Funds Grant Match	-	1,850,000.00
401-00-00-100-49999	ARPA Transfer	6,444,100.00	4,314,660.00
	ARPA Fund Transfer	2,129,440.00	4,314,660.00
	MDR Match Grant	4,314,660.00	-
Total SubObject: 499 - Transfer In:		6,594,100.00	6,339,519.00
SubObject: 521 - Supplies, Services, and Charges			
401-62-00-100-53644	Computer Services	1,400.00	1,400.00
	Raken	1,400.00	1,400.00
401-62-00-100-53961	Bank Charges	1,200.00	1,200.00
401-62-00-100-53999	Miscellaneous Contractual	83,500.00	43,109.00
	Adopt-A-Drain	10,000.00	-
	MS4 Field Work	10,000.00	10,000.00
	MS4 Permit	1,500.00	1,500.00
	NEER	25,000.00	3,750.00
	Phase 2 Little Blue River Watershed	-	24,859.00
	Sink Hole Evaluation	34,000.00	-
	Water Quality Education	3,000.00	3,000.00
Total SubObject: 521 - Supplies, Services, and Charges:		86,100.00	45,709.00
SubObject: 523 - Repairs & Maintenance			
401-62-00-100-53600	Repair & Maintenance Services	133,000.00	133,000.00
	Debris Disposal	8,000.00	8,000.00
	Emergency Stormwater Repairs	50,000.00	50,000.00
	Storm Water Reairs & Maintenance	75,000.00	75,000.00
		133,000.00	133,000.00
SubObject: 541 - Capital Expenditures			
Total SubObject: 523 - Repairs & M: Capital Expenditures		6,464,660.00	6,986,735.25
	Point Repairs	300,000.00	-
	SWM-2022-01 59th & Raytown Rd	1,850,000.00	1,850,000.00
401-62-1-2024-2025	SWM-2022-01 59th & Raytown Rd Match Grant	4,314,660.00	4,314,660.00
	SWM-2023-01-A 54th and Woodson - Construction	-	300,000.00
	Stormwater Project 83rd St & Hunter	-	15,553.25
	San Sewer Line and Storm Water Channel Work	-	49,585.00
	Stormwater Maint Project 83rd & Hunter	-	456,937.00
Total SubObject: 541 - Capital Expenditures:		6,464,660.00	6,986,735.25
SubObject: 599 - Transfers			
401-00-00-100-59950	Operating Transfer - TIF EAT's	11,000.00	11,000.00
401-00-00-100-59951	Operating Transfer	11,000.00	11,000.00
Total SubObject: 599 - Transfers:		22,000.00	22,000.00
Total Fund: 401 - STORM WATER FUND:		6,705,760.00	7,187,444.25

Fiscal Year	2020	2021	2022	2023	2024	2025
Revenues	Actual	Actual	Actual	Actual	Estimated	Budget
Taxes	88,308	112,208	118,293	120,031	120,775	120,000
Licenses and Permits						
Intergovernmental						
Charges for Services						
Fees and Fines						
Use of Money and Property	3,221	799	6,325	31,496	35,896	32,500
Other	50,000					
Total Revenues	141,529	113,007	124,618	151,527	156,671	152,500
Expenditures						
Current Expenditures						
General government						
Public Safety						
Public Works	182,640	50,701	31,062	68,255	136,372	219,100
Parks and Recreation						
Community Development						
Capital Outlay		15,904	201,068	120,710	951,384	6,464,660
Debt Service						
Principal						
Interest and other Charges						
Total Expenditures	182,640	66,605	232,130	188,965	1,087,756	6,683,760
Other Financing Sources						
SBITA Agreement						
Sale of Capital Assets						
Transfer IN	150,000	150,000	150,000	203,960	728,698	6,594,100
Transfer OUT		(22,467)	(23,375)	(23,415)	(22,200)	(22,000)
Total Other Financing Sources and (Uses)	150,000	127,533	126,625	180,545	706,498	6,572,100
Net Change in Fund Balance	108,889	173,935	19,113	143,107	(224,587)	40,840
Fund Balance - Beginning	241,200	350,089	524,024	543,137	686,244	461,657
Fund Balance - Ending	\$ 350,089	\$ 524,024	\$ 543,137	\$ 686,244	\$ 461,657	\$ 502,497
Unrestricted Fund Balance						
GFOA Recommended (2-Months Avg)	30,440	11,101	38,688	31,494	181,293	1,113,960
City Policy 35%	63,924	23,312	81,246	66,138	380,715	2,339,316

CAPITAL IMPROVEMENT FUND

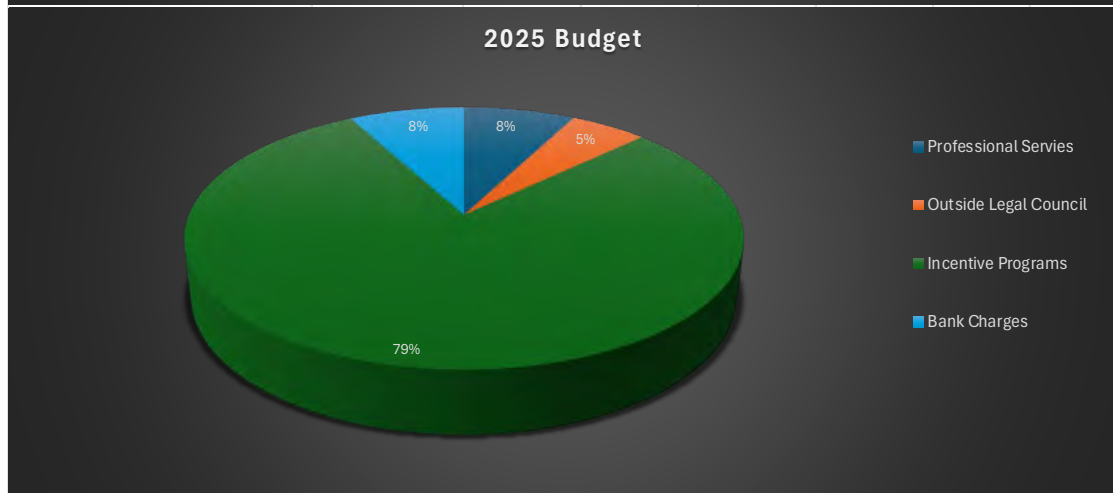
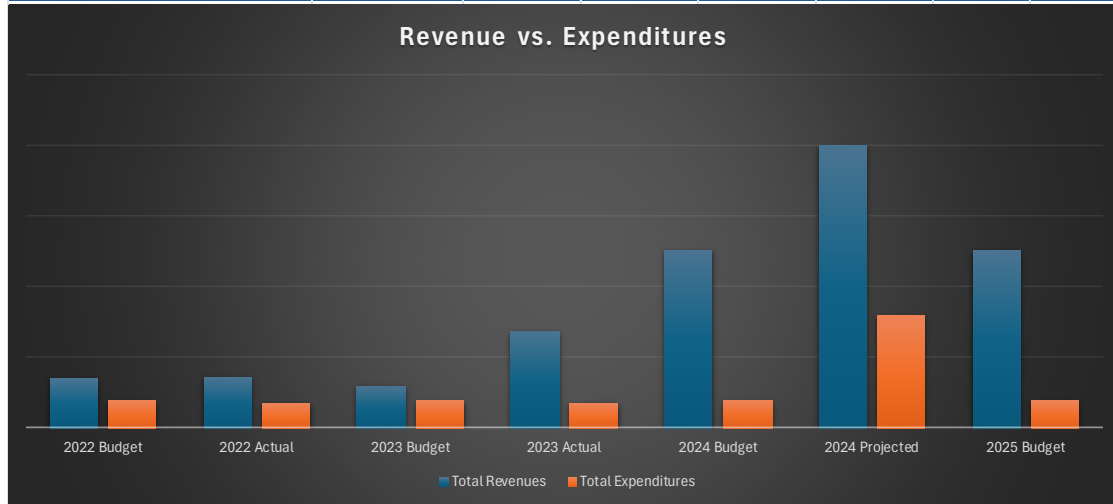




Capital Improvement Fund

Revenue By Type							
4-Year Revenue Budget Analysis							
Type	Budget	Actual	Budget	Actual	Budget	Projected 2024	Budget 2025
Type	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	Projected	Budget
Ditzler CD Loan Repayment	34,000	27,476	27,000	24,767	90,000	149,000	90,000
Interest Earnings	720	6,059	2,000	28,933	25,000	20,000	15,000
Investment Income	150	2,028	200	14,013	10,000	30,400	20,000
Total Revenues	34,870	35,563	29,200	67,712	125,000	199,400	125,000

Expenditures By Type							
4-Year Expenditure Budget Analysis							
Type	Budget	Actual	Budget	Actual	Budget	Projected 2024	Budget 2025
Type	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	Projected	Budget
Professional Services	1,200	998	1,200	1,425	1,450	61,425	1,450
Outside Legal Council	1,000	455	1,000	394	1,000	1,320	1,000
Incentive Programs	15,000	14,128	15,000	13,696	15,000	15,000	15,000
Bank Charges	1,500	1,408	1,500	1,512	1,500	1,400	1,500
Total Expenditures	18,700	16,989	18,700	17,027	18,950	79,145	18,950



Revenue		2024-2025	2023-2024
SubObject:			
402-00-00-100-43707	Ditzler CID Loan Repayment	90,000.00	90,000.00
402-00-00-100-46101	Interest Earnings	15,000.00	25,000.00
402-00-00-100-46102	Investment Income	20,000.00	10,000.00
Total SubObject: 461 - Reimbursements, Interest, and Miscellaneous:		125,000.00	125,000.00
Total Revenue:		125,000.00	125,000.00
Expense			
SubObject:			
402-00-00-100-52250	Professional Services	1,450.00	1,450.00
402-00-00-100-53513	Outside Legal Council	1,000.00	1,000.00
402-00-00-100-56250	Incentive Programs	15,000.00	15,000.00
402-42-00-100-53961	Bank Charges	1,500.00	1,500.00
Total SubObject: 521 - Supplies, Services, and Charges:		18,950.00	18,950.00
Total Expense:		18,950.00	18,950.00
Report Total:		106,050.00	106,050.00

Fiscal Year	2020	2021	2022	2023	2024	2025
Revenues	Actual	Actual	Actual	Actual	Estimated	Budget
Taxes						
Licenses and Permits						
Intergovernmental						
Charges for Services						
Fees and Fines						
Use of Money and Property	58,058	24,038	35,563	67,712		
Other						
Total Revenues	58,058	24,038	35,563	67,712	199,400	125,000
Expenditures						
Current Expenditures						
General government						
Public Safety						
Public Works	20,815	2,504	16,988	17,027		
Parks and Recreation						
Community Development						
Capital Outlay						
Debt Service						
Principal						
Interest and other Charges						
Total Expenditures	20,815	2,504	16,988	17,027	79,145	18,950
Other Financing Sources						
SBITA Agreement						
Sale of Capital Assets						
Transfer IN						
Transfer OUT						
Total Other Financing Sources and (Uses)	0	0	0	0	0	0
Net Change in Fund Balance	37,243	21,534	18,575	50,685	120,255	106,050
Fund Balance - Beginning	1,055,534	1,092,777	1,114,311	1,132,886	1,183,571	1,303,826
Fund Balance - Ending	\$ 1,092,777	\$ 1,114,311	\$ 1,132,886	\$ 1,183,571	\$ 1,303,826	\$ 1,409,876
Unrestricted Fund Balance						
GFOA Recommended (2-Months Avg)	3,469	417	2,831	2,838	13,191	3,158
City Policy 35%	7,285	876	5,946	5,959	27,701	6,633

SANITARY SEWER FUND

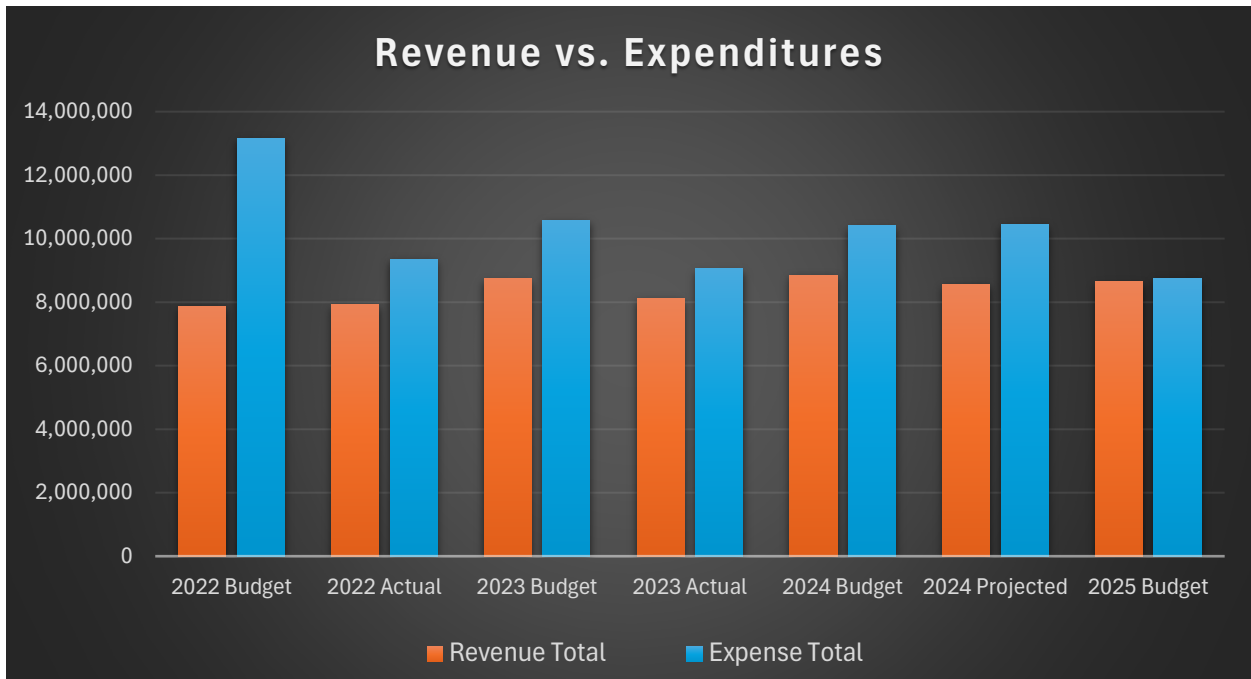




Sanitary Sewer Fund - Finance

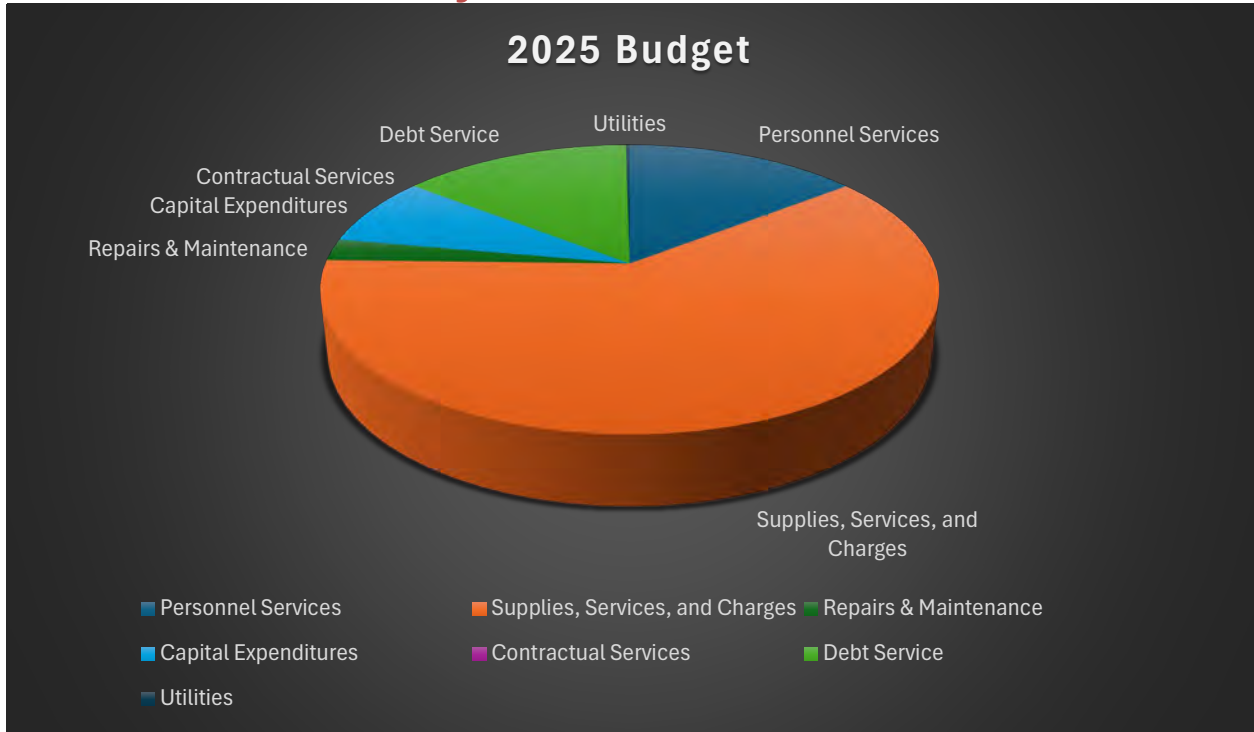
Revenue By Type							
4-Year Revenue Budget Analysis							
	Budget	Actual	Budget	Actual	Budget	Projected	Budget
Type	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2024 Projected	2025 Budget
Service Charges	7,696,000	7,680,588	8,161,650	7,736,250	8,630,790	8,068,596	8,328,150
Reimbursements, Interest, and Misc	175,917	238,411	173,970	392,138	222,090	500,047	309,112
Transfer In	0	0	400,000	0	0	1,724,126	0
Revenue Total	7,871,917	7,919,000	8,735,620	8,128,388	8,852,880	8,568,643	8,637,262

Expenditures By Type							
4-Year Expenditure Budget Analysis							
	Budget	Actual	Budget	Actual	Budget	Projected	Budget
Type	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2024 Projected	2025 Budget
Personnel Services	1,060,096	753,217	1,024,859	889,916	1,080,160	1,068,460	1,267,220
Supplies, Services, and Charges	5,327,003	4,778,232	5,251,878	4,814,231	5,218,102	4,564,248	5,330,606
Repairs & Maintenance	218,300	170,657	231,320	164,891	252,800	641,383	212,800
Capital Expenditures	5,280,363	1,931,825	2,799,510	1,823,406	2,579,087	2,900,000	675,000
Contractual Services	0	0	0	0	0	500	500
Debt Service	1,260,525	1,709,589	1,256,509	1,341,273	1,257,039	1,257,039	1,244,026
Utilities	15,298	10,799	15,298	12,093	20,372	15,837	20,372
Expense Total	13,161,585	9,354,319	10,579,375	9,045,810	10,407,561	10,447,467	8,750,524





Sanitary Sewer Fund - Finance



Personnel Summary - Full time Equivalents (FTE)

Job Title	FY 23 Budget	FY 24 Rfequest	FY 25 Request	Difference -
Accountant	0.15	0.15	0.15	-
Billing Clerk	2.00	2.00	2.00	-
Controller	0.50	0.50	0.50	-
Director of Finance	0.15	0.15	0.15	-
Payroll Clerk *****	0.10	0.10	0.10	-
Treasury Analyst	-	-	-	-
Treasury Clerk	0.50	0.50	0.50	-
	3.40	3.40	3.40	-

Sanitary Sewer Fund – Public Works

Mission Statement

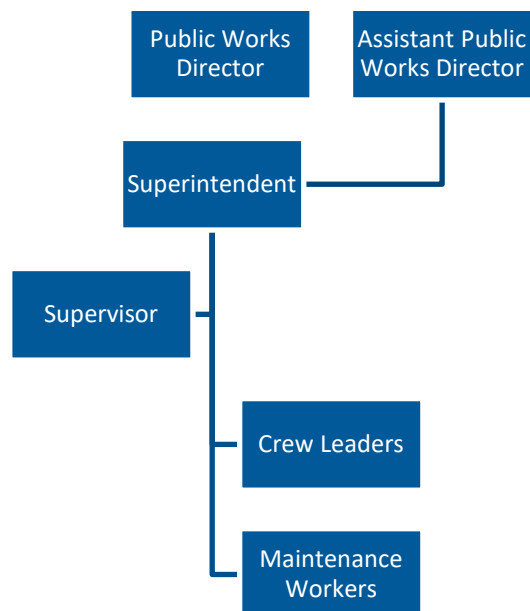
Protecting the public’s health and the environment through wastewater management.

Key services

- Repair and Replacement of Sanitary Sewer Infrastructure
- Operations, Planning, and Implementation of Capital Improvement Projects
- Flow Monitoring, and Clean out of Sewer Mains



Department Structure





Sanitary Sewer Fund – Public Works

Goal Objectives & Achievements

- Achievement - The implementation of City Works Asset Software
- Achievement – Updated Work Order flow to better meet the demands of the public
- Goal – Improve public interface with online communication
- Goal – 1% Infrastructure Repair or Replacement each year

PERFORMANCE MEASUREMENTS						
These performance measurements along with the budget provide accountability to the public that throughout the organization revenues/expenditures are being reported and collected consistent with state and federal rules, but also that resources are being spent wisely. These measurements are evaluated annually the City Administrator and presented to the Board of Aldermen as part of the budget.						
Key Services	Performance Indicators	Benchmark	2023	2024	2025	
Internal	Cleaning Gravity Sewer Mains	700,000	804,000	800,000	800,000	
Internal	Sewer Related Call Reduction	40	29	25	21	
Internal	Replacement of Manhole Covers	5	8	10	10	

SWOT Analysis

P1: Strategic Goals and Strategies

Strengths	Weaknesses
Opportunities	Threats
<ul style="list-style-type: none">The implementation of City Works within the Public Works Department. The ability to understand the work order demands allows Public Works to prioritize how we address the concerns of the public.	<ul style="list-style-type: none">Developing new staff to enhance our customer service response time to our citizens.
<ul style="list-style-type: none">Using staff and Midwest Public Risk (MPR) to develop our staff for improving staff response time.	<ul style="list-style-type: none">Attendance issues, incentivized performances, and not having the time to train adequately.

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Develop Strategies to implement strategies to obtain the vision – Take the appropriate time to train our individuals so that we can respond accordingly in the future.

Execute and how to monitor/evaluate strategies – To be able to have crew leaders address issues without supervisor oversight.



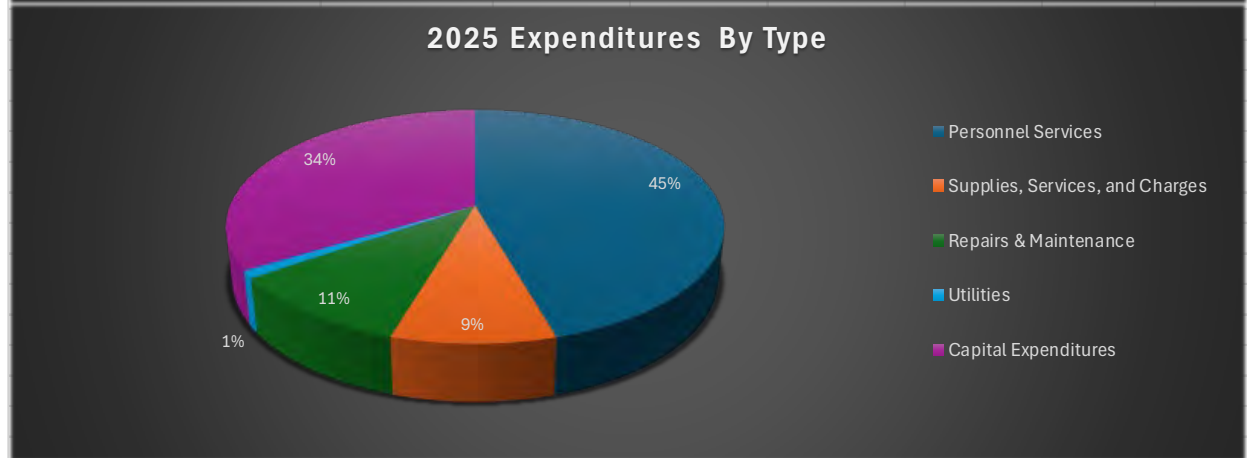
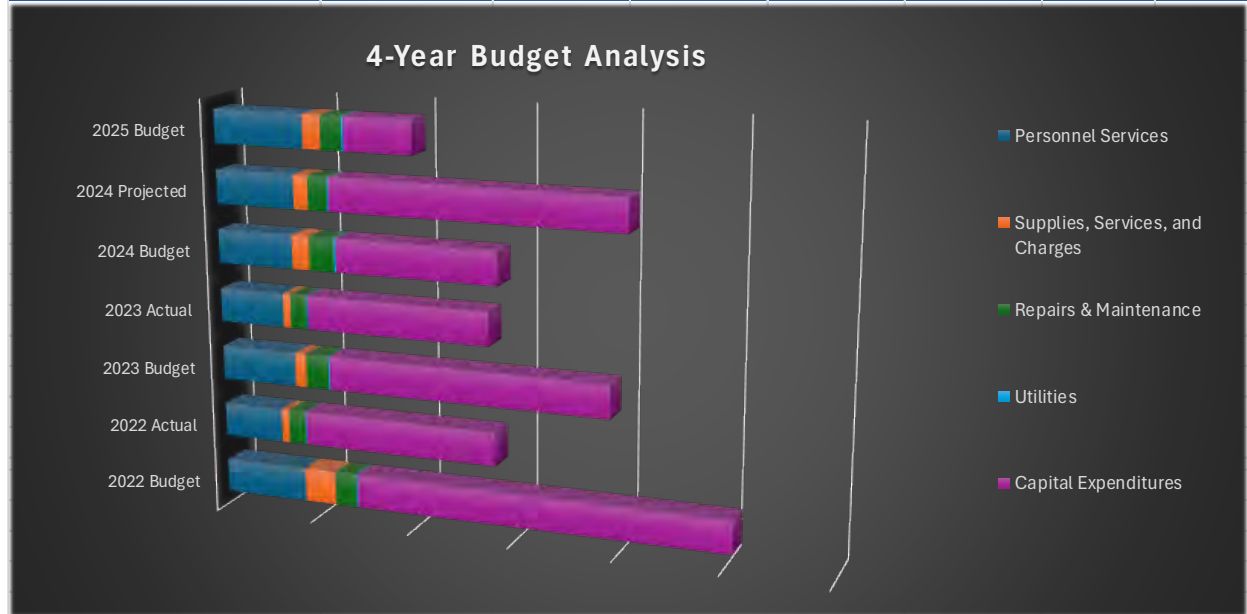
Sanitary Sewer Fund – Public Works

Personnel Summary - Full time Equivalents (FTE)				
Job Title	FY 23 Budget	FY 24 Request	FY 25 Request	Difference -
Administrative Asst.	0.90	0.90	1.30	0.40
Asst. Public Works Director	0.75	0.75	0.75	-
Building Maint. Tech	0.25	0.25	0.25	-
City Engineer	0.50	0.50	0.50	-
Crew Leader	2.00	2.00	2.00	-
Engineer Technician	0.50	0.50	0.50	-
Engineering Intern	-	-	-	-
Fleet Maint. Supervisor	0.20	0.20	0.20	-
Maint. Worker	2.00	2.00	2.00	-
Mechanic	0.20	0.20	0.40	0.20
Operations Supervisor	1.00	1.00	1.00	-
Public Works Director	0.50	0.50	0.50	-
ROW Inspector	0.40	0.40	0.40	-
Sr. Maint. Worker	2.00	2.00	1.00	(1.00)
Superintendent	0.50	0.50	0.50	-
	11.70	11.70	11.30	(0.40)



Sanitary Sewer Fund – Public Works

Expenditures By Type							
Type	4-Year Budget Analysis						
	Budget	Actual	Budget	Actual	Budget	Projected	Budget
	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget	Projected 2024	Budget 2025
Personnel Services	838,892	605,271	765,166	657,056	768,876	801,565	911,553
Supplies, Services, and Charges	317,400	78,302	115,900	78,841	179,000	147,345	180,900
Repairs & Maintenance	218,300	170,657	231,320	164,891	252,800	194,440	212,800
Utilities	15,298	10,790	15,298	12,093	20,372	15,837	20,372
Capital Expenditures	3,676,659	1,931,825	2,776,500	1,823,406	1,605,989	2,900,000	675,000
	5,066,549	2,796,845	3,904,184	2,736,287	2,827,037	4,059,187	2,000,625



Sanitary Sewer Fund

Account Number	Account Name	2024-2025 2024-2025	2023-2024 2023-2024
Revenue			
SubObject: 441 - Service Charges			
501-42-00-000-42122	Credit Card Processing Fee	100,000.00	90,490.00
501-42-00-100-44331	Sewer Use Charge	8,000,000.00	8,317,000.00
501-42-00-100-44332	Sewer Late Pay Penalties	215,000.00	215,000.00
501-42-00-100-44541	Circuit Breaker	(3,000.00)	(5,000.00)
501-42-00-100-46501	Returned Items	3,300.00	3,300.00
501-42-00-100-46502	Contract charges	2,850.00	0
501-42-00-100-46503	Administrative Revenue	10,000.00	10,000.00
Total SubObject: 441 - Service Charges:		8,328,150	8,630,790
SubObject: 461 - Reimbursements, Interest, and Miscellaneous			
501-00-00-006-46111	SRF Interest Subsidy	34,617.28	34,566.00
501-00-00-007-46111	SRF Interest Subsidy	39,494.38	32,000.00
501-00-00-100-46101	Interest Earnings	125,000.00	83,628.00
501-00-00-100-46102	Investment Income	100,000.00	51,896.00
501-42-00-100-46410	Service Line Warrenty Revenue	10,000.00	20,000.00
Total SubObject: 461 - Reimbursements, Interest, and Miscellaneous:		309,112	222,090
Total Revenue:		8,637,262	8,852,880
Expense			
SubObject: 510 - Personnel Services			
501-42-00-100-51102	Civilian Employees	242,993.00	183,787.00
501-42-00-100-51111	Civilian Employees Overtime	4,790.00	3,979.00
501-42-00-100-51206	Life Ins	511	424
501-42-00-100-51212	Deferred Compensation - 401 A	2,300.00	2,097.00
501-42-00-100-51214	Civilian Pension - LAGERS	36,750.00	26,663.00
501-42-00-100-51215	Health Insurance	43,580.00	32,071.00
501-42-00-100-51218	Med Exp - HSA contribution	1,900.00	1,350.00
501-42-00-100-51220	Dental	2,271.00	1,526.00
501-42-00-100-51221	Vision	602	369
501-42-00-100-51225	FICA	19,256.00	14,364.00
501-42-00-100-51240	Workers Compensation Insurance	714	535
501-62-00-100-51102	Civilian Employees	593,954.00	546,254.00
501-62-00-100-51111	Civilian Employees Overtime	11,392.00	11,777.00
501-62-00-100-51206	Life Ins	1,392.00	1,279.00
501-62-00-100-51212	Deferred Compensation - 401 A	8,163.00	3,880.00
501-62-00-100-51214	Civilian Pension - LAGERS	91,227.00	76,985.00
501-62-00-100-51215	Health Insurance	119,332.00	107,329.00
501-62-00-100-51218	Medical Expense - HSA Contribution	8,175.00	6,375.00
501-62-00-100-51220	Dental	5,320.00	2,788.00
501-62-00-100-51221	Vision	1,009.00	401
501-62-00-100-51225	FICA	47,801.00	34,384.00
501-62-00-100-51238	Phone Allowance	288	192
501-62-00-100-51240	Workers Compensation Insurance	23,500.00	21,351.52
Total SubObject: 510 - Personnel Services:		1,267,220	1,080,160
SubObject: 521 - Supplies, Services, and Charges			
501-42-00-100-52101	Office Supplies	2,500.00	2,500.00
501-42-00-100-52122	Credit Card Processing Charge	100,000.00	100,000.00
501-42-00-100-52250	Professional Services	2,500.00	2,500.00
501-42-00-100-53101	Postage	77,000.00	77,000.00
501-42-00-100-53241	Printing & Promotions	24,000.00	24,000.00
501-42-00-100-53500	Equipment Expense	5,000.00	4,556.00
501-42-00-100-53644	Computer Services	21,039.20	20,752.00
501-42-00-100-53701	Education and Training	2,500.00	2,500.00
501-42-00-100-53705	Meetings & Events	150	0
501-42-00-100-53711	Meals & Travel	2,000.00	2,000.00
501-42-00-100-53821	Bad Debt Expense	65,000.00	60,000.00
501-42-00-100-53823	Collection Agency Expense	2,500.00	2,500.00
501-42-00-100-53913	General Liability Insurance	74,206.75	70,056.00
501-42-00-100-53931	Little Blue Valley SD Payment	3,269,188.00	3,250,000.00
501-42-00-100-53932	KCMO Treatment Costs	1,494,621.80	1,400,000.00
501-42-00-100-53961	Bank Charges	7,500.00	12,000.00

Sanitary Sewer Fund

501-62-00-100-52101	Office Supplies	3,700.00	3,700.00
501-62-00-100-52200	Operating Supplies	6,500.00	6,500.00
501-62-00-100-52233	Uniforms	3,000.00	2,500.00
501-62-00-100-52250	Professional Services	50,000.00	60,000.00
501-62-00-100-53101	Postage	500	500
501-62-00-100-53301	Dues & Memberships	1,500.00	1,500.00
501-62-00-100-53500	Equipment Expense	18,000.00	20,738.49
501-62-00-100-53644	Computer Services	5,900.00	4,900.00
501-62-00-100-53701	Education and Training	11,300.00	11,300.00
501-62-00-100-53711	Meals & Travel	4,200.00	4,200.00
501-62-00-100-53999	Miscellaneous Contractual	76,300.00	71,900.00
	Total SubObject: 521 - Supplies, Services, and Charges:	5,330,606	5,218,102
SubObject: 523 - Repairs & Maintenance			
501-62-00-100-52300	Repair & Maintenance Supplies	8,500.00	18,500.00
501-62-00-100-52301	Fuel	25,000.00	25,000.00
501-62-00-100-52750	Building Maintenance	2,500.00	2,500.00
501-62-00-100-53600	Repair & Maintenance Services	115,000.00	145,000.00
501-62-00-100-55000	Vehicle Expense	61,800.00	61,800.00
	Total SubObject: 523 - Repairs & Maintenance:	212,800	252,800
SubObject: 541 - Capital Expenditures			
501-62-00-100-57000	Capital Expenditures	675,000.00	2,579,087.38
	Total SubObject: 541 - Capital Expenditures:	675,000	2,579,087
SubObject: 542 - Debt Service			
501-00-00-006-54132	2006 SRF Principal	555,000.00	530,000.00
501-00-00-006-54133	Fiscal Agent Fees	5,729.43	8,937.00
501-00-00-006-54142	2006 SRF Interest	52,463.00	77,638.00
501-00-00-007-54132	2007 SRF Principal	350,000.00	335,000.00
501-00-00-007-54133	Fiscal Agent Fees	7,622.78	9,801.00
501-00-00-007-54143	2007 SRF Interest	60,450.00	75,881.00
501-00-00-021-54132	2021 SRF Principal	202,716.00	206,393.00
501-00-00-021-54143	2021 SRF Interest	10,045.22	13,389.00
	Total SubObject: 542 - Debt Service:	1,244,026	1,257,039
SubObject: 547 - Utilities			
501-62-00-100-53401	Electricity	7,000.00	7,000.00
501-62-00-100-53411	Gas	5,000.00	5,000.00
501-62-00-100-53421	Water	3,800.00	3,800.00
501-62-00-100-53441	Mobil Phone & Pagers	4,572.00	4,572.00
	Total SubObject: 547 - Utilities:	20,372	20,372
	Total Expense:	8,750,025	10,407,561
	Report Total:	-112,763	-1,554,681

Sanitary Sewer Fund

Fiscal Year	2020	2021	2022	2023	2024	2025
	Full Accrual	Full Accrual	Full Accrual	Full Accrual	Cash Basis	Cash Basis
Revenues	Actual	Actual	Actual	Actual	Estimated	Budget
Charges for Service	7,658,500	7,830,274	7,664,086	7,756,755	8,068,596	8,215,000
Miscellaneous	51,391	58,966	31,921	87	1,844,329	123,150
Total Revenues	7,709,891	7,889,240	7,696,007	7,756,842	9,912,925	8,338,150
Expenditures						
Personnel Services	827,095	649,869	754,576	889,916	1,068,460	1,267,220
Contractual Services	187,945	391,143	195,330	213,358	15,837	96,672
Materials and Supplies	84,969	77,410	92,553	89,603	446,983	422,995
Maintenance and Repairs	80,404	6,299	164,989	177,373	194,400	212,800
Sewer Services	4,178,177	4,305,180	4,464,296	4,481,798	4,498,907	4,763,810
Current Year Debt (Cash Basis)					1,257,039	1,244,026
Depreciation and Amortization	524,315	506,559	491,669	608,217		
Bad Debts	92,303	19,905	49,491	49,943	65,341	67,500
Capital Expenditures					2,900,000	675,000
Total Expenditures	5,975,208	5,956,365	6,212,904	6,510,208	10,446,967	8,750,023
Non-Operating Revenues (Expenses)						
Interest Income	247,880	190,747	222,997	371,549	379,842	299,111
Interest Expense	(359,638)	(315,182)	(277,773)	(146,942)		
Transfer IN						
Transfer OUT						
Total Other Financing Sources and (Uses)	(111,758)	(124,435)	(54,776)	224,607	379,842	299,111
Net Change in Fund Balance	1,622,925	1,808,440	1,428,327	1,471,241	(154,200)	(112,762)
Fund Balance - Beginning	10,913,657	12,536,582	14,345,022	15,773,349	17,244,590	17,090,390
Fund Balance - Ending	\$ 12,536,582	\$ 14,345,022	\$ 15,773,349	\$ 17,244,590	\$ 17,090,390	\$ 16,977,628
Net Investment in Capital Assets	6,110,287	6,982,151	9,352,665	11,586,064	11,586,064	11,586,064

STRATEGIC PLANNING REPORT





**Mayor and Board of Aldermen
July 2024 Update of July 2023 Strategic Plan
Key Performance Areas and Priorities**

Infrastructure

Raytown invests in infrastructure that is developed and maintained to serve the community and commercial needs.

Goal 1:Pursue outside revenue sources for infrastructure needs.

July 2024 Action Steps / Direction - Continue with efforts and complete projects started in 2023.

Goal 2:Develop a comprehensive approach to educate the community regarding infrastructure needs, how they are addressed in a fiscally responsible manner, and the importance of the parks, transportation and capital sales taxes.

July 2024 Action Steps / Direction - Continue with current communication and education efforts undertaken in 2023.

Neighborhood Revitalization

Neighborhoods are attractive, family and pedestrian friendly, clean and healthy places to live.

Goal 1: Improve roads, sidewalks, curbs and lighting in neighborhoods.

July 2024 Action Steps / Direction - Continue with current efforts to seek new funding sources and to implement the capital improvement program in a systematic manner based upon observed conditions. Take additional action steps as follows:

Comprehensive Sidewalk Plan

Conduct a comprehensive pedestrian access study to identify key gaps and opportunities for improving connections between residential areas / neighborhoods with activity centers such as schools, parks, and retail centers. The desired outcome of the study would be the creation of a pedestrian accessibility plan with assigned priorities that identifies project costs and preferred sequencing. In conjunction with the study and development of the plan, the City of Raytown should seek shared funding opportunities with the Raytown School District either through local funds or governmental and foundation grants.

Traffic Calming

Identify a systematic approach to implementing traffic-calming measures that comply with Uniform Traffic Control Devices for Streets and Highways. Priority should be given to school safety zones and corridors that are prone to speeding motorists as determined by our public safety staff.

Goal 2: Decrease the number of code violations through increased resources and education.

July 2024 Action Steps / Direction - Continue with current efforts and programs initiated by the Community Development leadership. There is an understanding that additional resources are being assigned to implement strategies that may include proactive enforcement activities.

Economic Development

We commit resources, strategically plan and create an environment that retains and attracts investment in Raytown.

Goal 1: Capitalize on regional events such as the World Cup and the Chiefs and Royals successes.

July 2024 Action Steps / Direction - Specific action steps will be identified as they relate to the pending arrival of the World Cup to Kansas City Arrowhead Sports Venue. Specifically a focus will be given on short-term housing guidelines, restaurant and entertainment options, and multiple modes of transportation, including the Rock Island Trail's accessibility to the stadium complex.

New Economic Development Goals

Goal 2: Create housing choices that will strengthen the economic base of the community. Consider zoning and development guidelines to allow the development of new housing choices that have been identified in the "Raytown on the Rise" Comprehensive Plan (pending adoption).

Goal 3: In conjunction with the “Raytown on the Rise” Comprehensive Plan, create a strategic economic development plan, building on Raytown’s strengths, such as location, to attract investments. Acknowledge the impediments discouraging new investments and find ways to reduce or minimize these factors.

Public Safety

Residents and Business owners experience peace of mind and confidence in their daily activities.

Goal 1: Increase traffic enforcement.

July 2024 Action Steps / Direction - ***“Increase traffic enforcement for the most egregious offenses.”***

Goal 2: Continue to support the Police Department’s efforts to recruit and retain well-qualified officers who support the concepts of community-based public safety programs.

GLOSSARY



Glossary of Budget-Related Terms for City of Raytown

Accounts Payable: A liability account reflecting amounts on open account owing to private persons or organizations for goods and services received by a government.

Accounts Receivable: An asset account reflecting amounts owing on open account from private persons or organizations for goods and services furnished by a government.

Accrual Basis: The basis of accounting under which transactions are recognized when they occur, regardless of the timing of related cash flows.

Accrued Expenses: Expenses incurred but not due until a later date.

Adopted Budget: Refers to the budget amounts as originally approved by the Board of Aldermen at the beginning of the fiscal year, also to the budget document which consolidates all beginning-of-the-year operating appropriations and new capital project appropriations.

Allocation: Spending authority assigned to an agency from a lump-sum appropriation that is designated for expenditure by specific governmental units and/or for specific purposes, activities, or objects.

American Rescue Plan Act (ARPA): The American Rescue Plan Act was signed into law on March 11, 2021, it guaranteed direct funding to all cities, towns and villages in the United States. The U.S. Department of the Treasury responsible for overseeing the program.

Amortization: Amortization in accounting is a technique that is used to gradually write down the cost of an intangible asset over its expected period of use or, in other words, useful life.

Appropriation: The legal authorization made by the Board of Aldermen to the departments, offices, and agencies of the City which approves their Budgets and allows them to make expenditures and obligate funds for specific purposes within the amounts approved.

Assessed Valuation: A valuation set upon real estate and certain personal property by the County

Assessor as a basis for levying property taxes.

Assets: Property owned by the City that has monetary value.

Audit: is a formal examination of a person or organization's records, accounts, finances, or compliance with standards. The purpose of an audit is to form an opinion on whether the information presented is accurate and reflects the financial position of the organization

Balance Sheet: The basic financial statement, which discloses the assets, liabilities, and equities of an entity at a specified date in conformity with Generally Accepted Accounting Principles (GAAP).

Balanced Budget: The city will maintain a balanced budget by ensuring that current operating expenditures/expenses will not exceed current operating revenues.

Bond: A written promise to pay a sum of money on a specific date at a specified interest rate. The interest payments and the repayment of the principal are detailed in a bond ordinance. The most

common types of bonds are general obligation and revenue bonds. These are most frequently used for construction of large capital projects.

Budget: A plan of financial operation embodying an estimate of proposed revenue and expenditures for a given year. It is the primary means by which most of the expenditures and service delivery activities of the City are controlled.

Budget Calendar: The schedule of key dates or milestones, which the city departments follow in the preparation, adoption, and administration of the budget.

Budget Message: The opening section of the budget, which provides the Board of Aldermen and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and the views and recommendations of the City Administrator.

Budget Preparation Package: The set of instructions and forms sent by the Finance Department to the departments for use in preparation of their operating budget requests for the upcoming year.

Capital Asset: Capital assets include land, buildings and improvements, equipment, and infrastructure assets. Capital assets are defined by the government as used in operations (tangible and intangible); with an initial individual cost that meets or exceeds the capitalization requirements; and a useful life more than one year.

Capital Equipment Replacement Fund (CERF): A fund established in 1991 to accumulate resources to be used for purchasing capital assets.

Capital Expenditures: Expenditures for equipment, vehicles or machinery that results in the acquisition or addition to fixed assets. Normally it has a value of \$5,000 or more.

Capital Improvements: Expenditures that result in the acquisition of land, construction costs for streets, sidewalks or curbs, or improvements to land or buildings.

Capital Improvement Sales Tax: The fund used to account for capital improvements projects funded by the sales tax dedicated to that purpose.

Capital Projects Fund: A fund that accounts for financial resources that are legally restricted and contractually required for the acquisition or construction of capital facilities.

Comprehensive Annual Financial Report (CAFR): The official annual report of a government. It includes five Combined Statements – Overview and basic financial statements for each individual fund and account group prepared in conformity with GAAP and organized into a financial reporting pyramid. It also includes supporting schedules necessary to demonstrate compliance with finance-related legal and contractual provisions, extensive introductory material, and a detailed Statistical Section. Every government should prepare and publish a CAFR as a matter of public record.

Deficit: General government deficit's balance of income and expenditure of government, including capital income and capital expenditures.

Depreciation: (1) Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, or obsolescence. (2) as an expense during a particular period.

Employee Benefits: These include social security, retirement, group health, dental and life insurance, worker's compensation, and disability insurance.

Encumbrance: An amount of money committed and set aside, but not yet expended, for the purpose of a specific goods or services.

Enterprise Fund: Also known as a business-type or proprietary fund. A fund that accounts for the activities that are expected to pay for themselves via user fees in a manner like a private industry. Raytown's only enterprise fund is the Sanitary Sewer Fund.

Projected Expenditures & Revenues: The actual expenditures or revenues that are anticipated by the close of the budget year.

Expense: An actual payment made by City warrant (check) or by interfund transfer for internal City bills.

Fees: A general term used for any charge levied by government associated with providing a service, permitting an activity, or imposing a fine or penalty. Major types of fees include business and nonbusiness licenses, fines, and user charges.

Fiduciary Fund: is a fund that accounts for resources that a government holds for the benefit of individuals, organizations, or other governments. The government acts as a trustee or agent for these outside parties. Fiduciary funds cannot be used to support the government's own programs

Fines and Forfeitures: Revenues generated from penalties levied by the Municipal Court for commission of statutory offenses and violations of City Ordinances.

Fiscal Year (FY): The period used for the accounting year. The City of Raytown has a fiscal year starting November 1st through October 31st.

Fund: 'Governmental Fund' used to account for activities primarily supported by taxes, grants, and similar revenue sources. Within the category of Governmental Funds, there are five types: General Fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.

Fund Balance: The difference between a fund's assets and its liabilities. An accounting distinction is made between the portions of fund balance that are restricted and unrestricted (or nonspendable). These are broken into three categories: Restricted fund balance, Unrestricted(nonspendable) fund balance and reserve.

Generally Accepted Accounting Principles (GAAP): A widely accepted set of rules, conventions, standards, and procedures for reporting financial information, as established by the Financial Accounting Standards Board.

Generally Accepted Standards Board (GASB): is a non-governmental, independent, and nonprofit organization that sets accounting and financial reporting standards for state and local governments in the United States

General Fund: The fund used to account for all financial resources of the City except those required to be accounted for in a separate fund.

Government Finance Officers' Association (GFOA): An organization whose purpose is to enhance and promote the professional management of governments for the public benefit by identifying and

developing financial policies and practices and promoting them through education, training, and leadership.

Gross Receipts Tax: A fee paid by public service utilities for use of public right-of-way to deliver their services.

Intergovernmental Revenues: Revenue from other governments, primarily Federal and State grants, but also payments from other local governments and the State.

Levy: To impose taxes, special assessments, or service charges for the support of governmental activities.

Liabilities: Debt or other legal obligations arising out of transactions in the past, which must be liquidated, renewed, or refunded at some future date.

License and Permit Revenue: Revenues collected by the City from individuals or businesses for rights or privileges granted by the City.

Long-Term Debt: Debt with a maturity of more than one year after the date of issuance.

Missouri Department of Natural Resources (MDNR): of the government of the U.S. state of Missouri consists of the Division of Environmental Quality, the Division of Geology and Land Survey, the Division of State Parks, the Environmental and Energy Resources Authority, and the Field Services Division

Missouri Local Area Government Employees Retirement System (LAGERS): Pension system for municipal employees in the State of Missouri

Net Surplus/Deficit: Proprietary fund excess of operating revenues, non-operating revenues, and operating transfers-in over operating expenses, non-operating expenses, and operating transfers-out.

Objectives (Departmental): departmental objectives for the upcoming year are prepared and submitted along with the department's budget request. The proposed objectives are reviewed by the City Administrator and are considered in budget negotiations. Operating Budget: The annual budget and process, which provides a financial plan for the operation of government and the provision of services for the year. Excluded from the operating budget are one-time capital projects, which are determined by a separate, but interrelated, process.

Operating Expenses: Proprietary fund expenses which are directly related to the fund's primary service activities.

Operating Revenues: Proprietary fund revenues which are directly related to the fund's primary service activities. They consist primarily of user charges for services.

Permanent Position: a role that is filled by an employee who is not designated as temporary and has no time limit of one year or less.

Personnel Services: Compensation to City employees in the form of salaries, wages, and employee benefits; also, other personnel insurance, i.e., position bonds, and notary bonds.

Proposed Budget: The recommended City budget submitted by the City Administrator to the Board of Aldermen in October each year.

Proprietary Fund: Proprietary funds are employed to report on activities financed primarily by revenues generated by the activities themselves, such as the sanitary sewer fund.

Public Safety Sales Tax (PSST): A 1/2-cent sales tax dedicated to Public Safety costs incurred by the City; also, the fund used to account for this tax and the expenditures associated with it.

Restricted Assets: Monies or other resources, the use of which is restricted by legal or contractual requirements.

Restricted Fund Balance: Comprises amounts intended to be used by the government for specific purposes. Intent can be expressed by the governing body or by an official or body to which the governing body delegates authority. In governmental funds other than the general fund, unrestricted fund balance represents the amount that is not restricted or committed. This indicates that resources in other governmental funds are, to a minimum, intended to be used for the purpose of that fund.

Revenue: Cash receipts and receivables of a governmental unit derived from taxes and other sources.

Revised Budget: Budget figures, which include budget amendments made by Board of Aldermen resolution, in the following fiscal period.

Transportation Sales Tax (TST): The fund used to account for street improvement projects funded by the sales tax dedicated to that purpose.

Unrestricted Fund Balance: The residual classification of the general fund including all amounts not contained in other classifications. Unassigned amounts are technically available for any purpose. Village Center: The general area centered around the Raytown Community Center, encompassing the Raytown 18 building and Linden Square. The area is being redeveloped with a mixture of retail and housing options.

ADJUSTMENTS



ARPA Funding Review

Currently

\$ 5,286,849.51

Project	Name	Discription	Budgeted	Budget Amount	Needed	Applied to ARPA	Running Total
2024-002	59th Street 5% Contengency SWM MDNR State Grant (80/20 Matching)	This project replaces failed and corrugated metal pipe and storm drain inlets in the area 59th and Raytown Trafficway east down 59th Street and south to the intersection of 62nd and Raytown Road. This will convey stormwater more efficiently and improve roadway flooding conditions.	Grant City Cost/Matching	\$ 6,164,660.00 \$ 4,314,660.00 \$ 1,850,000.00	\$ 6,444,100.00 \$ 4,314,660.00 \$ 2,129,440.00	2,129,440.00	\$ 3,157,409.51
2024-016	Habit for Humanity \$50K Budgeted with additional coming from ARPA	Raytown Minor Home Repair program helps City of Raytown Seniors afforded the opportunity to stay in their homes by obtaining help with home repairs that otherwise would have caused them to vacate or sell their homes. Seniors, in Raytown, MO, who are over the age of 65 will be able to age in place and stay in their homes.	City Cost	200,000.00	200,000.00	200,000.00	\$ 2,957,409.51
2024-017	Flock 3-Year Contract 0 Budgeted	Flock's evidence-first approach ensures that you have the holistic data needed to quickly respond to incidents and investigate crimes – resulting in a safer community, and improved officer safety. Some communities have seen up to a 100% solved rate on homicides, and up to a 80% decrease in residential burglary	City Cost	110,000.00	110,000.00	110,000.00	\$ 2,847,409.51
2024-004	Wildwood North Oversite SSM	This project will line, repair and/or replace sanitary sewer lines determined by inspection and/or maintenance history to be in poor or failing structural condition, resulting in increased operations and maintenance costs. These sanitary sewer lines have an increase potential of extraneous flows, backups, overflows, and potentially reduced system capacity in the Wildwod North Sanitary Sewer Basin.	Engineering Oversite Cost Overages	\$ 152,058.00 \$ 500,000.00	\$ 652,058.00	458,085.00	\$ 2,389,324.51
2024-001	53rd Street Utility Project SSSM SWM	This project installs a new stormwater inlet and pipe system where an existing system is conveyed in a concrete channel. This will collect and convey stormwater much more efficiently and improve the land available for a new dog park. In addition, the sanitary sewer system will be improved by removing a leg that crosses a creek.	Capital Improvements SSM Extra Needed	\$ 250,000.00 \$ 200,000.00	205-Capital 501-Sewer \$ 65,000.00	605,883.50 515,000.00	New ARPA # FY24 \$ 1,874,324.51
2024-010	GO Bond Conceptual Design GO Bond Engineering Services			\$ 299,689.00 \$ 1,100,000.00	\$ 1,100,000.00	0.00	\$ 1,874,324.51
2024-015	White Oak West SSW	This project will line, repair and/or replace sanitary sewer lines determined by inspection and/or maintenance history to be in poor or failing structural condition, resulting in increased operations and maintenance costs. These sanitary sewer lines have an increase potential of extraneous flows, backups, overflows, and potentially reduced system capacity in the White Oak West Sanitary Sewer Basin.	Survey Design Construction	\$ 178,500.00 \$ 200,000.00 \$ 2,000,000.00	\$ 378,500.00	178,589.00 378,500.00	New ARPA # \$ 1,495,824.51
2024-003	83rd Street Project SWM Project will not be ARPA	This project includes the removeal and replacement of a double corrugated metal pipe crossing 83rd Street just west of Hunter that is currently damaged.	Construction Change Order	\$ 456,937.00 \$ 60,000.00	\$ 60,000.00	0.00	\$ 1,495,824.51
2024-018	Woodson Stormwater Project SWM	This project includes the removal and replacement of an existing stormwater pipe crossing Woodson Rd that is undersized, as well as the failed pipe to the east. This project will also be adding more inlets on Woodson to collect water better.	Construction	\$ 600,000.00	\$ 600,000.00	0.00	\$ 1,495,824.51
2024-019	MS4 Implementation Services SWM	Engineering services to help with the improvement of our Municipal Separate Storm Sewer System (MS4) permit regulations. This improvement includes training, evaluation of current procedures, creating forms for stormwater during construction, testing outfall structures and help with implementation of the MS4 program.	Engineering Stormwater			28,887.00	\$ 1,466,937.51
2024-020	87th Street Wastewater Equalization Basin Project SSM	This project improves the 87th Street Wastewater Detention Basin which is need of routine cleaning and maintenence to bring it back to its original capacity. Heavy rains have caused it to overflow in recent years.	Construction	\$ 950,000.00	\$ 950,000.00	950,000.00	\$ 516,937.51
2024-022	PD Evidence Room/CD Building	Police Evidence room and Community Development dog kennel	Construction	\$ 550,000.00	205-Capital	516,937.00	\$ 0.51

ARPA Funding Review

Project #	TYPE	Project Name	Project Total	ARPA Funds	FY24 ARPA Funding		FY25 ARPA Funding		
PAY2023	Employee Incentive	Employee Retention Incentive Program	\$ 619,487.00	\$ 619,487.00	\$	619,487.00			
2024-016	General Government	Habit for Humanity	\$ 200,000.00	\$ 200,000.00			\$	200,000.00	
2024-017	General Government	Flock	\$ 110,000.00	\$ 110,000.00	\$	110,000.00			
2024-022	General Government	PD Evidence Room/CD Building	\$ 550,000.00	\$ 516,937.00			\$	516,937.00	
2024-004	Sanitary Sewer	Wildwood North Oversight	\$ 652,058.00	\$ 458,085.00			\$	458,085.00	
2024-001	Sanitary Sewer/Storm	53rd Street Utility Project	\$ 515,000.00	\$ 515,000.00	\$	687,263.50			
2024-015	Sanitary Sewer	White Oak West	\$ 2,378,500.00	\$ 378,500.00	\$	178,589.00			
2024-020	Sanitary Sewer	87th Street Wastewater Equalization Basin Project	\$ 950,000.00	\$ 950,000.00			\$	950,000.00	
2024-002	StormWater	59th Street 5% Contingency	\$ 6,444,100.00	2,129,440.00			\$	2,129,440.00	
2024-019	StormWater	MS4 Implementation Services	\$ 28,887.00	\$ 28,887.00	\$	28,887.00			
			\$ 12,448,032.00	\$ 5,906,336.00	\$	1,624,226.50	\$	4,254,462.00	
							FY25 Budget Transfer Amount	\$	4,282,109.50

